

OVERSEAS NEWS

Syria launches drive to reduce its isolation

BY TONY WALKER, RECENTLY IN DAMASCUS

SYRIA HAS launched a diplomatic drive to counter pressure from the West over its alleged sponsorship of "state terrorism" and criticism from its Arab neighbours of its support for neo-Arab Iran in the Gulf war.

King Hussein of Jordan flew to Baghdad yesterday for talks with President Saddam Hussein of Iraq in a continuing round of contacts with Arab leaders, Reuter reports from Amman.

This is his second visit to Baghdad this month during which he has had two separate meetings with Syria's President Hafez al-Assad and held talks with Egypt's President Hosni Mubarak.

broke through Iraqi defences and occupied part of the Faw peninsula in the far south of Iraq adjacent to Kuwait.

Middle East ally, come under attack, confining itself to a general statement of support.

Tamils give warning to foreign companies

By John Elliott in Colombo

MULTINATIONAL companies were yesterday warned by a Tamil extremist group to abandon their operations in Sri Lanka if they wanted to avoid the fate of a partially Japanese-owned cement factory which was crippled by a bomb blast last week in the north-eastern city of Trincomalee.

Western donors set to disappoint Africa's aid hopes

BY MICHAEL HOLMAN

A SPECIAL five-day session of the UN General Assembly on the African economic crisis opens today with an appeal for Western governments and institutions to commit fresh assistance over the next five years "to save the African economy from collapse."

Although the session will attract high-ranking representatives - Sir Geoffrey Howe, British Foreign Secretary, and Mr. Timothy Wirth, Minister for Overseas Development, will be attending - Western governments are unlikely to answer the call for assistance with a new initiative or any substantial commitment of fresh funds.

Arafat urged to negotiate Mideast peace

Dutch Foreign Minister Hans Van Den Broek has urged Mr Yasser Arafat, leader of the Palestine Liberation Organisation to negotiate a Middle East peace settlement within the framework of the currently suspended accord with Jordan, a Dutch spokesman said yesterday, Reuter reports.

Row over call for inquiry into Israeli security chief

BY ANDREW WHITLEY IN JERUSALEM

PROF. YITZHAK ZAMIR, Israel's Attorney-General, has caused a sensation by requesting a police investigation into "grave violations" alleged to have been committed by the head of the General Security Service, the Shin Bet, following a bus hijack by terrorists in April 1984.

Opec considers raising oil quota to meet demand

BY FINN BARRÉ IN RYADH

THE Organisation of Petroleum Exporting Countries (Opec) is considering raising its quota due to higher demand for crude and lower non-Opec production.

Botha response to EPG proposals expected soon

BY JIM JONES IN JOHANNESBURG

THE South African Government is expected to reply this week to Commonwealth proposals designed to end violence in the republic and initiate constitutional talks between black and white.

Alain Cass on the outcome of talks in Geneva and why Moscow may delay withdrawal Afghan peace breakthrough still remote

THE OUTCOME of last week's Afghan peace talks in Geneva came as no surprise to sceptics in Washington. Three days before the talks ended on a disappointing note, one official just back from Moscow described hints of an imminent breakthrough as "hogwash."

optimism of Mr Diego Cordohez, the UN mediator and skillful Soviet propagandist give the impression of progress.

Self-serving though it may be, there is a more sophisticated US analysis of why the Russians will not withdraw from Afghanistan unless they can leave behind a reliable pro-Soviet regime firmly in control.

tribes dissatisfied with Pakistan in an apparent effort to split an already divided resistance movement.

This could suggest that, far from moving towards a settlement, Moscow has merely replaced its Kabul representative with a more efficient candidate in order to do better.

Rate of Japan's economic growth slows

By Carla Rapoport in Tokyo

JAPAN'S ECONOMIC growth rate is slowing, according to Japanese banking and government research statistics.

Nigeria death toll mounts

ELEVEN students shot by police during disturbances at a Nigerian university have died of their wounds bringing the death toll to 15, doctors said yesterday, Reuter reports from Lagos.

Manila constitution move

PRESIDENT CORAZON Aquino of the Philippines yesterday convened a 50-member commission to write a new constitution replacing the 1973 charter which she abolished shortly after taking power from former President Ferdinand Marcos in February, Samson writes from Manila.

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OVERSEAS NEWS

Bank of Italy cuts discount rate to 12%

BY JAMES BUXTON IN ROME

THE Bank of Italy and the Treasury yesterday pressed ahead with their policy of bringing down interest rates by cutting the official discount rate by one percentage point to 12 per cent...

first four months of 1985. The Treasury pointed out that the Government was having no difficulty in financing itself through Treasury bills...

Diplomats face tighter controls in E. Berlin

By Rupert Cornwell in Bonn

BRITAIN, France and the US, the three occupying powers in West Berlin, are reacting with concern to the stricter controls being applied by East Germany to diplomats crossing between the two halves of the divided city...

Communists gain in Cyprus poll

By Andreas Hadjipapas in Nicosia

THE COMMUNIST Akef Party made significant gains in the Greek Cypriot municipal elections at the weekend, winning half of the 18 mayoral posts at stake.

The results represent a boost for Akef, which suffered a serious setback in last December's parliamentary elections.

It is now the second largest party with about 22.5 per cent of the vote behind the right-wing Democratic Rally led by the veteran Mr Glafkos Clerides which marginally held its leading position in Greek-Cypriot politics with about 53 per cent.

Spotlight turned on US-Mexico relations

BY STEWART FLEMING IN WASHINGTON

A DISPUTE between two top US Government officials over the extent of narcotics-related corruption in Mexico and what the Administration ought to be saying in public about the problem has focused attention on US-Mexican relations at a delicate moment.

Mr Edwin Meese, the US Attorney General, publicly rebuked US Customs Commissioner William Von Raab, whom he described as "one of the unfortunate people in the customs service" for implying in congressional hearings on May 13 "that the whole government of Mexico was in league with drug traffickers."

Mr Meese, whose department has the difficult job of coordinating US-Mexican efforts to counter the drug problem, had earlier telephoned the Mexican Attorney General Sergio Garcia Ramirez to deny that charges of high level official corruption made in the hearings "reflect the views of the President, the US Government or the Department of Justice."

When right-wing Senator Jesse Helms announced earlier this year that he intended to hold congressional hearings on US-Mexican relations, the decision sent a shudder through the Reagan Administration, which feared that a public airing of criticism of a weakened Mexican Government could poison the diplomatic atmosphere between the two nations at a particularly delicate time.

Senator Helms' decision to hold hearings on US-Mexican relations was apparently motivated in part by the view that far-reaching reforms of the Mexican political system and radical changes aimed at rooting out corruption and fostering democratic processes were needed to assure stability on the US southern flank.



Balaguer victory

MR JOAQUIN BALAGUER (above) of the opposition Reformist Social Christian Party has been officially declared the winner in the Dominican Republic's presidential election, Reuter reports from Santo Domingo.

Clear win for Liberals in Colombian presidential poll

BY ROBERT GRAHAM IN BOGOTÁ

MR Virgilio Barco, the Liberal candidate in Sunday's presidential elections in Colombia, has won a resounding victory. With nearly 53 per cent of the vote, Mr Barco has been given a clear mandate for his four-year term in office.

Contadora parliament set up

Contadora parliament set up

BY DAVID GARDNER IN ESQUIPULAS, GUATEMALA

CENTRAL AMERICA'S presidents agreed to set up a regional parliament at a two-day summit but left open the central issue of whether they could find enough common ground to sign the Contadora peace treaty.

Despite an upbeat joint communiqué, expressing a general willingness to proceed with the Contadora treaty, President Oscar Arias of Costa Rica said after the meeting "there had been few areas of agreement and many very serious differences."

Guatemala said after the summit: "A decision has been taken not to kill off Contadora." Formally, the two sides remain divided over the military balance of power in the region and verification of the series of demilitarisation measures in the treaty.

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Stockholm moves to curb growing labour unrest

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE SWEDISH Cabinet yesterday appointed a mediation commission to oversee wage negotiations in the whole of the troubled public sector in an attempt to curb growing labour unrest.

The public sector last Thursday involving around 8,700 local authority doctors, dentists and social workers.

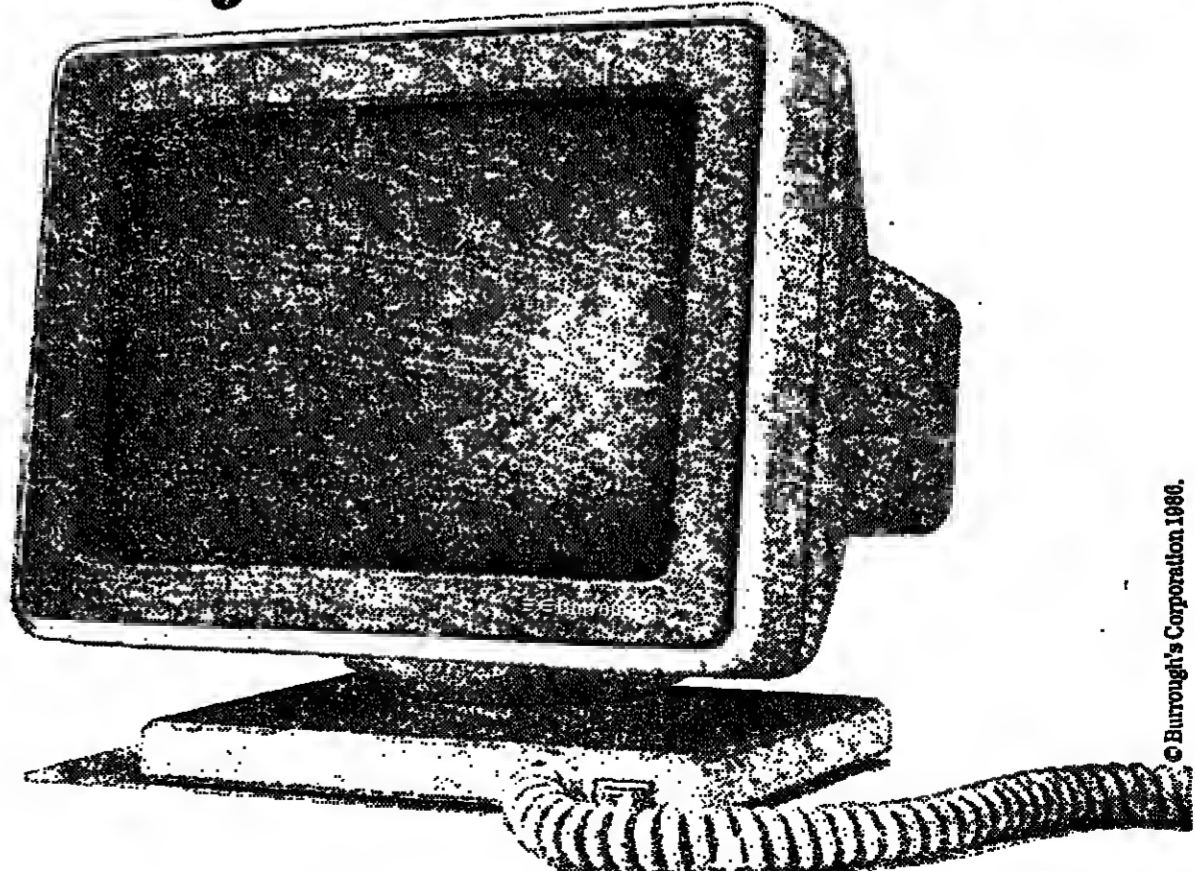
All the companies shown here recognised this strength in Burroughs and it's paying them dividends.

How to change mainframes without costly conversions.

A recent independent survey in Computerworld revealed some remarkable results. They published league tables on such factors as quality of operating systems, ease of operation, conversion and programming, as well as overall satisfaction.

How to double productivity. In fact, a recent European survey by Heliview found that people were twice as productive at writing programs on Burroughs' systems as they were on IBM's.

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WORLD TRADE NEWS

US, Japan 'close to agreement in chip war'

BY LOUISE KEMO IN SAN FRANCISCO

THE US and Japan are close to an agreement on their long-running and often bitter trade dispute over semiconductor chips...

AMC, Peking reach pact to save Jeep plant

By Terry Dodsworth in New York

AMERICAN MOTORS, the US car manufacturer controlled by Renault of France, has reached agreement in its two-month-old battle with the Chinese authorities...

World's car makers set sights on W. Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE WORLD'S car producers are turning their attention away from North America to the Western European markets. Europe can therefore expect a rapid increase in sales of Japanese, South Korean and Taiwanese cars...

Wider sales opportunities will need to be sought, taking the South Koreans into Europe in a determined way for the first time. Taiwan's car exports, which have just started, are forecast to reach 110,000 by 1990...

Table with columns: CAR PRODUCTION AND SALES (000's), 1980, 1984, 1985, 1986, 1990. Rows include World, Western Europe, Present EC, North American, Japan, South Korea.

product development resources of these companies will shrink with their profitability. DRI says that in the US the possibility of serious overcapacity looms...

Italian group wins L300bn China power station order

THE Genoa-based plant engineering company, Gruppo Industrie Elettre Meccaniche (GIE), which is a 50-50 joint venture between state and private shareholders...

Shipping Report Tanker market buoyant

BY ANDREW FISHER

THE TANKER market remained buoyant last week after its recent upturn caused by the fall in oil prices...

Decision soon on Polish car plant bids

By Christopher Babinski in Warsaw

A FINAL decision is to be taken soon between rival bids for expansion and modernisation of Warsaw's FSO car plant...

Israel leads drive to boost E. Mediterranean tourism

BY ANDREW WHITLEY IN TEL AVIV

A SHARP decline in the number of tourists visiting the Eastern Mediterranean following recent terrorist-related violence in the region...



Arno Semadeni, Senior Vice President, Foreign Exchange, with Werner Stauder, Vice President, Foreign Exchange and Treasury.

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Swiss Bank Corporation logo and text: Schweizerischer Bankverein, Société de Banque Suisse, The key Swiss bank.

Yugoslav order for Canada THE CANADIAN subsidiary of the US energy equipment supplier Combustion Engineering...

World Economic Indicators table with columns for countries (UK, Japan, US, France, Germany) and rows for Exports, Imports, Balance.

Hotel advertisement for HOTEL INTER-CONTINENTAL BERLIN, featuring a photo of the hotel and contact information.

Handwritten Arabic text: كذا من الاجل

Top judges attacked over tax legislation

THE INSTITUTE of Directors has attacked Britain's top judges, accusing them of usurping parliament's law-making powers, writes Raymond Hughes, Law Courts Correspondent.

A report by the institute's taxation committee complains of a growing tendency for the Law Lords to make tax law in the guise of interpreting Acts of Parliament. This, the report says, has thrown tax legislation into uncertainty and is contrary to the freedoms enshrined in the British constitution. The report calls for a block on judges' law-making powers and for steps to achieve the kind of situation that exists in the US, where taxation policy is publicly discussed. The institute calls for the setting up of a working body of inland Revenue experts representative bodies to see if taxation legislation restoring certainty can be agreed.

Government may alter pay calculations

THE GOVERNMENT is considering altering the way its average earnings statistics are calculated because it fears they may no longer accurately reflect earnings movements in the economy. Any change in the compilation of the figures is likely to prompt further hostility from Labour and trade union analysts. They have been highly critical of the Government's changes in the unemployment figures, accusing the Government of altering the methodology of the statistics in order to try to disguise the true and growing level of unemployment. The method of arriving at the monthly unemployment figures has been changed on six separate occasions in recent years.

Ministers, led by Mr Nigel Lawson, Chancellor of the Exchequer, have made clear their exasperation with current pay settlement levels at a time of rapidly falling inflation. Any move to reduce the official earnings figures by changing their compilation, would lead to criticism from opposition groups that the move was being made simply to disguise the fact that pay deals were refusing to follow inflation downwards. However, a review of the official

Unions to intervene over airline stalemate

SENIOR UNION officials will this week step in to try to break the deadlock created by a tight result in a pre-strike ballot among 6,200 British Airways (BA) engineering and maintenance staff. The stalemate over BA's two-year pay and job flexibility offer to the staff reflects the problems that can be created by legally required industrial action ballots, conducted across several unions. After separate votes were held by all unions representing the engineers, the aggregate result was 2,532 in favour of action and 2,687 (51.5 per cent) against. The turnout was about 84 per cent.

The overall result disguises starkly contrasting votes by the individual unions: the Transport and General Workers' Union, for example, returned a majority of 61 per cent for action while the Amalgamated Engineering Union voted clearly against after the union's national executive had gone over the heads of shop stewards and recommended acceptance of BA's offer. There were also variations between the main BA base at London, Heathrow, which returned an overall majority for action, and the regional airports and depots, which voted strongly against.

UNION CRITICISES TUC AND LABOUR PARTY STRATEGY BT public control plans 'unlawful'

BY DAVID THOMAS, LABOUR STAFF SOME proposals being discussed by the Labour Party and the TUC for bringing British Telecom back under public control would be unlawful, according to the Society of Telecom Executives, the middle management union in British Telecom.

The STE has written to Mr Norman Willis, TUC general secretary, warning him against proposals being considered by both the Labour Party and the TUC for regaining public control of British Telecom without full-scale renationalisation. After taking legal advice, the STE has told Mr Willis: "The inescapable

conclusion is that the only sensible policy to pursue is one that results in a 100 per cent return of BT to the public sector." The Labour Party and the TUC, both of which are preparing policy statements for their autumn conferences on how to bring British Telecom back under public control, are considering a two-stage approach.

The first stage would involve actions which could be taken immediately by an incoming government without legislation. These actions might include using the Government's shareholding in British Telecom to replace its board; activating powers given to the Trade and Industry Secretary in the 1984 Telecommunications Act; and amending British Telecom's licence. However, the STE letter warns the TUC that using the Government's shareholding to replace the British Telecom board would probably fall foul of section 439 of the 1985 Companies Act. This enables a shareholder to obtain an order preventing conduct of a company's affairs which is against the interests of some group of shareholders. Similarly, the STE says, even if a

Labour Government succeeded in appointing directors to its liking, those directors could not under company law bind themselves to act as the Government wished. They would become personally liable for actions which were not in the best commercial interests of the company.

The STE argues that the Secretary of State has no powers under the 1984 Act to intervene in the day-to-day business of British Telecom. The STE also criticises the idea of amending British Telecom's licence.

Decisions on this and other needed developments will depend to a large extent on the pricing and tax policies adopted by governments and the major utilities, says the report. If incentives to develop new supplies were too low, Europe would become relatively more dependent on supplies from the Soviet Union and Algeria. Even with increased imports from these sources however the projections suggest Europe could start running short of natural gas within the next 10 to 15 years on pessimistic assumptions.

The agency says it is highly important for the matching of supplies that gas prices should be set at a level which makes it competitive against other fuels after allowing for transmission costs. Prices also need to be high enough to encourage exploration. For this reason, it condemns the practice of pricing natural gas to reflect past costs of production. As producers exploit smaller fields with deeper wells and in more difficult terrain, costs are bound to rise, it says. Natural Gas Prospects published by the International Energy Agency, 2 Rue Andre Pascal, 75775 Paris Cedex 16.

Energy agency attacks cheap gas policy

THE International Energy Agency has criticised British Gas's policy in recent years of passing on to consumers the benefits of cheap supplies from the southern North Sea. A report on the outlook for the world's natural gas supplies published yesterday by the Paris-based agency, says there is a danger of future shortages unless prices are maintained at adequate levels. The agency believes the world would have enough reserves of gas to supply its needs at least to the end of the century if adequate investment is made in exploration and development.

However the report, prepared before the recent slump in oil prices, acknowledges that it could be difficult to maintain investment at adequate levels in a period of falling energy prices. In Europe, it says an early decision to develop the Norwegian Troll field could be very important to ensure Europe's future supplies of natural gas. The field could provide 10 to 15 per cent of Europe's expected demand for 40 years.

The report warns though, that "development of the Troll field would entail high financial exposure and risk for participants."

Decisions on this and other needed developments will depend to a large extent on the pricing and tax policies adopted by governments and the major utilities, says the report. If incentives to develop new supplies were too low, Europe would become relatively more dependent on supplies from the Soviet Union and Algeria. Even with increased imports from these sources however the projections suggest Europe could start running short of natural gas within the next 10 to 15 years on pessimistic assumptions.

Maxwell aims to shake up cable TV

BY OUR FINANCIAL STAFF MR ROBERT Maxwell has announced plans for a reorganisation of British Cable Services (BCS), the cable television company which he bought in January last year for £3m from Rediffusion. The plans involve a reorganisation of the company's structure and a change in senior management. A senior management team from the leading US cable operators Viacom will be joining the BCS operation in July on a contract basis. They will answer directly to Mr Brian Cowgill, deputy chairman of Mirror Group Newspapers (88).

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Mr. Yoshikazu Ito, President Toray Industries Inc.

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UK NEWS

SPORT AID LOOKS TO HOWE FOR INITIATIVE
Race organisers urge Africa boost

FINANCIAL TIMES REPORTER
AS MONEY flows in from the Race Against Time, the biggest sporting event in history, the organisers hope their efforts will be crowned tomorrow by an announcement at a special session of the United Nations of a major initiative to help Africa.

It was delivered by the 20m people who took part in the race. It is about individuals showing the politicians that they care about Africa. Mr Cater said more than 65m had already been raised in the UK from merchandising, donations and pledges. Sponsorship in the UK would double that figure. The estimated 1m people who took part in the race in the UK were now waiting to hear what Sir Geoffrey Howe, Britain's Foreign Secretary, had to say at the UN special session tomorrow.

Companies find skilled labour in short supply

By Michael Prowse
THERE is a severe shortage of skilled workers in some parts of the UK, according to a survey of regional business conditions published today. The survey, conducted by the Association of British Chambers of Commerce, says that 79 per cent of companies in the Thames Valley, up to 50 miles west of London, reported difficulty in finding skilled manual workers, 57 per cent difficulty in finding office staff and 50 per cent difficulty in finding other manual workers.

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DKB ECONOMIC REPORT
May 1986: Vol. 15, No. 5

Japanese economy will grow 3.0% in real terms in fiscal year 1986

The Japanese economy, which had been recovering steadily since the spring of 1985, began to slow down since the middle of 1985. After the turn of the year 1985, exports, the driving force behind the past brisk expansion, slackened off in line with a weakening of business growth in the U.S. Since the autumn of last year, the yen's sharp appreciation further decelerated the export growth. Slowing exports are putting a drag on production activity and the employment situation.

Domestic policy handling: Helped by the strong yen and the stable price trend, the Japanese monetary authorities are expected to maintain a relaxed monetary policy to stimulate domestic business. As for fiscal policy, while maintaining a stance of reducing the budget deficit, the government will have a flexible fiscal policy, pressed by foreign calls for domestic demand expansion as well as the need to offset the deflationary consequences of the yen's appreciation.

Outlook for Japanese Economy in FY1985 and FY1986
Table with columns: FY1985, FY1986, 1st half, 2nd half. Rows include: National gross national expenditure, Domestic demand, Private consumption, Government consumption, etc.

World Economic Environment
Table with columns: Calendar 1984, Calendar 1985, Calendar 1986. Rows include: World economic growth, U.S. economic growth, World import volume growth, Yield on 3-month U.S. Treasury bills, etc.

since fiscal 1983. Affected by declining exports, domestic demand will turn sluggish. But because of the yen's climb and a fall in the price of crude oil, domestic prices will remain stable and interest rates will ease, helping domestic demand keep a firm undertone.

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TO ALL CREDITORS AND EQUITY SECURITY HOLDERS: PLEASE TAKE NOTICE that on May 23, 1986, the above-captioned debtors and debtors-in-possession (the "Debtors") filed with the United States Bankruptcy Court for the Southern District of Texas (the "Bankruptcy Court") certain modifications to the "Debtors' Plan of Reorganization Under Chapter 11 of the United States Bankruptcy Code, dated February 12, 1986 (the "Plan")...

UK NEWS

'NEVER HAD IT SO GOOD' CLAIM SPARKS ROW OVER UNEMPLOYED

Lord Young criticised by MPs

BY KEVIN BROWN

LORD YOUNG, the Employment Secretary, was at the centre of an escalating political row over unemployment yesterday as senior Conservative MPs attacked his claim that "the country has never had as good a time as it has today."

Government would face criticism if it was not seen by the electorate to be doing something about unemployment, but he urged voters to judge the Government's performance against that of other countries.

He said the future lay in service industries such as tourism rather than in manufacturing and urged the children of unemployed railway and shipyard workers: "Do not try to look for the world your parents worked in - look for the world in which you've got the opportunity for jobs."

Lord Young said unemployment had risen in the light of a fast-growing working population, "but I think we are going to see it coming down."

He added: "The country has never had as good a time as it has today. It is growing strongly. There is only one opinion poll, and we are some way away from it. Let that judge."

The most senior backbench Conservative to criticise Lord Young was Mr Francis Fym, sacked as

Foreign Secretary in 1983 and who leads the 30-strong Conservative Centre Forward Group.

Mr Fym said: "For some people this is a true remark. But the people who are causing all of us such concern are the unemployed and those people living in the regions of the country where there has been no increase in prosperity."

Another Conservative MP, Mr Robert Hicks, said: "It amazes me that a senior Cabinet minister, who is purported to be a very close adviser to the Prime Minister, should make these comments at this time."

Mr David Mudd said: "Some might argue we have never known it so bad."

Labour Party leaders were quick to exploit the Conservatives' embarrassment over Lord Young's remarks.

Mr John Prescott, the shadow Employment Secretary, said: "If Lord Young had made that remark in the 1930s, he would have been lynched. Things are no better today, and this remark shows the charac-

ter of the Thatcher Government in the 1980s."

Mr Gerald Kaufman, the shadow Home Secretary, said Lord Young's comments were "typical of the arrogance and complacency of Mrs Thatcher's Government."

Mr Kaufman said: "These sleek Tory ministers are certainly having a good time, but at the expense of the rest of the people of Britain."

Lord Young's comments followed an admission by the Prime Minister that unemployment was "a most difficult problem" and a broad hint that the next general election might be delayed until mid-1988 - the last possible date.

Mrs Thatcher said she was not "thinking in terms of an early election." She added: "We can go right up to July 1988, if I thought that was best."

Her comments conflicted with previous hopes that the Government would go to the country in May or October next year, but they are in line with the known preferences of some Cabinet ministers to see out a full five-year term.

Foreign groups 'conform to UK industrial relations style'

BY DAVID THOMAS, LABOUR STAFF

FOREIGN-OWNED engineering companies in Britain conduct their industrial relations in the same style as British-owned companies, according to the Engineering Employers Federation (EEF).

The EEF surveyed a section of its 481 foreign-owned member companies which employ more than 100,000 people, some 10.8 per cent of total employees within the EEF's membership.

The survey was part of the EEF's evidence to the House of Commons select committee on employment which is inquiring into the industrial relations practices of foreign-owned firms.

The EEF concluded that its foreign members generally do not receive direction from their parent groups on pay, pensions, conduct and style of industrial relations, and attitudes to trade unions.

Parent companies' policy tends to be that employment and industrial relations matters are best handled on the spot without day-to-day interference.

The EEF argues that there is no need for any special initiative by

the Government to monitor or regulate the industrial relations policies of foreign-owned companies in the UK.

Hazel Duffy writes: Government participation in a programme to improve and expand management education and development could result from the commissioning today of a comparative study of management training in France, Germany, the US, Japan and the UK.

Professor Charles Handy, visiting professor at the London Business School, has been commissioned to carry out the study by the National Economic Development Office (NE-DO), the Manpower Services Commission (MSC) and the British Institute of Management (BIM). He has been asked to report by December 1.

The decision marks the concern expressed earlier this year by Mr Paul Channon, Secretary for trade and industry, the IBM and others on two aspects of management education. This was that too few managers receive specific training and that Britain has too many approaches to the task.

The commissioners of the study believe that the different approaches towards management education in the countries to be studied give their businesses a competitive edge over the UK.

The involvement of the MSC, which administers the Government's jobs and training programmes, indicates its intention to become more involved in professional-type training.

Mr Geoffrey Holland, MSC director, has said that he believed there was no serious commitment to management development and training in Britain.

Prof Handy and his team will seek to evaluate the approach of each country to management training in the context of that country's own overall approach to securing industrial and commercial success. It will consider particularly the responsibilities assumed by employers and managers themselves and by governments, educational and professional bodies, and the scale and nature of the contribution which each provides.

Lancet urges caution over cancer claim

By David Fishlock, Science Editor

EARLY euphoria over the use of beams of neutrons as a treatment for certain cancers has not been substantiated, according to The Lancet, the leading UK medical journal.

Enthusiasm for neutron therapy for cancer followed results claimed by the Hammersmith Hospital's cyclotron unit in London, funded by the Medical Research Council. Neutrons are large, electrically neutral, nuclear particles.

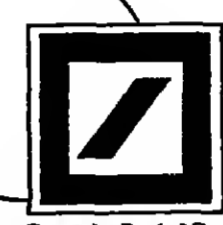
However, the Medical Research Council's neutron therapy research group analysed 11 years of results by the London team, and another unit in Edinburgh concluded that there were substantial differences in their results and their techniques.

The Lancet said it was difficult to be optimistic about the value of neutron therapy for the types of cancer for which particular success had been claimed - tumours of the head and neck.

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THE BEST CONNECTIONS IN THE WORLD MEAN NOTHING IF AN AIRLINE FORGETS THE HUMAN ONE.

UK NEWS

Peter Marsh looks at the problems of growth in science-based industries High-tech disturbs the tranquillity of Cambridge

THE FLAT, rural landscape around Cambridge, in eastern England, is populated by a higher density of small, science-based companies than anywhere else in Britain. It seems a long way from the desolate urban areas of the industrial north of England in which factory closures and unemployment present massive social problems.

The difficulties of Cambridge, too, are very different from those of the other areas. They are bound up not with industrial contraction but with the management of high-tech growth. One problem concerns how Cambridge can fit in the continued expansion of the science-based companies with the wish to preserve the city's tranquil environment.

A second issue for Cambridge, which with its surrounding villages boasts about 400 science-based businesses, most of them small, is how to channel management and financial resources to its existing companies to ensure that a sufficient number of them cope with the difficulties of rapid growth.

The high-tech companies specialise in such disciplines as electronics, medical and engineering products and scientific instruments. Most of them have been formed in the past decade as a result either of "spin-offs" from existing enterprises in the city or of activities at Cambridge University's computing and engineering departments.

Despite the highly publicised

problems of Sinclair Research and Acorn Computer, two of the Cambridge area's best-known companies, both of which have been forced to restructure drastically in the past year due to financial pressures, there is no sign that the Cambridge boom is letting up.

About 30 companies are starting up around Cambridge each year, putting pressure on the limited number of industrial sites in the region. A further pressure is the desire by large, established concerns to set up bases in Cambridge to take advantage of the ideas flowing out of the small high-tech businesses. IBM, Schlumberger, Marconi, Logica and Napp Laboratories have all begun such operations in recent years.

According to Segal Quince Wicksteed, a company of consultants in Cambridge, high-technology companies in the area employ about 10,000 people, or one in eight of the total workforce. Roughly half the jobs are in the region's few big science-based companies - these include Pye, Cambridge Instruments, Marshall, Ciba-Geigy and Cambridge Electronic Industries - which are expanding employment only slowly if at all.

Enterprises employing fewer than 20 people account for about two thirds of the science-based companies, but only for about one in 10 of the high-tech workforce. It is these enterprises which are growing at the highest rate, expanding

their workforce at about 30 per cent a year.

Related to the growth in science-based industry is the setting up in the city of management services organisations such as accountants and venture-capital companies.

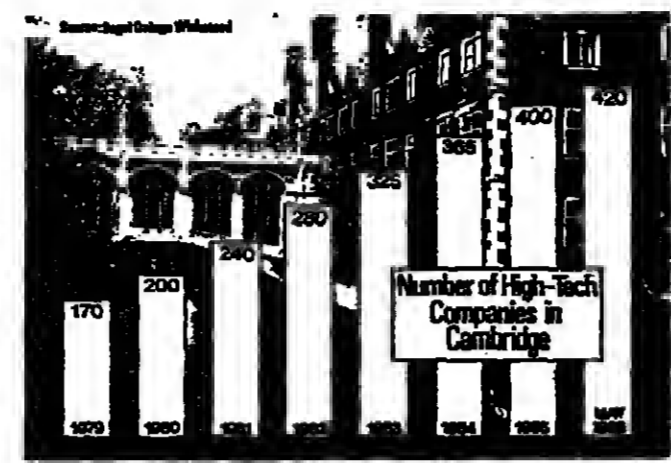
These bodies are channelling expertise to the existing companies to help them with the problems experienced by small, fast-growing concerns, according to Dr Keith Haarhof, who is in charge of the Cambridge office of Singer and Friedlander, the merchant bank.

Dr Haarhof says he notes a "growing maturity" on the part of the small companies. If anything, according to observers, Cambridge's prospects as a place where companies can not only start up but thrive have been helped by the problems of Acorn and Sinclair.

Both companies were widely perceived to have had first-rate technical ideas but to have been short on marketing skills. Sinclair was forced to sell its computer business to Amstrad, the company's arch rival, while Acorn had to be rescued twice by Olivetti of Italy.

"The difficulties these companies faced brought it home very sharply that technically minded academics are not necessarily the right people to run businesses," says Dr Philip Gaffney, managing director of Seescan, a small instruments company in Cambridge.

Dr Gaffney, an academic himself who started his company two years



ago, says that people in his position are now more likely to seek advice from management consultants, on aspects such as marketing, rather than plunge ahead by themselves.

In recent months, the calm of the university city has been disturbed in a debate over just how much expansion is either possible or desirable. Cambridge and its outlying villages, with a total population of about 250,000, is suffering a growing shortage of houses for the affluent scientists and engineers being recruited to the area.

While house prices are shooting up at about 20 per cent a year, the citizens of Cambridge are also complaining about traffic congestion, another side-effect of industrial expansion. It is generally agreed that

further growth, builders may be forced to turn increasingly to the outlying areas for land for housing estates and industrial sites. Such developments, according to some, could ruin the quality of life in the area, one of the main factors that influenced the growth of the high-tech concerns in the first place.

These views are shared by Mr Malcolm Boston, managing director of Tevco, a small engineering company in Show-cum-Gry on the outskirts of Cambridge. He says that, rather than bring new companies to the region, planners would do better to provide a fleet of helicopters to fly the brainiest employees of existing enterprises to other parts of the country where their skills could be used.

Observers of the high-tech industry in Cambridge say that it is unrealistic to expect more than a few of the small companies to develop into large concerns of an international stature.

Most of the Cambridge high-tech companies are "essentially problem solvers" dealing with a limited range of products, according to Mr Gordon Montgomery, associate director of Cambridge Capital, a financial-services company in the city.

Many of the companies which evolve beyond this stage will probably end up as subsidiaries of much bigger concerns, says Mr Montgomery.

Wider role forecast for actuaries in general insurance

BY ERIC SHORT

INSURANCE COMPANIES operating in the UK will at some stage be required to have the adequacy of the reserves on their general insurance business approved by an actuary in a similar manner to the actuarial certification on the reserves for their life business.

This prediction was made by Mr Bill Abbott, an actuary with the Legal and General Group, at a recent meeting of the Institute of Actuaries. It highlights the growing involvement of actuaries in general insurance business in the UK.

For well over a century, actuaries have been fully involved in the financial operations of UK life assurance and company pensions business. They are required, under insurance legislation, to certify that the reserves for long-term life and pensions business are adequate to cover the liabilities and that long-term assets will meet the solvency requirements.

Actuaries in the UK have no legal responsibilities, however, regarding general insurance operations. Until recently actuaries had little professional involvement in UK general insurance business, even in those composite insurance groups which employ actuaries for their life assurance activities.

It is now a statutory obligation in many countries, including Italy, the Netherlands and Canada, for the actuarial certification of general insurance reserves in returns made to the central authority. It is this development on which Mr Abbott bases his prediction that actuarial certification is on its way in the UK.

Actuarial training was until recently based solely on the requirements of life assurance and pension operations. Nevertheless, a variety of disciplines provide a firm basis for actuaries to operate in the general insurance field. The actuarial examinations have been extended to include direct training in general insurance matters.

Over the past two decades, general insurance firms have been employing actuaries as specialists in handling general insurance matters. Such actuaries have formed their own informal professional association, the London Market Group. Three years ago, it had only a few members. Now it has a membership well in excess of 20 actuaries employed in the London general insurance market.

Even Lloyd's syndicates have started to look to the actuarial profession for specialist expertise, and at least two syndicates now each employ an actuary. The Council of Lloyd's, the London insurance market, recently commissioned a leading consultant actuary specialising in the general insurance field to report on reserving levels for non-marine Lloyd's syndicates.

Opinions differ widely between actuaries on how far they can take their role in general insurance operations. Some hold the view that ultimately their position will be as important as at present in life assurance operations. However, other actuaries totally involved in the London market emphasise that in no way can the actuary replace the underwriter, who will remain responsible for the general insurance world.

But they feel that the actuary, with his ability to handle and interpret a mass of data connected with a risk, can make a valued input into the underwriting decision. Underwriters are finding risks becoming more complex to handle and are backed by a considerable volume of statistical information. The actuary, with his statistical training, can handle this data, sorting out normal fluctuations from underlying trends.

In many respects, actuaries have an important role to play backing the underwriter in determining the premium to be charged for a risk. On the subject of assessing the necessary reserves for general insurance business, most actuaries are questioning methods used by insurers.

There are well-established and acceptable procedures for assessing the financial viability of life companies. The basis on which general insurance liabilities are assessed is rarely stated in the published statutory returns. This paper also asserts that no specific account is taken by general insurance companies of the suitability of their assets to match expected liabilities.

The insurance industry has taken the initiative in developing a statement of recommended practice for general insurance accounting. This will go some way towards meeting these objections, but Mr Abbott wants the actuarial profession to adopt general guidelines for actuaries handling general insurance business.



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It isn't over. Your chance to acquire serious modern art in Spain didn't end when Picasso, Miró and Dalí were discovered. Today our galleries offer temptations of all kinds, from small landscape paintings to the radically avant-garde works of Spain's dramatic "Dau al set" movement. So if the leather goods, lace, hand-woven textiles, ceramics and jewelry you'll be buying leave any room in your luggage, you'll find works of art you want, at prices that may one day seem absurd.

Mind you, not all the paintings you'll like here can go home with you in your luggage. You may be especially moved by the simple, fiercely beautiful animal paintings in the caves in our Northern provinces. And you may enjoy sampling the unmatched treasures of our museums. Art lovers from the ends of the earth make trips to Spain, to visit the Prado alone. But how much more they find here.

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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current Home Leisure Show - LIFESTYLE (021-222 9341) (until June 1) NEC, Birmingham	June 22-26 Institute of Leisure and Amenity Management Conference and Exhibition (0491 873588) Harrogate
June 3-5 Fine Art and Antiques Fair (01-386 1200) (until June 7) Olympia	June 24-26 Advanced Materials Conference and Exhibition (01-888 4495) Wembley Conference Centre
June 3-5 Northern Electronics Exhibition - ELECTRONORTH (0882 36885) G.Mex Centre, Manchester	June 25-27 Property and Construction Management Exhibition (01-496 5003) Barbican Centre
June 3-6 International Chemical and Process Engineering Show and Conference - EUROCHEM (01-891 8051) NEC, Birmingham	July 1-5 International Production Engineering and Productivity Exhibition and Conference - PEP (01-891 8051) Olympia
June 7-8 International Air Fair and Trade Exhibition (0869 71111) Biggin Hill	July 8-10 International Satellite and Cable TV Exhibition and Conference - CABLE (01-866 4466) Met. Exh. Hall, Brighton
June 8-12 Shop Equipment and Display Exhibition, including Point of Sale - SHOPEX INT (01-666 4498) Olympia	July 10-12 Education, Training and Personnel Development Exhibition and Conference (01-837 2400) NEC Birmingham
June 11-21 Grosvenor House Antiques Fair (0799 26689) Grosvenor House, W1	July 14-17 International Water Exhibition and Conference - WORLD WATER (0923 778311) Olympia

OVERSEAS TRADE FAIRS

May 26-30 Automated Manufacturing Conference and Exhibition - AUTOMACH 86 (US) (313 271 1500) Sydney	June 10-13 International Banking and Finance Services and Technologies Exhibition - TECHNOBANK (0494 775444) Geneva
May 28-June 4 Mechanical Handling Machine Tool & Products Exhibition (01-459 3364) Paris	June 10-16 International Wine Festival - VINOVA (01-977 4531) Vienna
June 2-6 Retail and Distributive Exhibition - RETAIL EUROPE (0794 79161) Amsterdam	June 10-16 International Rubber and Plastics Exhibition (01-496 1962) Beijing
June 2-6 Retail and Distributive Exhibition - RETAIL EUROPE (0794 79161) Amsterdam	June 24-25 Radio and TV Trade Fair (01-734 0545) Frankfurt

BUSINESS AND MANAGEMENT CONFERENCES

May 26-30 International Advertising Association: World advertising congress (312) 644 5897 Chicago	June 12 The Institute of Petroleum: Sources of information for the offshore industry (01-636 1004) New Cavendish Street, W1
May 27-29 Banking Association of Ticino and City of Lugano: International banking symposium (01-281 8821) Lugano	June 15 ISE: Energy supply options in a resource-rich national economy - the case of the UK (01-405 7862) London, W3
May 28-29 FT Conferences: Telecommunications and the European business market - planning tomorrow's trade routes (01-621 1355) Hotel Inter-Continental, W1	June 15 FT Conference: World sold in 1986 (01-621 1355) Hotel Inter-Continental, W1
May 29-30 Hotel Inter-Continental, W1	June 18 Institute of Directors: UK companies - the revenue offensive (01-636 1233) 116 Pall Mall, SW1
June 2-3 FT Conferences: The 1986 Motor Industry Conference - vehicle distribution and marketing (01-621 1355) Geneva	June 18 RIPA: Government and the private sector (01-222 2248) London Business School, NW1
June 2-3 Avmark International's annual conference on European aviation, European liberalisation and its effect on aircraft demand and values (01-821 6785) Tara Hotel, W5	June 18-20 1986 World Congress on Management Development (0234 48338) Royal Lancaster Hotel, W2
June 2-3 FT Conference: World Electronics - Strategies for tomorrow's markets (01-621 1355) Hotel Inter-Continental, W1	June 22 Dna & Bradstreet: How to handle letters of credit (01-877 4685) Holiday Inn, London
June 2-3 FT Conference: World aerospace the end of the century (01-621 1355) Hotel Inter-Continental, W1	August 26-29 FT Conference: World aerospace the end of the century (01-621 1355) Hotel Inter-Continental, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

سكدا من الالويل

What does NCR's 9800 add up to?

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suranc

'S DIARY

ASSTIONS

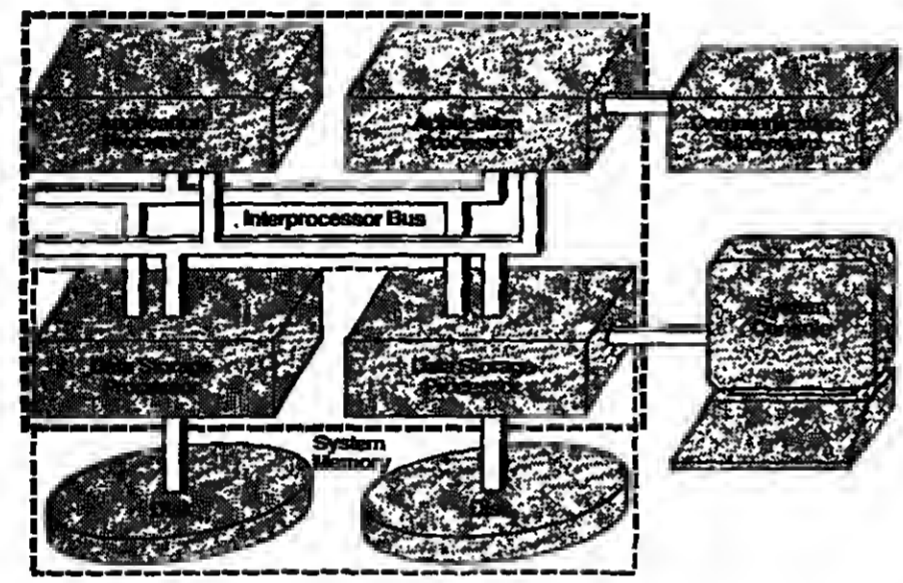
NEW CHANGES

Whatever you need.

That's quite a promise for a conventional mainframe to keep. Luckily, the new NCR 9800 is anything but a conventional mainframe. It's an evolution.

HOW TO BUILD AN EVOLUTION.

The evolutionary architecture in a 9800. Loosely coupled processors, connected by buses, let you upgrade in smaller slices and process faster.



The secret is architecture. Inside the 9800, we loosely couple powerful application processors (these do the work), with data storage processors (these manage the work flow).

What does this mean to you? Say your business, like most, processes its transactions in peaks and spurts. A 9800 can handle your workload better and ensure quicker response than a conventional mainframe of comparable power.

You see, we developed a special "system memory" for your most frequently used files. And all the processors can share these files. Automatically. What's more, the processors team up—again, automatically—during these peaks, so the system has the agility to process increased workloads, whenever they occur.

Sounds simple, but conventional mainframes can't do it unless someone writes complicated application software.

With the 9800, it's part of the system. So the computer is more efficient, more economical, and very flexible.

HOW TO GROW A MAINFRAME.

The 9800 doesn't have to be upgraded in large pieces. It grows gradually, like a business grows.

You start with the power you need, and then you can expand in smaller increments than is possible with conventional mainframes. You can even add job-specific modules to handle specific functions.

IT'S MORE FAULT-TOLERANT THAN YOU ARE.

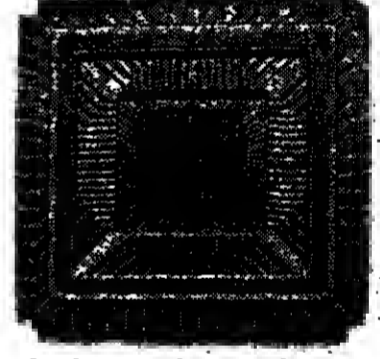
Conventional fault-tolerant systems work one of two ways: Either by doing the work twice, which is unproductive, or by using a software solution that slows processing down.

We invented a more efficient system. Set up a 9800 for fault-tolerance and, if a module fails, other modules take over while continuing to do their own jobs.

It'll run during a processor failure. Or a software failure.

It'll even run during routine maintenance or upgrading.

It's built with 32-bit VLSI technology that has fewer components than conventional technology.



NCR's highly-reliable 32-bit VLSI processor chip.

So, the chance of a failure inside the 9800 is very slim.

Because if something isn't there, it can't break.

THE REST.

The 9800 was built to be an excellent on-line transaction processor, as well as an excellent general purpose processor.

And it can be tailored to do both jobs more economically than conventional mainframes.

It's also an open system. And it uses SNA and X.25 communications, so it can work together with other computers you may already own.

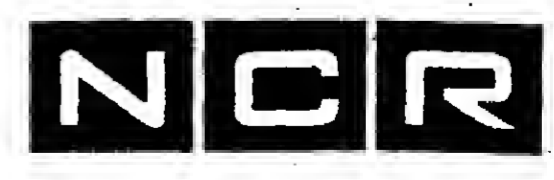
It comes with popular software tools, like SQL and MANTIS™ and with C, COBOL, and BASIC languages.

And you have a choice of many ready-to-run solutions for business. And that's everything.

Of course, to remember it all, you'd have to be a mainframe, too.

So, you only have to know two things: It's called the NCR 9800. And for more information, contact your local NCR representative.

NCR 9800. The evolution of the mainframe.

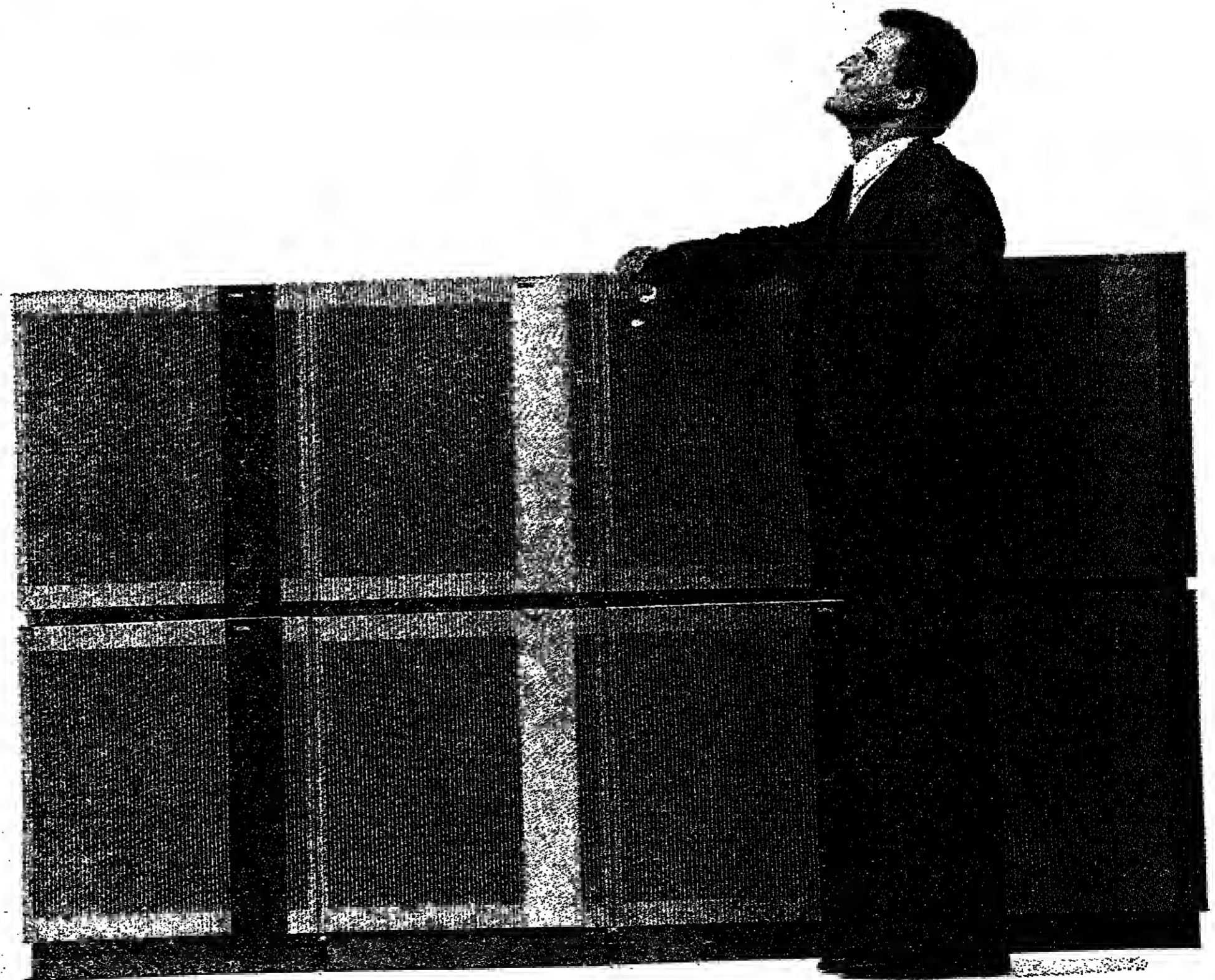
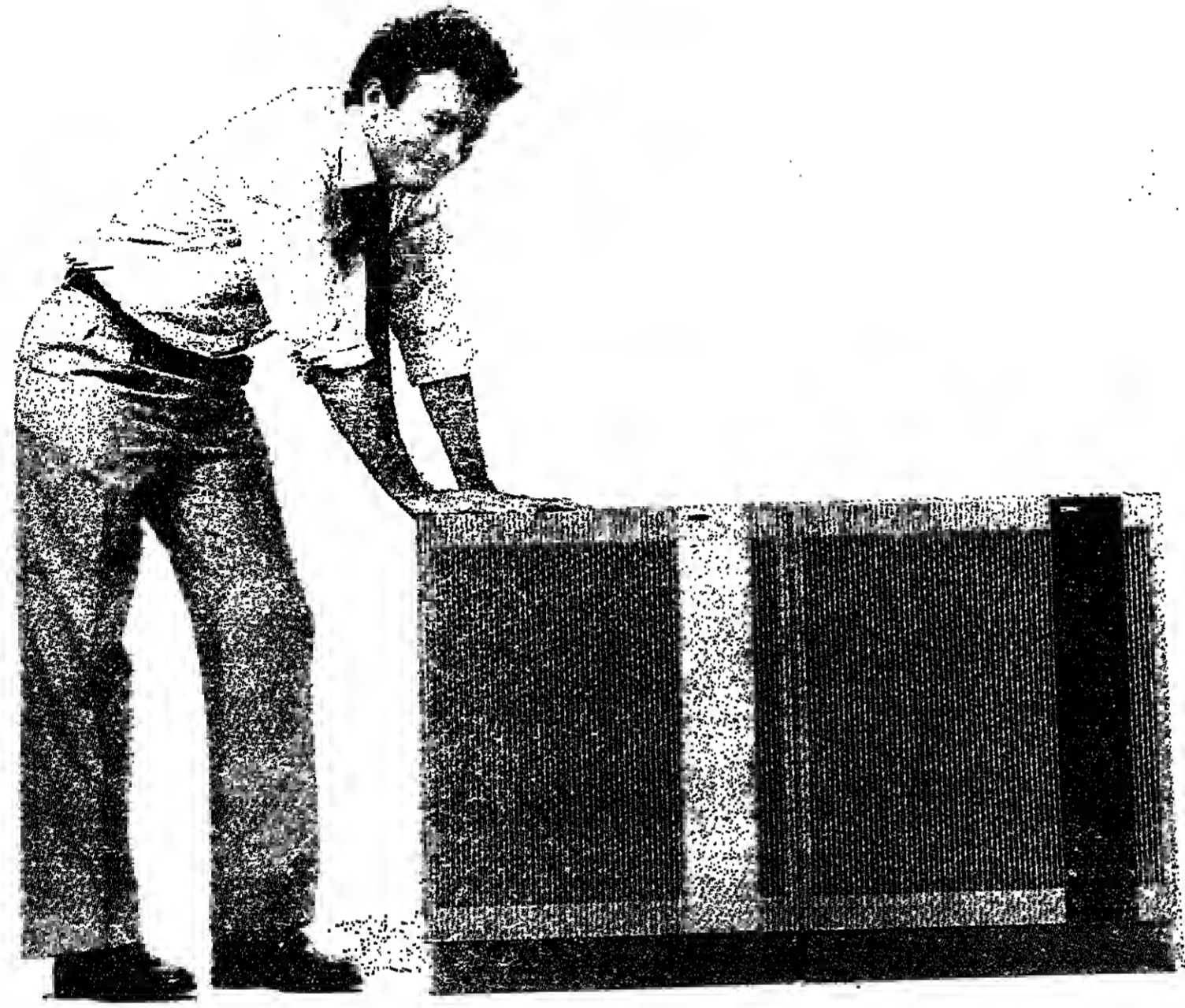


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مركزنا من الاعمال

هكذا قبل الاجل

Boost



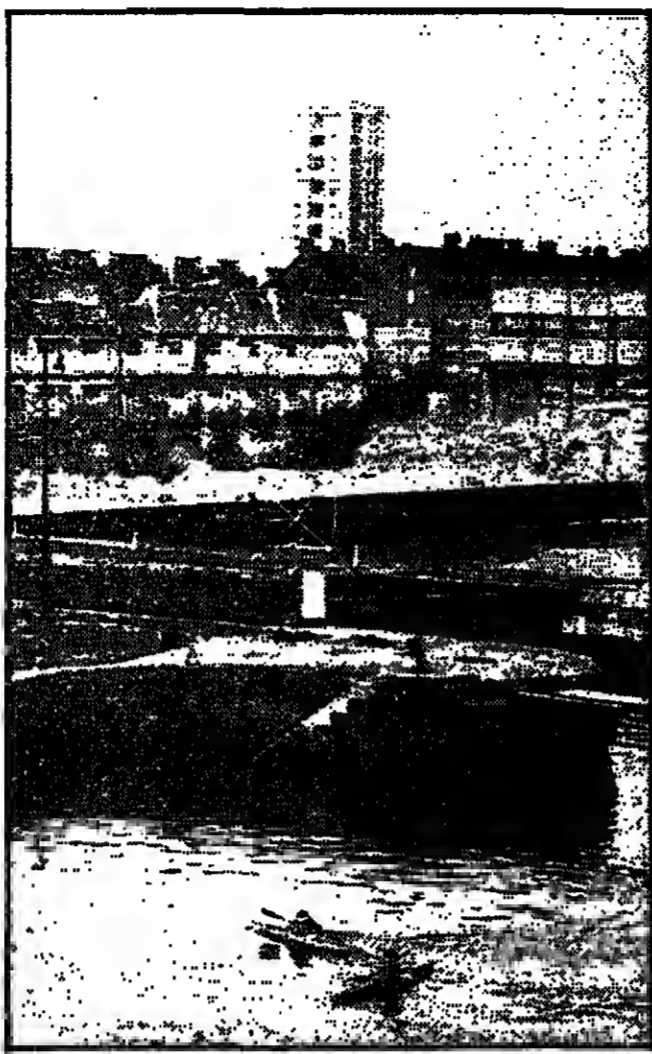
THE ARTS

The Orphan/Greenwich

Michael Coveney

The scene of Thomas Orway's Restoration tragedy is Bohemia and Philip Prowse, renewing his fruitful association with Greenwich, has set his production in a high-walled classical garden of tony stone, drapery, trailing ivy and a curious array of arches, hoods, tools and hoes. Here the retired courtier Acasto, the retired courtier Acasto, the retired courtier Acasto, the retired courtier Acasto...

Architecture/Colin Amery
Good omens for future DOE policy



Dockland is one of the great missed architectural opportunities of the decade—can Mr Ridley inspire a more creative approach?

In the years running up to the Millennium any Secretary of State has the opportunity to look at the environment in a way that is more than simply expedient and more than one of lasting interest. There is no reason why a Millennium Commission should not look at the visual future of Britain and begin to plan actively for serious environmental improvements.

As Mr Nicholas Ridley follows on from Mr Kenneth Baker's short innings as Secretary of State for the Environment there is hope for a flowering of Ministerial interest in architectural affairs. It is the first time that the Secretary of State has had such an impeccable architectural pedigree.

Majority of the public's housing built in the 1960's is the Government's major problem. The Minister would do well to consider the encouragement of ownership trusts that inspire a sense of responsibility in tenants. In architectural terms the future for public housing must be the abandonment of the isolated ghetto and the re-integration of public and private housing.

He could encourage the raising of architectural standards in the Property Services Agency and speed up the removal of their deadening influence from our national museums and galleries. In their anxiety to speed up the planning process it is to be hoped that the new minister will see the vision of Thatcherite Britain as something more than a rash of hypermarkets and business parks.

A Little Hotel on the Side

B. A. Young

All Feydeau farces work on the same principle. In Phase One an assortment of respectable people starts unrespectable liaisons. In Phase Two, these liaisons lead to the comic series of errors in which the characters intended to meet one another meet instead the most embarrassing of others. In Phase Three, all is tidily packed up.

Laurie Anderson/Hammersmith

Andrew Clements

Though she seems to draw ever nearer to the common currency of rock, Laurie Anderson's music still remains rooted in the performance-art tradition that she followed in the 1970s. The gap between her early recordings with John Giorno and William Burroughs, and the slick Nile Rodgers production of "Language is a Virus" on her latest album might seem enormous, but her new work demonstrates how skilfully she has managed to combine minimalist processes and rock-based material into a very marketable package.

Ballet Rambert Award winner to paint jubilee plans

The Ballet Rambert will celebrate its diamond jubilee with a three-week season at Sadler's Wells from June 12-23. Under its new artistic director, Richard Alston, the company will present seven world premieres from choreographers Michael Clark, Ashley Page, Ian Spink and Christopher Bruce. The London premieres are by Richard Alston (two) and company dancer Mary Evelyn.

Youth and Music cushion concerts at the Academy

Youth and Music and W. H. Smith are putting on four concerts at the Royal Academy of Arts, where for £8.00 concertgoers can visit the summer exhibition as well. A series ticket for all four is £10. The concerts are on Thursdays from June 26.

Opera and Ballet

Opera and Ballet listings for various venues including West Germany, Berlin, Deutsche Oper, Don Giovanni, and other productions.

Arts Guide

Arts Guide listings for Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, and a selective guide to all the Arts appears each Friday.

Double bill/Old Red Lion

Time moves back and forwards. Cess watches her younger self (a doll) comforted by her mother. To explain the little girl's tears the woman launches into a speech about women that brings in female aviators, film producers and Boadicea. To the amazement of such observations as "It's not that women are illogical and irrational—there would be no decent breakfast otherwise," Helen Cooper brings the funny, bright-eyed unstoppability of the obsessed. Ultimately one sympathises with the adult Cess's long-suffering boyfriend in his bewilderment, and resents an abrupt and enigmatic ending.

Thalia Myers/Wigmore Hall

Thalia Myers' piano recital at the Wigmore Hall on Friday curiously interleaved variation sets by Haydn with brand-new pieces by British composers—Alan Hoddinott, David Bedford and Timothy Salter. Her Haydn was gratifying, most sensitively understood: the opening Andante and Six Variations in C was pliant and singing, very stylish, very compactly formed. In the Aria with 12 Variations in E flat she produced an attractive, discreetly inflected, always strong-boned result, and there were occasional dew moments of sumptuousness.

Murray Perahia/Festival Hall

With an altered programme Murray Perahia's recital was shorter than he allowed. Instead of the advertised Schubert sonata, and the third of Beethoven's op. 31 sonatas, he played the second of Beethoven's op. 31 sonatas. Perahia's recital was shorter than he allowed. Instead of the advertised Schubert sonata, and the third of Beethoven's op. 31 sonatas, he played the second of Beethoven's op. 31 sonatas.

Saleroom/Antony Thorncroft

Settling old scores. It's a week for prying into the secrets of the dead in the auction houses. On Thursday Christie's disposes of the contents of a recently uncovered black tin deed box. It belonged to the literary publisher George Smith and contains letters from many of the great 19th century lions.

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Final Auction HARRAH'S Automobile Collection. Is this the \$10,000,000.00 car? Bugatti Royale, Ford Tri-Motor, 1915 Porter Steam Locomotive.

HIRE AIR CONDITIONING WHEEL-IN-PLUG-IN. LONDON SOUTH 01 683 2700. LONDON NORTH 01 903 0081.

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Citibank X

Once again, it seems the only thing we don't change is our reputation.

Every year, Euromoney conducts a world-wide survey amongst corporate treasurers to determine the best bank for Foreign Exchange. And every year, since

the survey began, Citibank has been top of the list. Furthermore, Citibank is rated first for its unrivalled financial engineering expertise in instruments

such as swaps, options and long dated forwards.

Our global network means we offer our customers a unique service, which is why they voted us No. 1.

AID TO SUB-SAHARAN AFRICA

Time for a new initiative

By Tony Hawkins in Harare

Wise caution from Delors

AT FIRST sight the plan announced last week by Mr Jacques Delors, President of the EEC Commission, to liberalise capital movements in the Community by 1992 looks almost absurdly slow.

However, there is a great difference between what one government may be keen to do for reasons of doctrinal conviction, or in a spirit of experimentation, and what should be undertaken as a binding commitment by a group of governments.

Towards better government

THE LATEST report of the House of Commons Select Committee on the Treasury and Civil Service, which no doubt MPs are digesting during this week's parliamentary recess (or perhaps not), is another example of the way in which the government can be seen to be reaching conclusions.

It is instructive that the principal memorandum submitted to the committee—by Sir Robert Armstrong, the head of the Home Civil Service and Cabinet Secretary—draws heavily on statements by Sir Warren Fisher when he was head of the Civil Service in 1930.

TODAY THE UN General Assembly opens a special session on sub-Saharan Africa. It could legitimately be an occasion for some expression of relief, since economic prospects look brighter than they have since the 1970s.

It is unlikely that any of the participants at the special session seriously expect it to turn into a pledging session by donors. Expectations are low, especially on the donor side.

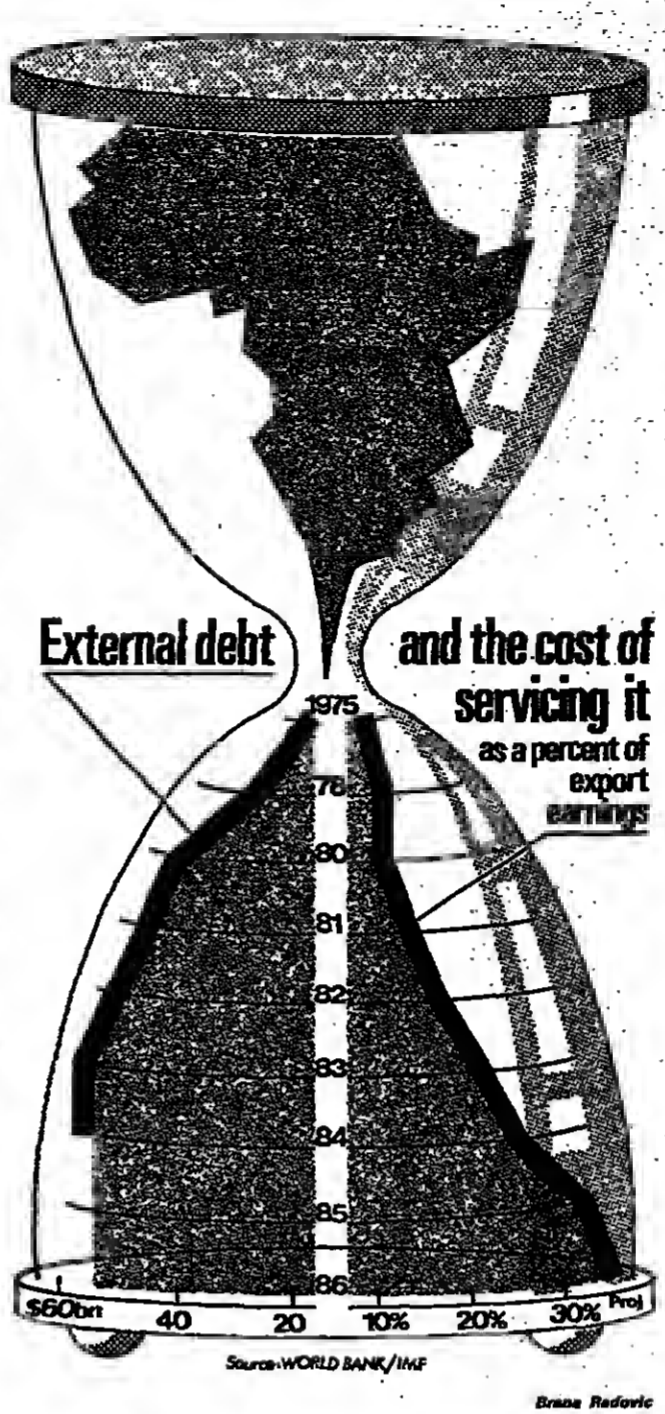
Sub-Saharan Africa presents the most formidable contemporary challenge to the development community. It is the one region of the developing world where population growth is both high and accelerating.

In 1981, in the first of four World Bank reports dealing with Africa's development problems, the principal author, Elliott Berg, while taking international difficulties into account, focused on the domestic policy shortcomings which he and others believed lay at the heart of poor economic performance.

Patrick's progress Sir Patrick Sergeant, having stepped out of daily journalism after 25 years as City editor of the Daily Mail, is getting down to the serious business of becoming a multi-millionaire.

Active interest What could be genuinely new, however, is a widespread realisation that this time something must be done. The evidence for this comes from the select committee's report where there was no shortage of witnesses.

Banker's dates Jack Hesse is an American banker with a lot of experience in British science. He expects his board's approval this week for his plans to invest in a new laboratory in Cambridge this autumn to exploit what his US advisers tell him is the best plant science to be found anywhere in the world.



Against this background, it is hard to see what can be achieved at the special session of the General Assembly. Despite the short-term optimism for a better performance in 1986-87, it is difficult to be optimistic about longer-term prospects.

Men and Matters With Hesse as chief executive, Twyford has grown rapidly, twinning with a similar facility in Santa Paula, California, last year, and now with an offshoot in Malaysia.

Slow to pay The first issue of Business Today—published by Austin Rover and "devoted to the interests and concerns of the smaller business"—carries a hard-hitting story about companies that are slow to pay their bills.

Shell shock The Chernobyl nuclear disaster has finally provoked a reaction from the lethargic and generally marginal French "Green" and anti-nuclear movements.

plan focuses on 15 middle-income 'developing' countries, mainly in Latin America, which have borrowed heavily from commercial banks. Only two sub-Saharan African countries—Nigeria and Ivory Coast—fit into this category.

Africa's liquidity problems have been accentuated by the build-up of its reliance on short-term sources of funding—and especially the IMF—since the mid-70s.

Against this background, it is hard to see what can be achieved at the special session of the General Assembly. Despite the short-term optimism for a better performance in 1986-87, it is difficult to be optimistic about longer-term prospects.

Advertisement for Brymon Airways featuring the slogan 'Fly to Plymouth from Heathrow'. It includes a map of flight routes, a table of services and prices, and contact information for the airline.

FOREIGN AFFAIRS

Paying the price of dollar debauchery

By Ian Davidson

AT THE Tokyo summit three weeks ago, the leaders of the seven leading industrialised countries promised an ever-more perfect commitment to the constructive and co-operative management of the world economic system. They would coordinate macro-economic policies; they would struggle against budget deficits; they would resist protectionism and fight for trade liberalisation; they would maintain, perhaps increase, aid to developing countries; they would seek greater stability in exchange rates; above all their ministers would meet more often. It sounded very reassuring.

The trouble is that affirmations of virtuous behaviour have been heard many times before, but have rarely had any relation to actual performance. The vast American budget and trade deficits, the gyrations of the dollar, all testify to the yawning gap between rhetoric and reality. It has helped to bring more sincere this time, it is for two reasons: Mr James Baker, the US Treasury Secretary, believes in international economic co-operation, as his predecessor, Mr Donald Regan, did not; and he does so partly because he and the rest of the world are facing the danger of an international trade war driven by protectionist forces in the US Congress.

The bill may never reach the statute book—the administration has threatened a presidential veto to prevent it. But it is a sign of the temper of the times and of the pressures facing Congress in the run-up to the mid-term elections.

If there is a case for what might be described as constructive anxiety, it was presented by Fred Bergsten, director of the Washington-based Institute for International Economics and another Carter veteran. His thesis, to over-simplify, is that the American political system tends to encourage incoming administrations to pursue economic policies which largely disregard the interests of the rest of the world; because of the power of the American economy and the importance of the dollar, it can sustain such policies for far longer than would be possible for lesser countries; but eventually the negative feedback proves so strong that Washington is forced to revert to a more co-operative mode; and generally the more co-operative mode dominates policy—until the next presidential election.

Washington, which is reinforced by its fears of protectionism. There seem to be at least three problems: the numbers look too daunting to admit of any rapid escape from the present; we have neither the institutions nor the rules to anchor co-operation between the major players; and two years is a very short time to entrench economic co-operation as a habit of mind on a basis of improvisation, negotiation and goodwill, before the next presidential election gives us an entirely new cast of characters in Washington.

Unfortunately, political opposition to the Maekawa recipe inside Japan, from farmers, small businessmen, coal-miners and small distributors, as well as from within the governing LDP party, is expected to be strong and getting stronger. But even if there were unbridled enthusiasm, a rapid turn-around would be unlikely.

Three scenarios for the Japanese economy (1986-1990 average)

Table with 3 columns: Case A, Case B, Case C. Rows include MAIN INDICATORS, Real growth rate, Current account surplus, Percentage of GNP, Yen/Dollar exchange rate, Budget deficit.

Source: Based on "Kato Model" of the Daiwa Securities Research Institute (April 1986). Figures in parentheses are for 1990. Japanese fiscal year (April-March) is used.

motive " scenario for Japan, in which the average economic growth rate over the next five years would be boosted to 4.5 per cent, and the budget deficit to 3.4 per cent of GNP. Or, even then the average current account surplus would still remain at \$58bn or 2.9 per cent of GNP, falling off only slightly to \$47bn (2.1 per cent of GNP) in the year 1990. Or, as the report also shows that trade frictions become serious whenever the current account surplus rises above 1.5 per cent of GNP. In other words, if there were to be the kind of structural adjustment in the Japanese surplus which was likely to take the heat out of protectionism in the US, it would either require much more radical action by the Japanese government than seems plausible, or would take much too long for the requirements of the American political cycle.

Part of Dr Bergsten's recipe for partnership is the recommendation that the world needs to erect more effective international institutions, rules and procedures. The European economic and monetary policy co-operation. No doubt he is right. If there is one thing which has helped keep alive the

ideal of free trade and restraint recurrent bouts of protectionism, it is the existence of Gatt with its principles and its procedures. There is no corresponding institution for refereeing economic or monetary policy: Bretton Woods was blown away by President Nixon at the end of the last long period of dollar neglect, and meetings of finance ministers, however frequent, will have no reliable rule book to work from. Dr Bergsten also argues that it is a mistake for other countries, in their own interest and ultimately in that of America, simply to accept American unilateralism for extended periods of time. No doubt; but as Viscount Etienne Davignon pointed out in his section of the report, the European Community has been and remains intensely absorbed by its own internal problems: enlargement; the reform of the Rome Treaty; its budgetary crisis; the farm policy; and the opening up of its own internal market.

Lombard How to reform competition law

By Michael Prowse

WHICH COUNTRY has the more effective competition policy: Mrs Margaret Thatcher's Britain or Mr Andreas Papanastasiou's Greece? This is, of course, a trick question. Socialist Greece has the more cogent anti-trust legislation (even if it may not always be implemented) for a very simple reason. When Greece joined the EEC it sensibly opted to buy, as it were, a competition policy off-the-shelf: it decided that the relevant parts of the Treaty of Rome should apply in its domestic economy as well as in trade with other member states.

Even if action is taken there are no real sanctions: the Office of Fair Trading can only rather lamely tell the offenders to stop being naughty. In the more fundamental laws regulating cartels, collusion and price-rigging. Over the past 40 years, successive acts have woven a web of inconsistent and often incomprehensible laws to combat such abuses. The problem, by common consent, is that they do not work well.

Britain's position is much less satisfactory. Although the Thatcher Government talks a lot about the virtues of competition, it has until now shown very little interest in competition policy. At issue is not so much headline-catching merger policy (which is not covered by EEC legislation) but the more fundamental laws regulating cartels, collusion and price-rigging. Over the past 40 years, successive acts have woven a web of inconsistent and often incomprehensible laws to combat such abuses. The problem, by common consent, is that they do not work well.

Under EEC competition law, the position is quite different. Companies know where they stand, unless they can win an explicit exemption, anti-competitive behaviour raises the prospect of prosecution, heavy fines (as seen in the recent case involving ICI and other companies in the plastics cartel) and private actions for damages. The authorities are not, as in the UK, reactive; they do not need to wait for complaints; they can mount the unannounced dawn raids which are often the only way to get hold of incriminating corporate documents. Also, unlike British officials, they cannot be stymied by fancy legal drafting of restrictive agreements—what matters is the effect, not the form, of the agreement.

A market for the big boys

From the Finance Director, Boustead Industries Sir,—I was pleased to see your editorial of May 20 supporting the development of a sterling commercial paper market. It should be noted that under present tax law it appears that industrial holding and other investment companies cannot obtain tax relief for the short interest or discount and other costs involved or would a pure trading company if the finance were used for fixed capital purposes. If the Government desires a free development of the market it should introduce amending tax legislation in this year's Finance Act.

Spies who steal computers

From Mr P Ashdown MP Sir,—May I first compliment you on David Buchan's Weekend FT piece, "The spies who steal computers" (May 17). It had all the colour and pace that makes your Saturday paper such a good read. May I also, however, gently disagree with a number of Mr Buchan's points and conclusions. I do not have to refer to some of the Farwell material, as have staff at Birmingham University, like Birmingham University I am, by a narrow margin, inclined to believe that most of it is authentic. The question I would raise is why?

Anatomy of UK inflation

From Mr L Copeland, Sir,—The figures produced by Robin Marris in his "Anatomy of UK Inflation" (May 21) are of great interest. It is, however, difficult to see the logic of his Catch 22 (sic): "the policy [of allowing public sector prices to rise]... is itself a significant factor in the persistence of inflationary expectations." This analysis seems highly improbable. A rise in a relative price cannot by itself generate inflation, or the expectation thereof, whether the relative price is that of crude oil or public sector services or anything else. Unless our view of the financial system is of Radcliffe report vintage, the price level is determined in money markets, and unaccommodated relative price rises cannot therefore have a macroeconomic effect. When the relative price in question is that of public sector products, accommodation is more or less ruled out ipso facto, so inflation cannot be the result. Indeed, in so far as price rises are an alternative source of funding for public sector expenditure, they may be taken as betokening a lower rate of monetary growth than otherwise, and hence serve to damp down inflation, both

Letters to the Editor

expected and actual. The rise in public sector prices in the UK reflected, albeit jerkily, the trend rise in the relative cost of services, a pattern repeated in every Western country, including those, like Germany, Switzerland and Japan, that have had very low inflation rates in recent years. More to the point, the impact of higher public sector prices is likely to have been to some extent offset by a similar extent reflected in lower prices than otherwise in the market sector of the economy. To a far greater extent, however, the result will probably have been simply to reduce output and employment in the private sector. In summary, public sector price rises, like high real exchange rates, are simply alternative channels through which fiscal expansion crowds out production in the rest of the economy. Laurence S. Copeland, University of Manchester Institute of Science and Technology, PO Box 33, Manchester.

Selective reflation

From Mr S. Collins, Sir,—In Mr Brittan's otherwise excellent article on the state of the UK economy (May 22) he wrote: "we need 'Reflation' like a hole in the head." He argued that "selective stimulus" would get a good picture of the real output v. inflation split in trend growth of nominal GDP, and that split shows, in his phrase, that the inflationary dragon has been slain. While Mr Brittan correctly explained that price inflation is in part a consequence of wage inflation, he did not appear to recognise that the authorities have no effective means of tackling that problem. At one time it was believed that high unemployment would reduce "wage-push," since unions would be weak and workers fearful of 'pricing themselves out of jobs.' One of the most worrying things to emerge out of our collective experience since 1979 is the realisation that wage bargains are not affected by unemployment, and any significant way except for firms in imminent danger of going to the wall. Despite staggering unemployment levels, we still find average earnings moving along briskly at a year-on-year growth rate of 7½ per cent this year.

It seems to me that Mr Brittan is whistling in the dark in his optimism that wage inflation will moderate at some stage, allowing us leeway for selective reflation in the same way that we both agree is a formidable obstacle to any fiscal stimulus aimed at reducing unemployment.

Collection of VAT

From Mr R. Apion, Sir,—The Government is proposing to allow businesses to defer payment of VAT until they have received the money from their customers. This ignores the fact that firms claim the VAT charged on their purchases whether they have paid for them or not. From the start of VAT, in April 1973, traders have been accountable for the tax on their sales from the taxpoint. If they were to press their customers for payment of the tax, what would help would be a law that purchasers should pay their VAT charges by a credit period that they allow their own customers. The complication in drafting this law is that some companies offer discounts for prompt payment. Robert A. Apion, 17, Goughill, Guildford, Surrey.

The effects of a pay rise

From Dr C. Williams, Sir,—While not wishing to enter the debate over the relationship between wage rates and employment, it is necessary to correct the basic error made by Mr Beattie (May 20). As he points out, an "average" employee will pay tax (basic rate plus national insurance) at 38 per cent on a pay rise, but overlooks the fact that the employee also pays tax on his pre-rise income. Thus it is not true that to make the take home pay of a pay rise cover inflation at 4.96 per cent a pay rise of 8 per cent is required. If gross pay and tax allowances increase in line with inflation, then take home pay will also increase in line with inflation, at unchanged tax and national insurance rates. Therefore, even if employees took primarily the increase in their take home pay, this does not explain why gross pay increases are exceeding the rate of inflation, as Mr Beattie claims it does. (Dr) Ceris W. Williams (Group Economics Dept), Midland Bank, Poultry EC2.

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السؤال الأول

Foreign Exchange

Has the dollar fallen far enough since the heights of March 1985? The Group of Five can't agree. And foreign exchange dealers fear to predict when the world's major currency may begin to recover

Mercurial times in the market

By George Graham

AFTER a year in which it seemed the dollar could only fall, the foreign exchange markets are now facing a period of greater uncertainty.

Has the dollar fallen far enough from the giddy levels it reached in March 1985? If the governments of the Group of Five industrial nations cannot agree on the question, neither can foreign exchange dealers, who are nervous about predicting a turn in the dollar's long, downward trend.

The extent of the fall has been massive. From its peak the dollar has now fallen by around 27 per cent, as measured against a trade-weighted basket of other currencies. But this movement understates the degree of the US currency's decline against its two major trading counterparts, the Japanese yen and the West German D-mark.

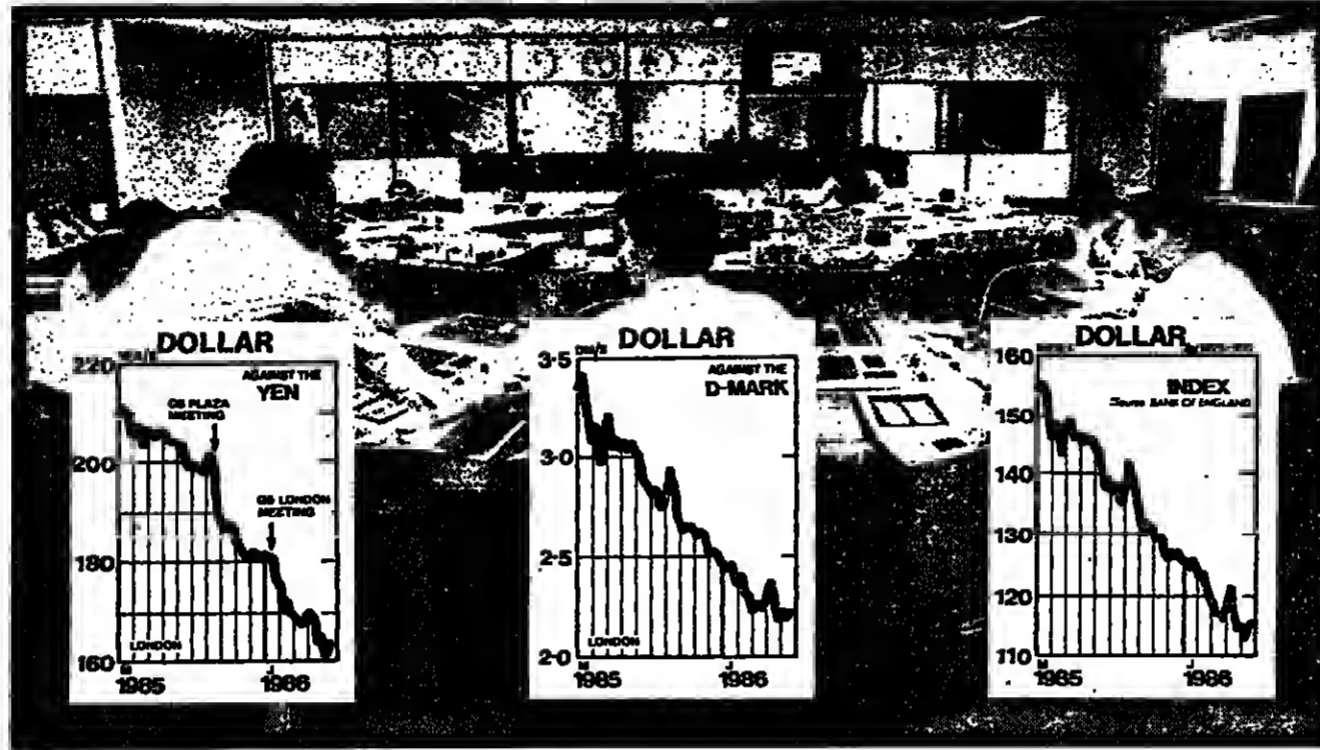
Between March 1985, when it achieved its highest levels, and the meeting of the Group of Five finance ministers and central bankers, at New York's Plaza Hotel in September, the dollar fell by 16 per cent

against the D-mark. Spurred on by that meeting's agreement to intervene jointly in the foreign exchange markets to bring the dollar down, it has since fallen another 23 per cent from that level—an overall drop of 35 per cent in little more than a year.

Against the yen, its descent has been more striking. After trading at more than ¥260 to the dollar in the spring of 1985, by the time of the Plaza meeting the dollar had fallen by less than 10 per cent. Since then, however, it has depreciated by a third. At one point it dipped below ¥160, 40 per cent lower than its peak last year.

This downward trend in the foreign exchange markets' major currency has been dominated by the concerted intervention of the central banks, and has brought with it a further measure of volatility in an already mercurial market. As one central bank dealer remarked ruefully, a range of 5 pfennigs in a day is no longer unusual for dollar/D-mark trading, the most active spot currency market.

The intervention of the central banks has been on an unprecedented scale, as they together sold dollars in their



efforts to force an orderly depreciation of the US currency.

In the six weeks immediately following the Plaza agreement, the New York Federal Reserve Board sold \$3.2bn of dollars in the foreign exchange markets. Its counterparts in the other Group of Five countries—West Germany, Japan, France and the UK—are estimated to have sold another \$5bn, while other central banks of the broader Group of Ten industrial countries are thought to have contributed around \$2bn to the operation.

Spread over six weeks, however, \$10bn can easily be swallowed up in the vast worldwide turnover of the foreign exchange markets. Accurate statistics of volume in the world's currency markets are hard to come by, but the Group of 30, a research organisation backed by financial institutions and multinational companies

estimated last year that daily turnover had doubled from \$75bn in 1979 to \$150bn in 1984.

A more detailed picture of the world's two largest foreign exchange centres, London and New York, could emerge later this year with the publication of the results of surveys conducted simultaneously by the Bank of England and the Federal Reserve Board in the US.

The survey was carried out in March, and many foreign exchange dealers believe that when the results are collated they will confirm London's sizeable lead over other markets.

The Group of 30 study estimated London's foreign exchange turnover at around \$40bn a day, a third of the world total, compared with around \$35bn a day in New York and \$20bn a day in

Zurich. Dealing in Europe has tended to concentrate increasingly in London, at the expense of Frankfurt and Paris, which the study says now account for \$17bn and \$5bn respectively of daily turnover.

The study said the Far East was taking a rising proportion of global volume, with Tokyo, Singapore and Hong Kong each accounting for \$8bn a day. But dealers at many leading banks say that the same process is evident in Asia as in Europe: business is beginning to concentrate on the major centre, Tokyo.

The Tokyo market terrifies some of the leading London foreign exchange brokers, who see their Japanese counterparts taking substantial involuntary positions in currencies because of market rules that commit them to deal in certain sizes once they have quoted a

price. But it has taken its place as the centre of the third trading time zone.

The foreign exchange market is at its deepest when London is still trading and New York has opened. After London's close, New York trading can be much thinner, and exchange rates are often driven sharply by movements in currency futures on Chicago's futures markets.

Options trading has also made its mark on the foreign exchange markets. Dealers note that spot rates increasingly show signs of "stickiness" when they reach the big round numbers, such as \$1.50 in dollar/sterling or DM 2.20 in dollar/mark trading, in which options tend to be written. Exchange rates have difficulty pushing through these levels, but when the resistance level is pierced they rush ahead as options are unwound.

Further evidence of the impact of new instruments in the currency was provided by the arrival this year, for the first time, of a US investment bank in league tables of foreign exchange dealers published by the magazine *EuroMoney*. Goldman Sachs, ranked 10th in a poll of corporate treasurers, is the symptom of the increasing impact of the capital markets' flow of funds on the foreign exchange market.

London's predominance in the currency markets is not matched by its home currency. Sterling has slipped over many years in importance. Mr Paul Nash, of the leading D-mark brokers R. P. Martin, suggests that cable—as dollar/sterling is known—may even have fallen behind Swiss franc trading in trading volume.

By far the greatest volume of trade is done in the dollar/D-mark market, with dollar/yen following. But increasing volumes are also being traded in currencies previously regarded as exotic.

Perhaps the most striking advance has been recorded in the Ecu, the unit formed from a basket of European Monetary System currencies. Once again, Ecu spot trading has been helped in its expansion by the development of an Ecu-denominated capital market. In a number of banks, Ecu trading has risen to second place behind dollar activity, and in some it has even become the predominant currency.

Kredietbank in Brussels, for instance, reports an average daily turnover of over 100m Ecu in the spot market, with a further 700m Ecu of deposit deals. Overall average daily volume for the bank is over 7bn Ecu.

Mr Andre Swings, Kredietbank's general manager, says that typical Ecu deals now average 3m to 5m Ecu each, with the largest deals in the 50m to 60m Ecu range. The average sizes are comparable with those for dollar/D-mark and cable—probably around \$5m and £2m respectively—although a small club of leading banks deals in these currencies in significantly larger sizes.

Other currencies, such as the Australian dollar, have also

CONTENTS	
Three major currency centres	2
The EMS Currency forecasts	4
The Corporate Treasurer Company profile	5
Brokers Hedging markets	6
Banks Multinationals as mini-banks	7
Technology	8

increased in volume, helped by the ending of foreign exchange controls. Its swings can be extremely sharp, however, as the weight of investment money drives a market that is relatively thin in comparison with the major trading currencies.

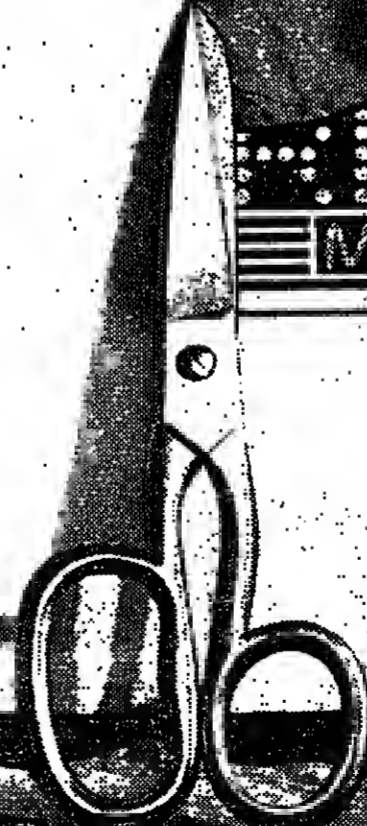
"The Australian dollar is no longer an exotic currency," says Mr Michael Tong, of ANZ Bank. "It may possibly be sixth or seventh in order of volume now."

Yet in a global foreign exchange market that has become accustomed to extreme volatility, bank dealers are now less willing to hold positions for long periods. The fluctuations that can occur in afternoon trading in New York can be too severe for a London dealer to sleep easily with substantial exposed positions in a currency.

Flourishing over the feast is the spectre of the central banks. Japan and West Germany have already intervened in the markets to stop the dollar falling further. Dealers now watch nervously to see if they can win the support of the US.

If that happens, the memory of the concerted intervention after September's Plaza meeting will send nervous dealers diving for cover.

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ting ring

FOREIGN EXCHANGE 2

Tokyo

Top-slot turnover has quadrupled

THE GROWTH of Tokyo's foreign exchange and short-term money markets has been decidedly lopsided over the past few years.

Volume has risen in both as controls gradually disappear, but foreign exchange turnover has taken by far the bigger stride, leaving the money market hobbled by its meagre product line-up and insufficient liquidity.

Until April 1984, when foreign exchange transactions no longer had to be linked to trade deals, Tokyo trailed behind Hong Kong and Singapore as a poor third among Asian centres. Since then, Tokyo has captured the top slot, with estimated turnover quadrupling from between US\$1bn and \$1.5bn to between \$5bn and \$6bn a day.

When commercial banks' traditional activity of corporate lending began to shrink, foreign banks, whose profits in Japan have sunk to pitiful levels, were the first to turn to foreign exchange for an alternative source of income.

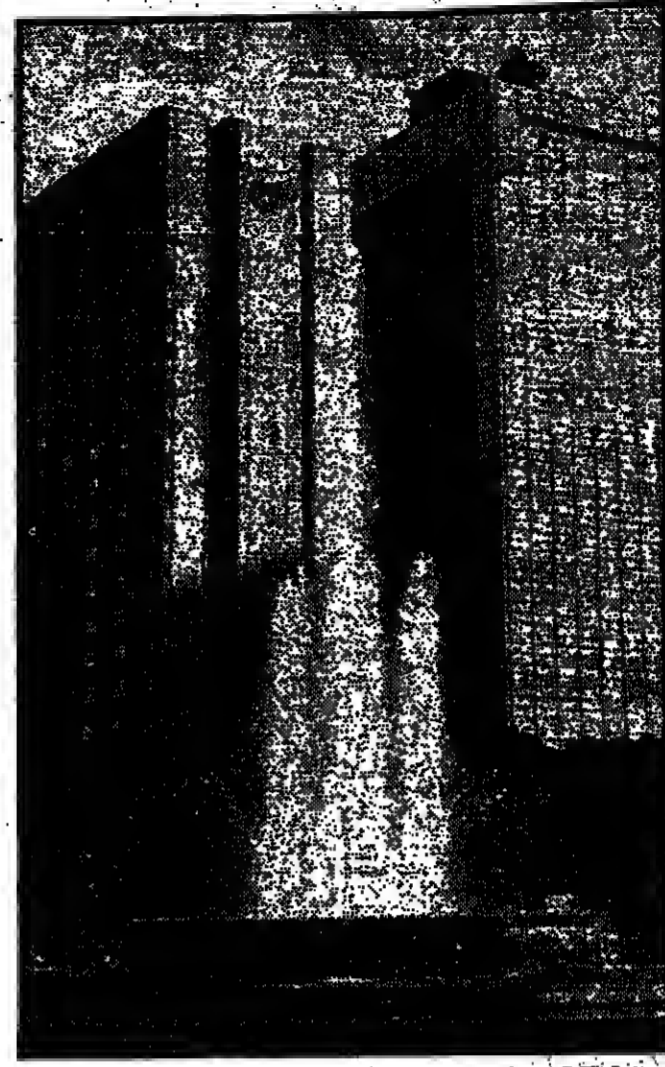
They were soon followed by Japanese banks, and more recently by non-banks, especially securities and trading houses. Securities companies are lobbying hard for removal of the ban on direct trading by non-banks, claiming that the requirement to go through authorised commercial banks is a paradox now the volume of capital flow-related transactions has become so important in Tokyo.

Capital flows have also had a significant impact on the currency mix. Of the total amount traded through the six money brokers (or *Tenshi*), non-*Tenshi* deals accounted for \$52.8m out of \$130.5m last month, compared with \$25.3m out of \$84.8m in April 1985 and \$8.5m out of \$33.3m in April 1984.

Tokyo built its volume on dollar/yen trading, but now outstrips its two largest Asian competitors in Deutsche Marks and is rapidly catching up in Swiss Francs and Sterling. Data on the market has, however, been misleading since the restriction on direct interbank dealing was lifted in February last year. Estimates on how much business now bypasses the *Tenshi* vary from 10 per cent to a multiple of three or four times the published figure.

According to some sources, the *Tenshi* market-dominant US and Japanese bank participants conduct most of their transactions directly, while smaller players opt for broker back-up for most of theirs.

Others say 20 to 30 banks constantly trade directly, but



High-rise buildings in the business district of Tokyo.

with interest rates (10 per cent for CDs and 12 per cent for T-bills), Tokyo's CP and T-bill market has also grown. It has also prompted removal of banks' swap, currency and interbank trading permission for call money to be raised without collateral and the entry of non-bank houses into the call money CD and BA markets.

Not all deregulation measures have been a roaring success. Bankers note that with less than 10 per cent standing after nearly a year's existence (targeted at 20 per cent), the Ministry of Finance's BA is a flop.

The reasons include the product's 50-to-100 basis-point advantage against Treasury prime, which is due to the higher duty and its lack of appeal to investors who are more about yield than risk.

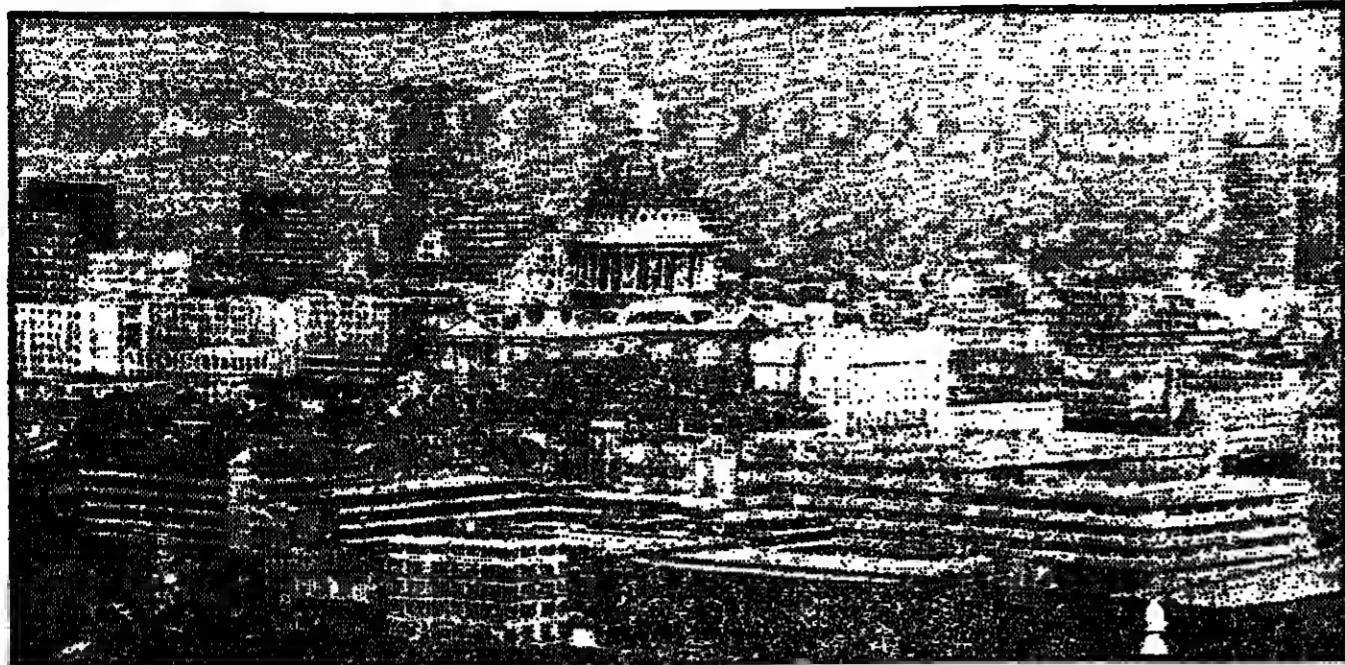
"If BA's were to attract Japanese investors, the yield would have to be at least in par with the CD rate, which it cannot be (by the nature of the product)," said one senior-based foreign banker. "The Foreign CP and CDs have made few inroads. Unattractive call money (now allowed for maturities of up to three weeks) probably represents only 20 per cent of the total as it carries an average premium of 1 per cent over its secured equivalent. And, like bank deposits, it was not due to BOJ administrative guidance for Japanese banks to provide restraint, but to BOJ's own policy."

Since the open market took call money and bill discounts in volume, six years ago, the central bank's grip on monetary control has been eroded. The BOJ's control of the product precludes intervention for one reason or another.

When short-term interest rates were guided highest last autumn, bill discounts and call money behaved as they were supposed to, but even when instruments did not.

"Keen to recover some of its lost clout, BOJ purchased money brokers to purchase CDs with funds it provides as a stopgap until TBS and other products gain the necessary status. But the battle can never fully achieve its goal, as the central bank will inevitably hold less influence over a larger money market when interest rate deregulation is completed in the next few years."

Barbara Casusus



The City of London has kept its pre-eminence through its expertise and tradition

London

Caution is entering the market

LONDON REMAINS the biggest centre in the world for conducting foreign exchange transactions. It has two great advantages over other centres. One is its history, the other is geography.

Foreign exchange business has been conducted through London from the time when sterling was the world's leading currency. The City has kept its pre-eminence through the expertise and traditions built up at that time, but also enjoys a very favourable geographical relationship between the US and the growing financial markets of the Far East.

London trades with Tokyo, Hong Kong and Singapore as these centres are winding down at the end of their day, and then with New York after lunch. During the morning there is the trade between the other important European centres, including Frankfurt and Zurich.

Business has been very buoyant of late, encouraged by the Group of Five meeting in New York last September, where it was agreed that the dollar should fall in value. This has produced bullish sentiment and large profits. There have been no adverse swings, just brief pauses, when profits were taken and new positions taken up.

The strong growth of capital markets has made a major contribution to increased turnover, as European, as well as the more obvious Japanese investors, have interlinked the buying of US Treasury paper with foreign exchange transactions, while US traders have also been buyers of gilts in London.

This has involved the growth of the short-dated swap market in currencies, to smooth out different settlement dates between transactions.

If there is now a slight note of caution entering the market, it is because the dollar has fallen so far over the past seven or eight months that dealers are trying to assess when this trend will run its course. There is some nervousness that an upturn in US economic growth in the second half of the year, will turn interest rates upwards, and lead to a change in the fortunes of the dollar.

Trading is carried out in several ways: through brokers; direct telephone links between traders; telex; and Reuters dealing system. Brokers have probably lost in percentages terms some market share in recent years, largely because of Reuters' success with its dealing system, which interlinks traders direct. But the overall expansion means that turnover by brokers has also increased significantly.

In future, foreign exchange broking is likely to become an increasingly competitive business, dominated by the biggest companies, such as Exco International; Mercantile Bourse; and Tullett and Tokyo. At the beginning of this year, the Bank of England followed up the removal of rules on foreign exchange brokerage fees, with the abolition of fixed brokerage fees in the Eurocurrency deposit market.

Whether the larger brokers will eventually become part of even larger organisations is the subject of discussion at present. There is pressure in some quarters to change the "O'Brien" rules. These Bank of England regulations led to the breakdown of merger talks between Morgan Grenfell and Exco earlier this year, because of a possible conflict of interest if a principle trader in the banking sector were to own a broker.

Another area in London that will see change is the domestic market, and the creation of interdealer brokers, in the new environment created by the opening up of London's domestic markets in October. At the moment it is expected that there will be six interdealer brokers, to smooth-out the trading between the 28 banks, discount houses and other financial institutions forming the market in gilts.

Both the numbers of principle traders and brokers may well be reduced before October, however. Other changes may also occur in the money market, involving the banks and the discount houses.

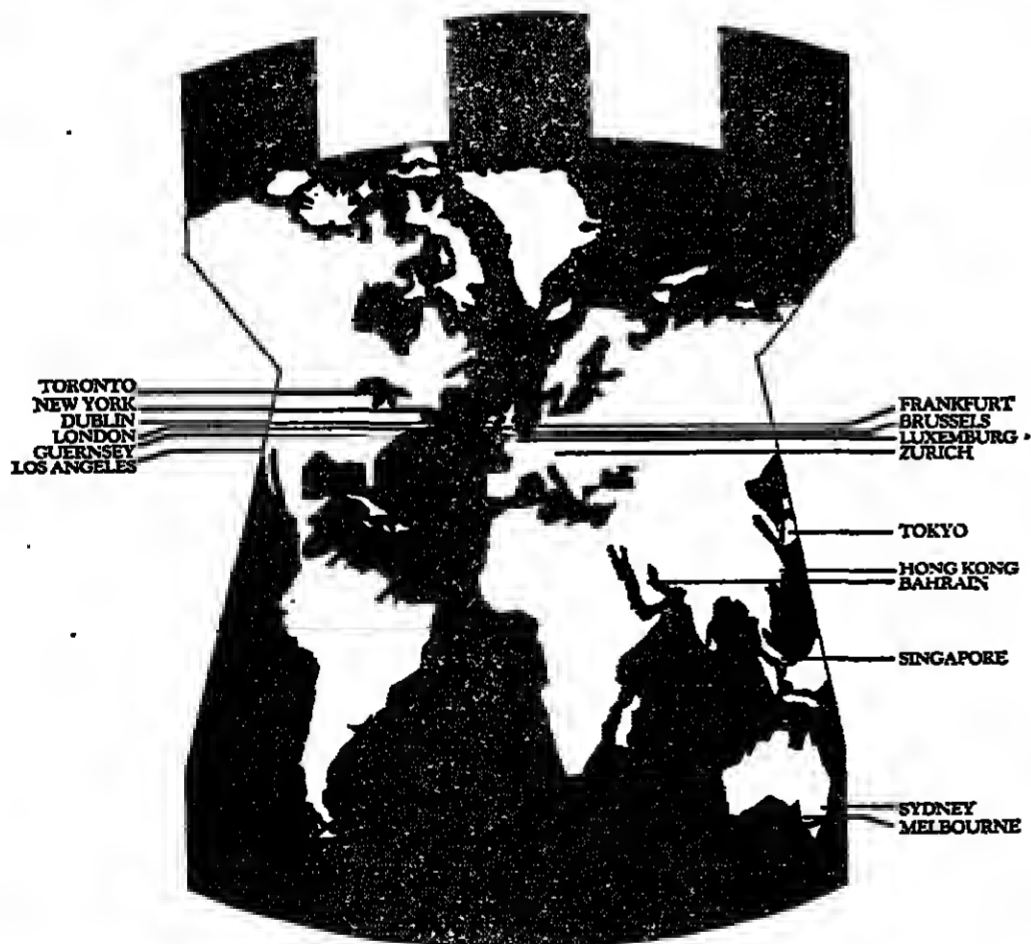
There are three large independent discount houses, Gerrard and National; Union Discount; and Cater Allen. Alexander's Discount is part of the Mercantile Bourse group; Seccombe Marshall & Campion is owned by Citicorp; and Clive Discount will soon be part of Prudential Bache. King and Staxson is now almost certain to merge with Smith St Aubyn.

At one time, the Bank of England would have shuddered at the thought of financial conglomerates owning discount houses, let alone the idea of a US-owned bank buying what was the authorities' agent in the market. Seccombe Marshall. But this is all part of the changing scene in London.

Discount houses have enjoyed a good year. Sterling has held steady overall, and has appreciated against the dollar, allowing London interest rates to decline, and capital profits to be made on investments in gilts and other paper held by the houses. No one quite knows what will happen after October, and the discount houses, in common with other financial institutions, are preparing for change.

Colin Millham

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New York

'Master of the game no longer'

THE New York foreign exchange market has enjoyed a golden era of growth since the late 1970s. Only a year or so ago many traders had become so ebullient about the heavy volume of business they were beginning to talk of a serious challenge to London's supremacy, or at least equal status.

Today, after the dollar's steep decline, and a resurgence in European business, the message from the New York trading rooms is much less positive.

Foreign exchange dealing in the US began to take off in 1978 when new brokerage arrangements were established to link the local market more closely with London. The larger banks were already substantial players in the international foreign exchange business. But the new system opened up contacts across the Atlantic for smaller financial institutions and added depth to the activity in New York.

The momentum established by these changes was picked up and carried forward by the growth in the foreign banking community on Wall Street. These banks brought foreign exchange activities with them just at the time when US institutions were beginning to focus more acutely on overseas investment and therefore provide them with currency dealing business.

US investment banks followed the overseas banks into the arena as foreign exchange became a vital element in the panoply of services they felt they had to offer their clients. Finally, the steady rise of the dollar during the first Reagan Administration helped to support the increasing importance of New York in the worldwide foreign exchange markets.

By the mid-1980s the average size of a trade in New York had grown to between \$5m and \$7.5m from less than half that six years before, while trading volume had increased to around \$30bn a day.

All the moves at that time seemed to be initiated out of the US, with the rest of the world playing a waiting game, says the head of one of the Wall Street trading rooms for a UK bank. "Until New York woke up in the morning, dealing in the dollar in Tokyo and Europe would be in a very narrow range. But then New York came in and all Hall would break loose."

He adds that today New York more often seems like a "Tail

end Charlie, no longer master of the game," partly because the large central banks in Europe are now playing with a much heavier hand. A lot of this activity, he says, is being directed to the Far East and Europe rather than New York.

Another problem for the New York market, says Mr Joseph Volpicella, foreign exchange manager at the Union Bank of Switzerland, is that the concept of the 24-hour trading day failed to develop in the way that many banks had hoped for in the late 1970s.

The aim at that time was to establish a strong trading base in Los Angeles as well as New York, so that market-making could be picked up on the West Coast once Wall Street closed down and then passed on to Tokyo when California went to bed.

Several banks opened offices in Los Angeles to try to exploit this idea, but none of them

proved to be more than a weak satellite of the parent operation back on the East Coast. Almost all these experimental offices, which would probably have strengthened New York's position as a lynch-pin in the overall international system, have now closed down.

Not everyone agrees with this sober assessment of the changing climate in the New York trading rooms. Some dealers argue, for example, that the foreign exchange market here has begun to attract a lot of the speculative Middle East funds away from Switzerland in recent years and is continuing to hold it.

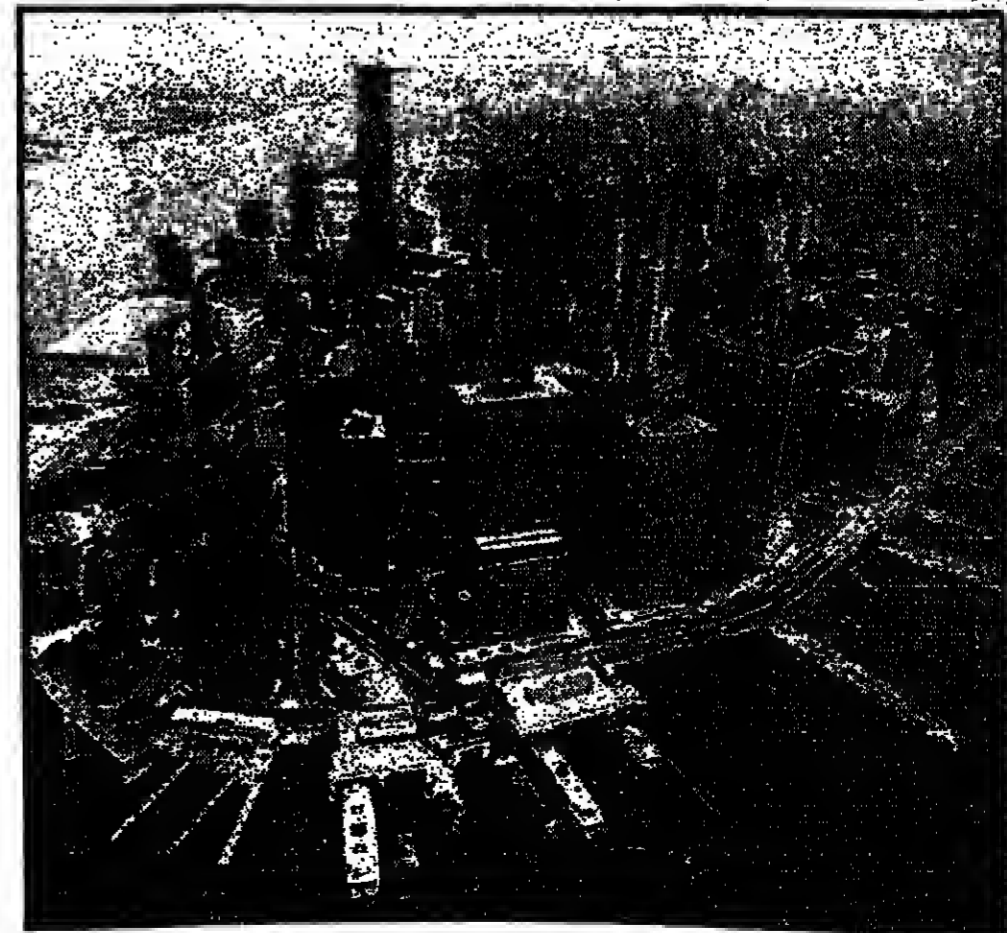
They also point to the steady growth of large corporate treasury operations in New York, which usually include an active foreign exchange division. Until a few years ago such operations were invariably located in London, but several of them have

now moved across the Atlantic for proximity to the "whole gamut of US financial business."

Despite these more optimistic views, however, the consensus seems to be that the events of last year, when the rise of the dollar was halted by more active international government intervention, marked a turning point for foreign exchange business in New York.

Today, says Mr Volpicella, the New York trading rooms are most active in the morning, during the period of overlap with the London market when the Wall Street dealers can take their cue from Europe. With the end of the super dollar, foreign exchange dealing in the US has also, apparently, been knocked off its pedestal.

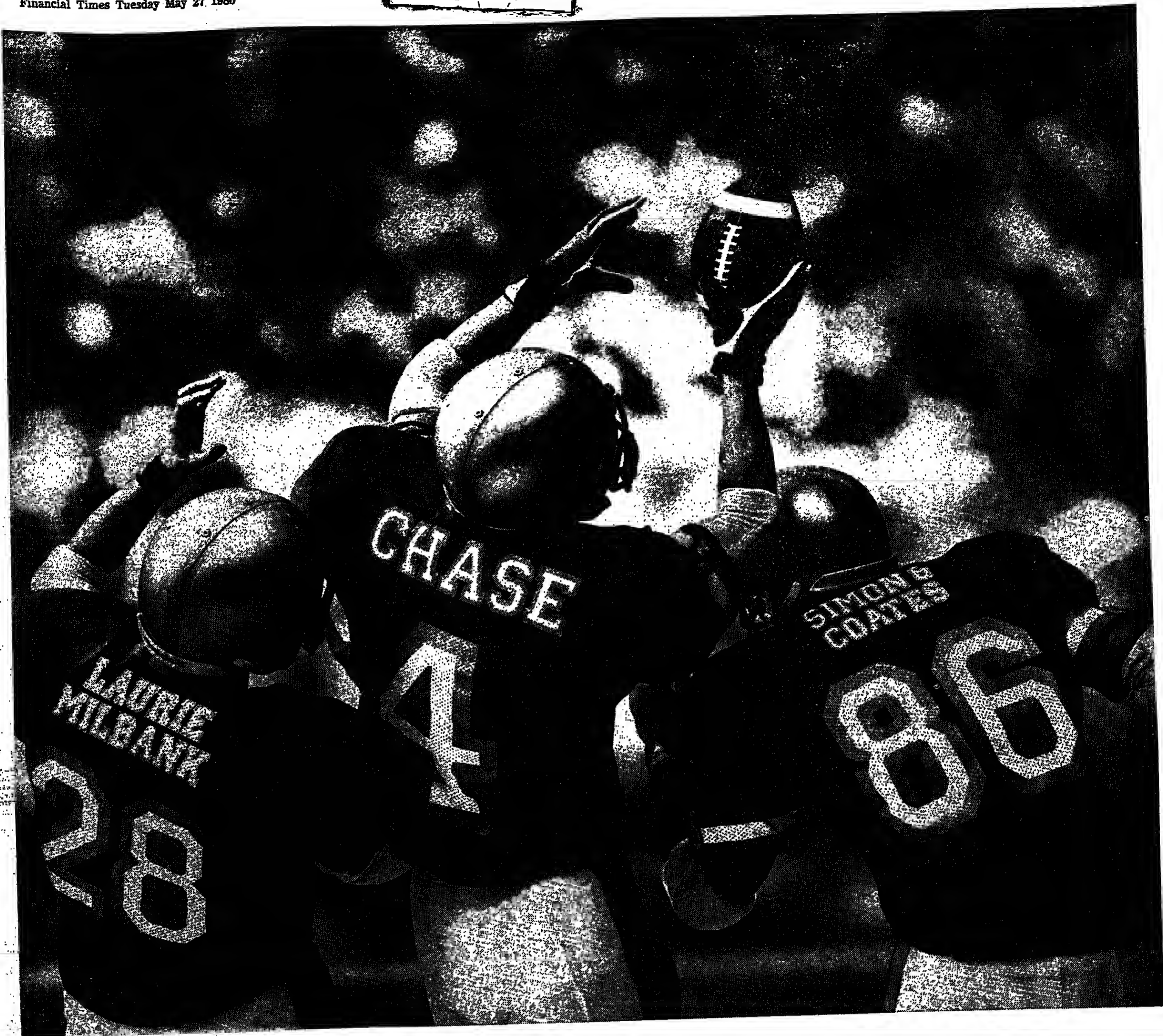
Terry Dodsworth



Manhattan skyline, looking over Wall Street and the financial district

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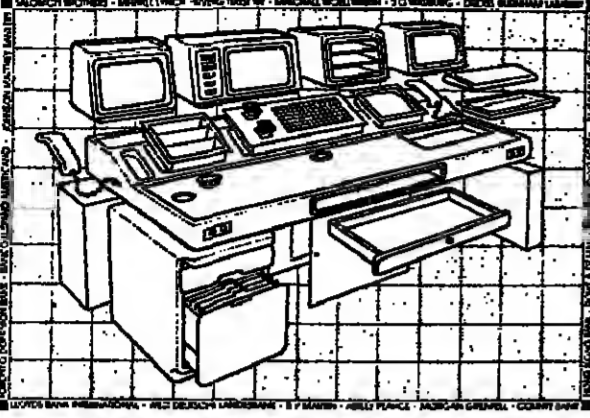
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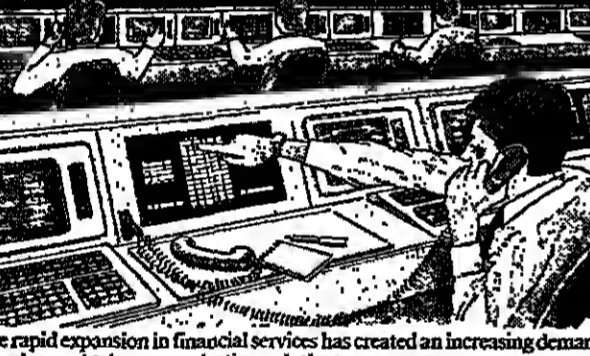


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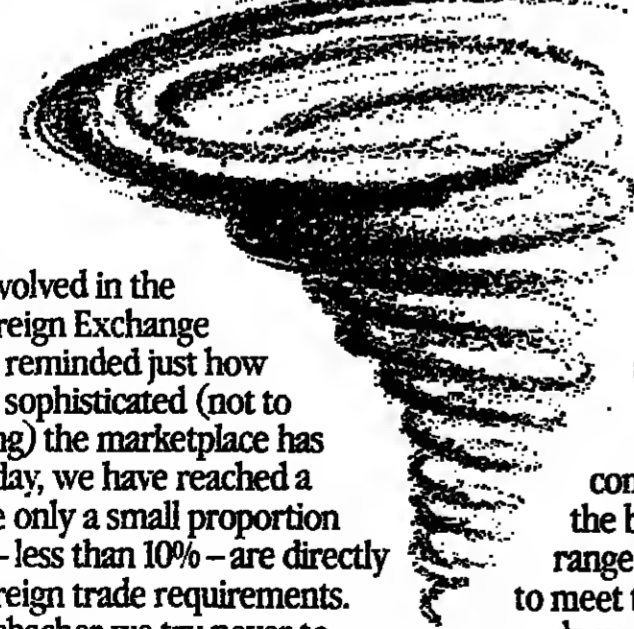
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THE EUROPEAN Monetary System (EMS) has confounded initial sceptics by achieving an important part of the aim of its founders when the scheme was set up in March 1979. Europe's exchange rate mechanism has indeed turned the continent into an oasis of relative currency stability in a world dominated by the swings of the dollar and the yen. And this stability has brought the wider goal of general convergence among the economies of the European Community at last within reach.

The last three years have been the period when the EMS has won its spurs. French membership of the exchange rate scheme is now universally recognised as the dominant factor in bringing down the inflation gap between France and West Germany - providing a bedrock of stability for the continent as a whole.

When the EMS was established, the West German Bundesbank was deeply suspicious that the mechanism would reduce the central bank's constitutional sovereignty over the D-Mark and lead to a general increase in European inflation. Partly because the EEC has backed away from more ambitious plans enabling members to pool currency reserves in a common central bank - a move which attracted outright hostility from the Bundesbank - West German fears have been allayed.

The scheme effectively has widened the traditional club of "hard currency" countries clustered around West Germany to include France as well. By deliberately opting for policies to keep the franc steady against the D-Mark through bringing down French inflation from the double-digit figures it inherited in 1981, the Socialist government, following its economic U-turn in 1983, appears to have brought about a sea-change in French economic attitudes.

The right-wing administration that came to power after the March 16 elections seems unlikely to deviate significantly from the basic anti-inflationary stance set down by the Socialists. The Chirac government, it is true, surprised and disappointed other countries in the EMS by pressing for a larger than anticipated franc devaluation in the realignment which took place after the elections.

However, hard bargaining - accompanied by the inevitable element of play-acting to domestic audiences - at the Otmarsum realignment meeting on the weekend of April 5 brought down the French devaluation against the D-Mark to 5.8 per cent, compared with the 8 per cent originally pressed for by the French.

The franc has, in fact, fallen by only about half that amount against the German currency since the realignment because - as often happens after an exchange-rate shift - the franc has been driven up too close to its new EMS ceiling against the D-Mark.

The overriding result of the Otmarsum party changes is thus positive. The realignment provided a text-book example of governments and central banks seizing the initiative and carrying out pre-emptive changes before being forced to

do so through exchange-market refusing to join France in moving its currency downwards.

Mr Michel Camdessus, the governor of the Bank of France, disagreed with the size of the devaluation originally pressed for by Mr Edouard Balladur, the new finance minister.



Karl Otto Poehl... recently repeated his call for Britain to take the plunge

But the devaluation went unheralded by the massive Bank of France intervention on the currency markets, which had preceded previous D-Mark/French franc shifts in the history of the EMS and of its forerunner during the 1970s, the European currency snake. Nor did the Bank of France have to take steps, as it did during the run-up to the previous French franc devaluation in March 1983, to drive up Eurofranc interest rates to astronomical levels to dissuade currency speculators.

One of the abiding lessons of the April realignment was the new-found respect of currency market operators for EEC central bankers' tactics. One of the reasons why the markets did not go short of French francs in the weeks before the March 16 elections was that banks and corporate treasurers had badly burned their fingers carrying out the same operations - and then being penalised by the Bank of France's squeeze on the Eurofranc market - three years earlier.

The April changes also showed that other members of the EEC had learned the German-style rule book of the EMS. Economic orthodoxy, now taken to heart in EMS capital, decrees that devaluations seldom bring significant foreign trade gains but more often stoke up inflationary dangers. This is one of the reasons why the Paris government knows it now has to be extremely careful not to add inflationary pressures in the months following the April realignment. As a prime example of this change in attitudes, Italy - which unilaterally devalued the lira in July 1985 (the only previous alteration in EMS currency relationships since March 1983) - provided a surprise in Otmarsum by

Michel Camdessus... disagreed with the proposed size of the franc devaluation

participate in the exchange rate mechanism of the EMS - Greece, Portugal and Spain have also not joined. Britain's non-participation is a clear failure of Community economic integration.

Britain has achieved its own reduction in inflation to 8 per cent at considerably greater cost to its economic and social fabric compared with the experience in France during the past three years. This has increased the animosity of British politicians and financial experts arguing in favour of UK membership - although Mrs Margaret Thatcher is still arguing that the time is "not ripe".

French government officials believe that Britain's presidency of the EEC in 1992, in the second half of this year, provides a "window" for UK membership. Only eight EEC members

numbering, which may close again if the decision is further deferred. Mr Karl Otto Poehl, president of the Bundesbank, has recently repeated his call for Britain to take the plunge.

Supporters of such a move argue that EMS membership will give Britain protection from the exchange rate buffeting caused by the UK's link to the oil market and the more erratic nature of sterling. Unless the UK takes the step, this claim will remain nothing more than hypothesis.

The second point concerns the EMS's role in providing a wider international market for goods within the Community. Recent lowering of exchange controls by France, Belgium and other members to try to match the performance of the EMS's other members has led to a general increase in West Germany's exports. This has been a source of concern to other members of the EMS.

David Marsh

Currency Forecasts

Volatility follows dealers' caution

THE CHASTENING experience of 1984, when a dollar appeared to defy gravity, put only a temporary brake on the ambitions of the currency forecasters.

Last year they were back, trying to assess the resolve of the US Federal Reserve and governments in their bid to bring the dollar off its pinnacle.

For some time, it seemed like a one-way street. The dollar's value against a trade-weighted basket of currencies dipped nearly 14 per cent in 1985, and from that level it has fallen another 10 per cent so far this year.

First Japan, however, and then West Germany said that enough was enough. Foreign exchange dealers decided, after the world economic summit meeting in Tokyo at the beginning of May, that the US had up its mind not to back them in calling a halt to the dollar's decline. Yet even in the US there have been occasional sounds of anxiety, especially from Mr Paul Volcker, chairman of the US Federal Reserve Board.

As dealers become less willing to hold positions in currencies for extended periods, volatility in the foreign exchange markets has increased. As a result, many companies are relying increasingly on currency forecasting services to help them avoid foreign exchange losses.

There are two main purposes for which companies need foreign exchange advice - planning and hedging currency exposures. And there are two main forecasting techniques - economic or fundamental analysis, and technical analysis. Many company treasurers, and all technical analysts, regard the track record of economic analysis in predicting exchange rates as extremely shaky. For short-term hedging programmes, as for trading operations in a bank's dealing room, technical analysis - or "chartism" - has won more adherence.

With the addition of momentum modelling and computerisation to the old-style trend charts, technical analysis has come of age. Sophisticated models can take account of movements such as the effects of traders squaring their books at the end of a month, and similar factors which can be of importance in overbought or oversold markets.

The broad aim of technical modelling is to establish a trend channel. The trend is more significant the longer it has lasted and the more times its resistance and support levels - the top and bottom walls of the channel - have been tested. Certain patterns on a technical chart have acquired picturesque names, and analysts ascribe different predictive powers to these. But one general characteristic of technical models is that they wait until a currency has started to rise before they issue a buy signal, and wait for it to fall before selling - an uncomfortable idea for analysts who seek to buy at the lowest possible price.

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Robin Packshaw... "The old style money broking activities are levelling off"

Intermediaries' buy-out

THE LONDON securities market may be flinging itself into a maelstrom of alliances and mélanges in preparation for the Big Bang, but to the money market so many of the "innovations" that deregulation will introduce are distinctly passé.

Nonetheless, for a money broker like Charles Fulton, deregulation will catalyse profound changes, not least because the distinction between the money market and the securities market will become increasingly blurred.

value it at \$37.4m. International City Holdings went public in November last year. The issue was more than 17 times over-subscribed.

"The gap between the securities and the money markets is narrowing all the time, and deregulation will accelerate that process. The securities markets have grown enormously in recent years, and it is essential that we become part of them."

PROFILE

INTERNATIONAL CITY HOLDINGS

International City Holdings is the product of the management buy-out which reclaimed the Charles Fulton money broking operation after it had been salvaged from collapse by one of its chief competitors, Mercantile House.

EVERY YEAR an economic theme emerges which can be banded off as an excuse for lack-lustre profits.

Last year it was the miners' strike and its effects on consumer spending in this country. This year it is erratic exchange rates and their impact on profits gleaned overseas.

Corporate treasurers were introduced to most major exporters through the early 1970s. But it was only towards the end of the decade, when ICI's group treasurer, Archie Donaldson, turned treasury management from a function in the finance department into a fine art, that the profession came to the fore.

materials and cloth in foreign currencies, generally the US dollar, Swiss franc or Deutsche mark, and by the presence of its Dutch production plant.

"Our finance director has overall control of currency management," said Tom Heywood, Holt Lloyd's chairman.

"We try to plan ahead by taking a view of the yen, the dollar and major European currencies"



Tom Heywood... "We try to plan ahead by taking a view of the yen, the dollar and major European currencies"

sharply against the dollar, the discrepancy between the dollar exchange rate at the beginning and end of the financial year was so marked that it produced a pronounced distortion in reported profits.

Similarly for the financial years ending on March 31, the dollar translated at \$1.237 in 1985, and at \$1.494 in 1986.

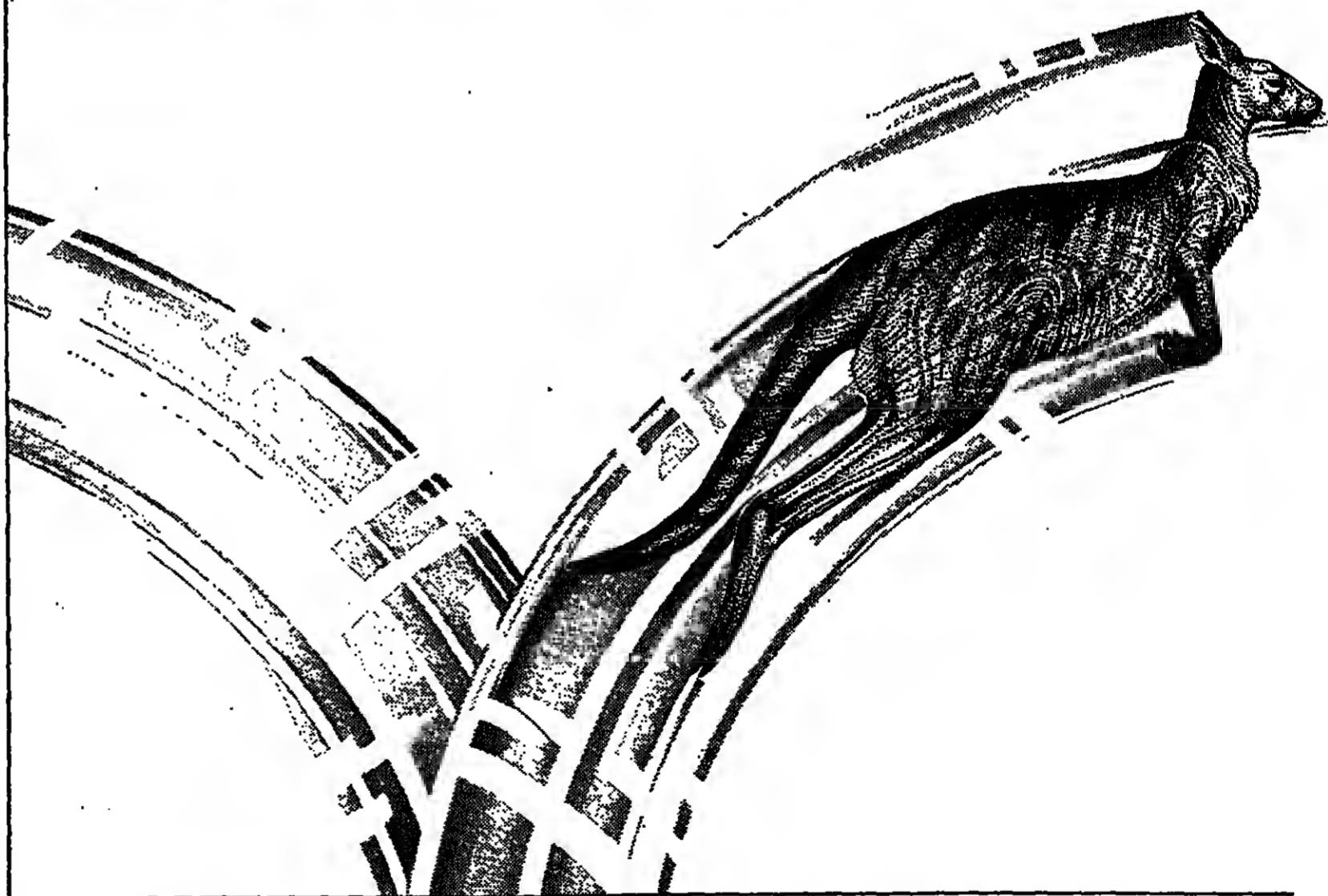
earnings at year-end rates to average rates across the year.

Other companies have continued with year-end translation. Holt Lloyd, for example, has chosen this route, even though the change to average yearly translation would have reduced its \$700,000 currency "losses."

The "average" system does offer stability, however, in that advance planning is made much easier. Laura Ashley plumped for average translation before its flotation last autumn, for example, in order to ensure a more accurate profit forecast.

Alice Rawsthorn

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FOREIGN EXCHANGE 6

Hedging market:

Demand disappoints enthusiasts

RECENT sustained high volatility in the dollar exchange rate has boosted the marketing of currency risk management instruments.

Exchange-traded futures and options have enjoyed record trading. First quarter trading on the Chicago Mercantile Exchange, for instance, was 45 per cent up on the same period last year.

The commercial banks which comprise the "over the counter" (OTC) market in hedging instruments have vigorously promoted new products for fund managers and corporate treasurers.

Meanwhile, the investment banks have been busy devising securities for trading on the international capital markets such as dual-currency bonds which incorporate features inspired by the techniques of the hedging markets.

Awareness of currency risk also prompts awareness of interest rate risk. Government bond futures and options have seen boom trading. Instruments such as interest rate cap options, where a borrower guarantees the rate at which floating rate funds can be borrowed, have been developed in the OTC market.

Yet enthusiasts for the hedging markets still say that in some respects they have met disappointing demand so far. Some new exchange-traded instruments have not yet found a reliable market.

Commercial banks say many clients are hard to convince of the virtues of currency risk management, despite the depressing regularity with which exchange rate losses feature on company balance sheets.

In Europe one reason for corporate treasurers' resistance to innovation is the depth of the forward foreign exchange market, which supplies most of their routine needs, and enables them to by-pass the financial futures market.

This leaves the futures market to the banks and professional traders. In the US, in contrast, futures markets can flourish because time-zone disadvantages have prevented the growth of a liquid cash market. Strong retail speculative interest also sustains them.

Unlike futures, options are uniquely flexible. They not only protect against currency swings but also enable the pur-



The Philadelphia Stock Exchange... A link with London will be forged next autumn.

chaser to benefit from a swing in the opposite direction.

Futures involve both the right and the obligation to buy a specified amount of currency. Options open up more avenues since they can be sold, exercised at expiry) in the case of European-style options) or before expiry (in the case of US-style options) or abandoned to expire worthless with no delivery taking place.

Options therefore resemble insurance policies. Their cost is determined by reference to the relation of the exercise price to the currency market price, the option's time value, and the volatility of the underlying currency.

Provided that the transaction gain outweighs the option's cost, the purchaser cannot lose. Yet banks' clients are often still hard to convince of this.

To enhance the attractions of options, banks have devised variations which reduce the up-front cost. Some, however, have been criticised for reducing flexibility, the option's basis attraction. The "cylinder option" has been called "zero-cost" since a purchaser with a large foreign exchange exposure buys a call option from a bank and simultaneously writes a put option at a lower level.

The two premiums net out at nil. But the purchaser has reduced his potential gain by locking into a narrow price range.

A structure of more obvious usefulness is a compound option ("an option on an

option") designed for companies tendering for contracts which do not want to hedge thoroughly against a liability they may not incur but still wish to lock into today's rates.

The cost of this option exceeds normal "tender for contract" insurance costs if the final option is taken up, the contract having been won. Only half of the cost is payable on the initial option, however, and the company gains flexibility.

Barclays Bank has recently developed a currency option bearer instrument, with a \$5,000 face value, to provide hedging for small-scale dollar exposure. While this has been criticised as a "speculator's charter," Barclays says interest has come mainly from professional investors and small companies.

The exchanges criticise the OTC market for the size of premiums on instruments—about 3 per cent on a six-month option to sell dollars at the prevailing market rate, payable up-front. Further, they point out that when a customer wishes to sell an instrument back to a bank he encounters a "buyer's market."

Unlike exchanges, however, banks provide a customised service in a broader range of maturities and currency mixes. They are the only source, for instance, of sterling/Deutsche-mark options.

The smaller exchanges at present seem caught in a low-volume vicious circle. New currency options introduced by

them remain underused capacity because investors are deterred by wide bid and offer spreads.

In this respect hopes rest on plans for fungibility (interchangeability) of trades with larger exchanges. This means that positions opened on small exchanges can be assured of clearance in a larger and more liquid market.

So far the London Stock Exchange's interest rate and currency options have disappointed expectations because only three market-makers are operating.

The Stock Exchange hopes that volume will pick up when a link with the Philadelphia Stock Exchange is forged next autumn. But sceptics point out that volume has not grown significantly on Singapore's International Monetary Exchange as a result of its link with Chicago. Rather, business has gravitated towards the larger centre.

Currency and interest rate options introduced by the London International Financial Futures Exchange (Liffe) have stolen much of the fire from the Stock Exchange. Liffe benefits from the support of the banks. Many of the prospective post-"Big Bang" primary market-makers are members.

Liffe also trades contracts in larger amounts and has a more cost-efficient margining system.

During the first four months of this year Liffe's sterling/dollar contract traded at a rate of 60,000 contracts a day. In March, the Stock Exchange's contract managed only 228 trades a day.

Fear of spreading demand too thinly, however, is making Liffe circumspect about introducing new products such as Ecu options. Even so, the exchange seems set to take its place, along with Amsterdam's European Options Exchange and Chicago, as one of the three major centres when the options market matures.

Hedging techniques have become an integral part of financial engineering, even if there is a future downturn in currency volatility. A recent Bank for International Settlements report drew attention to the risks incurred by banks in marketing hedging products. But, paradoxically, it may have had a reassuring effect by providing guidelines.

Clare Pearson



Chicago Mercantile Exchange... first-quarter trading was 45 per cent up on last year.

Brokers

Hopes of an end to O'Brien Rules

HOPES ARE running high in the foreign exchange and money broking community, that an end may be in sight to the rules that prevent them from forming close links with banks.

The so-called "O'Brien Rules," named after the former Governor of the Bank of England who laid them down, are designed to prevent conflicts of interest that might arise if a broker were owned by one of its many customers. Many brokers, however, feel that they restrict their avenues for raising capital at a time when their need to invest has become keener.

The ending of restrictions on banks dealing directly in foreign exchange with each other, without the good offices of a broker, and the subsequent development of the technology that allows direct interbank trading, have called into question the role of the seven London foreign exchange brokers and the eight further deposits.

If they wanted to retain a sizeable share of foreign exchange business—conventionally, they are believed to account for around half of London turnover—they need to offer services that banks would not have access to on their own.

"In the short term, the brokers have invested heavily," commented one senior bank dealer, "and the success they have enjoyed indicates that they have offered a service that people are prepared to pay for."

Nevertheless, many believe that brokers' market share is declining. In addition, the past year has seen the advent of fully negotiable broking commissions. Although most brokers say the overall level of commission rates has changed little, there has been some erosion of profit margins through larger volume discounts for the major foreign exchange trading banks.

The brokers themselves, if not convinced by the argument, have in many cases sought to diversify into other markets. In some cases, the diversification is a logical extension of a broker's existing activities—bringing together buyers and sellers for a commission without themselves taking long or short positions.

Five of the six leading foreign exchange brokers, for example, are to become inter-dealer brokers in the restructured gilt-edged securities market which is due to get under way in October. In addition, Nathan Nugent, the leading US broker of overnight federal funds, is to become an IDB.

The sixth major UK broker, R. P. Martin, decided not to apply to become an inter-dealer broker after seeing how crowded the market was going to be. Martin curtailed its diversification plans after it had been acquired by Quadrex Securities, in April 1985. Instead, it has concentrated more on geographical expansion.

Martin has also begun to add to pure foreign exchange broking — it is known for its D-market business — by moving into deposit broking, while its rival Fultons, which came to the Stock Exchange in October as International City Holdings, has taken the opposite tack, building on its deposit broking base.

But diversification goes further for some groups. MAI, better known under its earlier name of Mills & Allen, has always been something of a peculiarity in the money-broking sector, because of its poster advertising division.

Last year, to complement its Garban Gilts subsidiary, which is planning to become a gilt inter-dealer broker, it acquired Gintelco, a leading New York corporate bond broker. And earlier this year it bought Wagon Finance, a UK instalment credit operation.

Mercantile House, too, is not only applying to become an inter-dealer broker in the gilt market through its offshoot Fundamental and Marshall Brokers, but also intends to become a primary gilt market maker through Alexanders Laing & Cruickshank.

Mercantile has committed around £20m to this operation, created from Alexanders, the discount house it bought in 1984, and Laing & Cruickshank, the stockbroker whose purchase was completed this year.

For Mercantile's major broking rival, Exco International, the past year has been turbulent. Sitting on a pile of cash from the sale of its 52 per cent stake in Telerate, Exco suffered from upheavals at its fund management subsidiary, Gartmore, and then saw the sudden departure of its chief executive, Mr John Gunn and the build-up of a menacing strike by the Singapore businessman Mr Tan Sri Khoo Teck Puat.

These excitements may have diverted attention from what remains the core of Exco's business, its Astley and Pearce money broking operations. The Bank of England, however, did not forget, and stepped in when Exco entered merger talks with Morgan Grenfell, the merchant bank.

It was these talks that reopened the whole question of brokers' links with banks and sparked off renewed discussion over whether the restrictions of the O'Brien letter should be lifted.

Other brokers quickly called for a withdrawal of the rules, with a unanimous vote by the Foreign Exchange and Currency Deposit Brokers' Association. Exco, which had initially proposed only a revision of the O'Brien letter, was surprised at the strength of other brokers' support for abolition.

Mr Derek Tullett, chairman of the association and of Tullett and Tokyo Forex International, commented at the time: "It is up to the markets to decide which companies it wants to deal with. Why should we have this restriction on us when it is the principals who should be taking the decision?"

Among the banks, however, opinion is more divided. Some clearing banks, in particular, bitterly oppose an end to the O'Brien rules.

One clearer, Barclays Bank, ran up against the rules last year when it arranged to take control of Wedd Darbar, the Stock Exchange jobber, which itself had a 25 per cent stake in Charles Fulton, the money broker. Wedd sold its stake back to Fulton's management in May last year.

But feeling among the banks appears to be moving in the direction of a change to the rules, and the British Bankers' Association is now polling its members on whether they would like the O'Brien letter to be revised. Members of the association's foreign exchange committee, led by Mr Alan Orlich, of Standard Chartered, appear to have swung behind the case for a change.

Even if the banks do vote for a change, it is the Bank of England which laid down the O'Brien rules in the first place, and it is the Bank alone that can change them. And the Bank's approval is seen as by no means a foregone conclusion.

George Graham

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FOREIGN EXCHANGE 8

Technology

Increasing quality and speed in dealing rooms

TODAY'S sophisticated foreign exchange (forex) and money markets could hardly exist without modern technology. They are geographically dispersed, there is no central physical market floor and dealing is carried out over the telephone. The calculations required are complex and the risks substantial.

So quality of telecommunications and speed of connection between dealers and brokers are critically important. Typically, direct dialling replaces the conventional company switchboard — or, more correctly, an automated system is installed so that the exchange appears as an array of private direct lines.

This makes for high-quality communications but not necessarily speed of connection. Conventional telephone dialling methods are too slow for the high-pressure world of forex trading. They have been replaced by rapid access systems known as "dealerboards".

Essentially, these make it possible to make a connection between one dealer and another dealer or counterparty almost

instantaneously at the press of a single button.

According to the experts, in less time than it would take to dial a conventional public telephone number, four or five calls could have been completed using a dealerboard. Forex telephone conversations have to be short, to the point and devoid of traditional pleasantries.

One of the most advanced of modern dealerboards, the City Business System from British Telecom, offers almost unlimited numbers of telephone connections through a video "touch screen." Images of labelled keys are presented on the screen and can be activated by touching the screen with a finger.

Twenty or so keys can be displayed on the screen at once and a number of screens can be stored in the system's memory.

The biggest change to overtake forex dealing rooms in the past few years, however, is the development of computerised dealing systems.

Foreign exchange dealing was one of the first banking specialisms to yield to compu-

terisation. There were strong reasons. After the abandonment of fixed exchange rates, some form of automation was essential simply to keep track of what had become, by previous standards, a chaotic market.

The larger banks and brokers had systems built for them by software houses to run on their mainframes; the smaller ones started to use forex packages — generalised pieces of software suited to many different kinds of user — which they ran on the new, low-cost minicomputers.

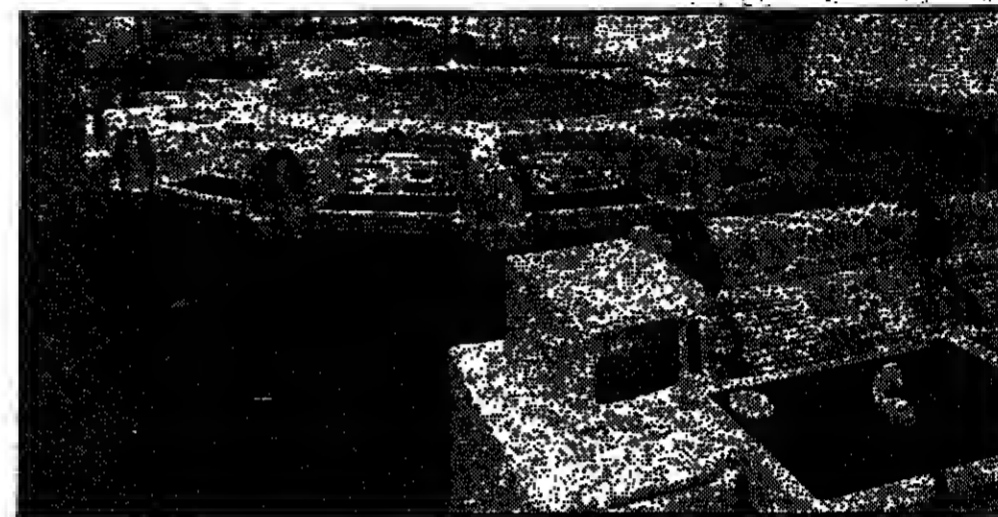
Minicomputers were particularly well suited to local branches of international banks which could not justify the substantial costs of a full mainframe-based system.

At that time the emphasis was on automating the "back office" — the accounting procedures necessary to support the dealers who were still working in the time-honoured manner with telephones and slips of paper.

The major trend over the past few years has been the adoption of dealing support systems — automation of the "front office" — and the integration of these



Inside two of London's most modern dealing rooms... Exco International (above) and Marshall Woelwarth (below)



terisation, for example, is just one of a package of Reuter financial services. It enables foreign exchange, money market and bullion dealers to deal internationally using a desktop keyboard and screen.

The same system also displays Reuter Monitor information, the service most used by dealers, according to the directory.

The technology of dealing room systems is becoming more and more innovative. Innovations are likely to include the widespread use of colour on screen and a variety of powerful input devices.

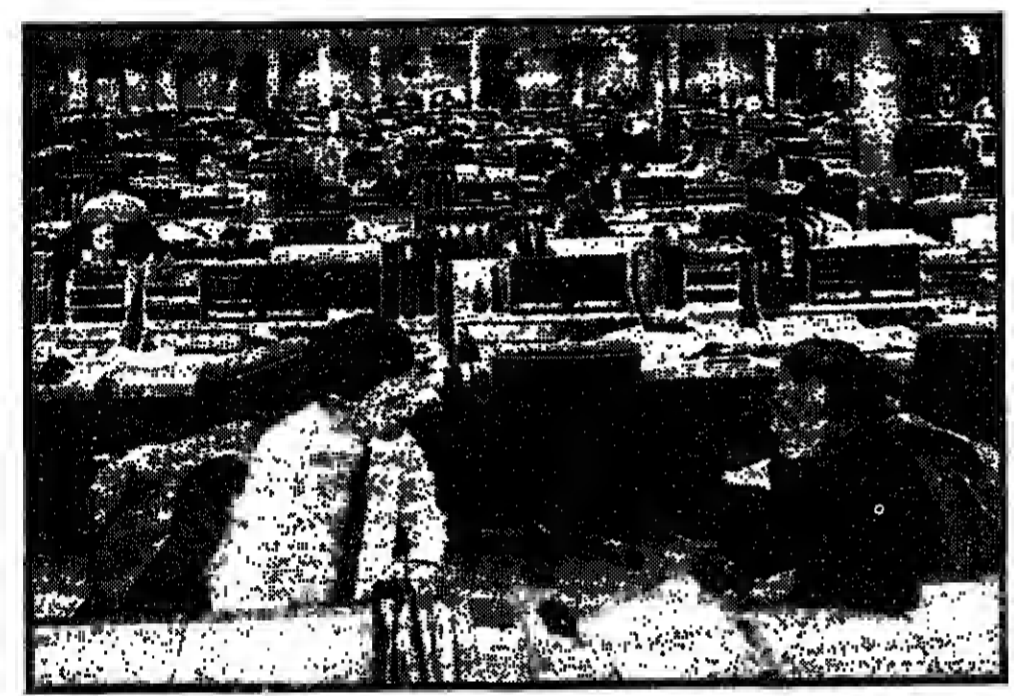
These include touch pads at the dealer desk and touch input. There is also a trend towards the use of digital (computer language) information switching, rather than video switching.

Video has been used successfully by companies like Reuters but is now proving a limitation for concerns which wanted to be able to manipulate incoming data, mix and match it with in-house information and create personalised screens to give their dealers a competitive edge.

They will use it. As the directory points out: "Dealers like money. If you can convince them that what was on offer would help them in their dealing they would accept it."

Directory of Dealing Room Systems, First Market Intelligence, 10 Denbigh Street, London SW1 2HR.

Alan Cane



The securities room at Kleinwort Benson

systems with the earlier generation of accounting software.

All this has been made possible by the availability of low-cost personal computers powerful enough to run specialised foreign exchange software.

BIS of London, for example, made its name with a back office forex package called Midas. This is still the world leader, with some 470 installations, and has developed a separate dealing system.

It runs on a network comprising a series of IBM personal computers connected to an IBM System/38, a medium-range IBM machine specially designed to handle large volumes of information.

Personal computers make it possible for the dealer to receive, on his or her desk, data from external sources such as Reuters and Telerate, the organisation's overall position and special features such as financial modelling tools and "What If?" facilities.

The most modern version of the Midas forex system also runs on System/38 and it is possible to run both back and front office on the same machine.

According to BIS, the Netherlands Amrobank has just signed a £1.5m order for Midas/38 because dealer support can be integrated easily into the overall system.

Integration of front office and back office — obviating the need to key in information twice — is now seen as vital to successful forex operations.

Dealers were at one time re-

luctant to key in their own data; but all that has changed, according to Mr John Maulkerson, development director of dealing room systems at Allmand, a company which specialises in bespoke financial software but now markets a dealer support package called Odin.

Mr Maulkerson points out that most dealing rooms are not the football-pitch sized extravaganzas equipped to accommodate several battalions of dealers. More commonly they are small — with between 20 and 30 dealers — and their automation requirements are modest but

exact. Odin, for example, is based around the Borroughs B25 microcomputer.

It offers the dealer minute-by-minute information on positions, average costs, the activities of other dealers and customer-borrower details, in addition to the necessary calculation and analysis tools.

Odin, like many of the dealer support systems now available, is designed to fit on to whatever back office accounting system the customer is using, whether it be a mainframe-based, custom-written system or a proprietary product like



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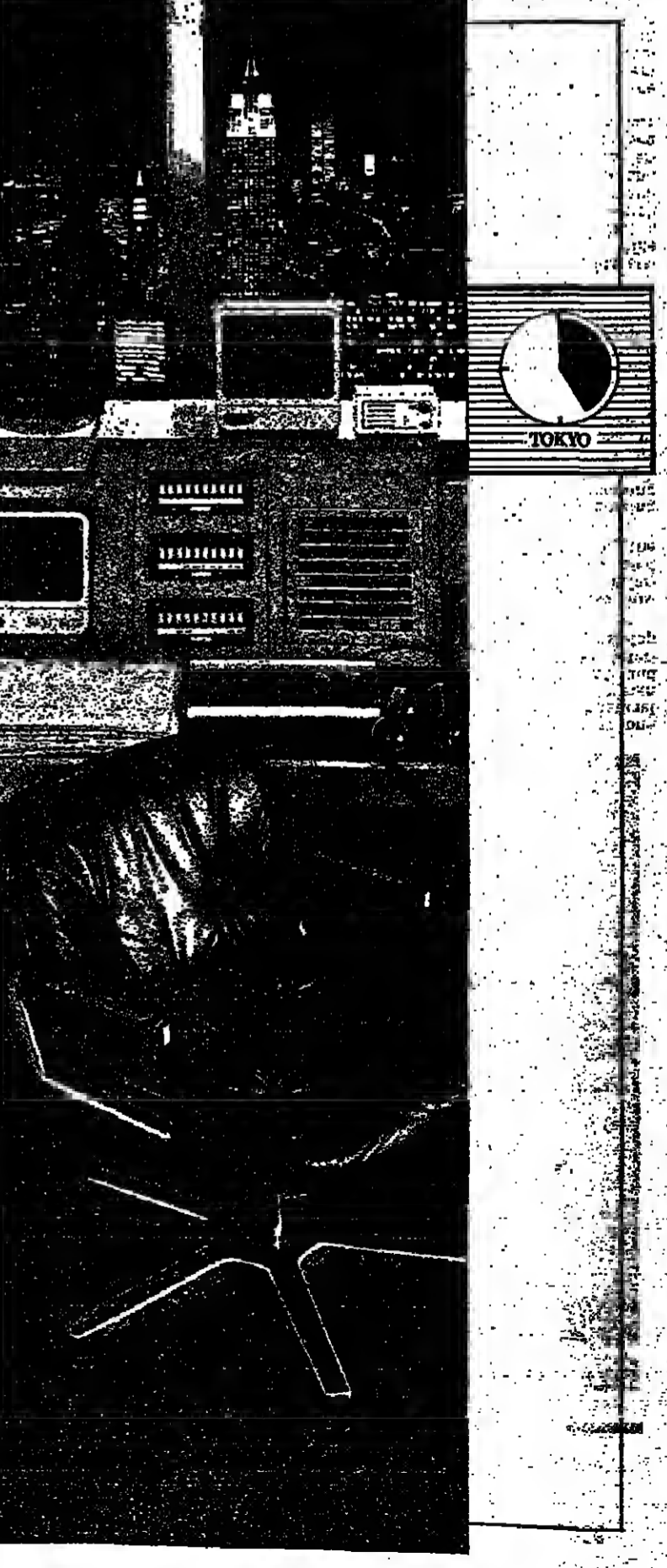
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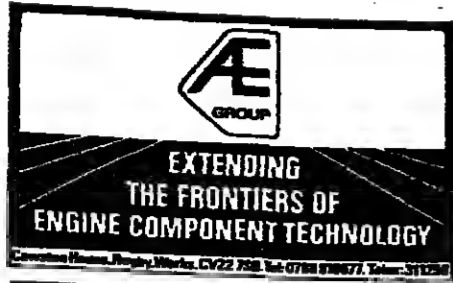
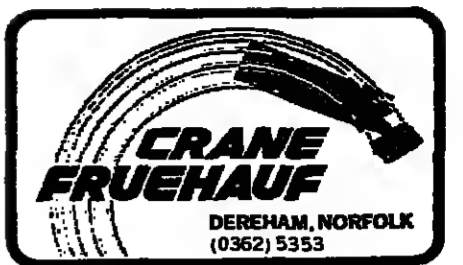
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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Tuesday May 27 1986



AIBD MEETING

Rulemakers close in on the bond market

INNOVATIVE, expanding, still only 20-odd years old and staffed largely by people not too much older, the Eurobond market is hardly handicapped by staid tradition, writes Alexander Nicoll in London. But important adjustments to its structure and style are being forced by twin prevailing influences: rule-making and automation. When members of the Association of International Bond Dealers took the occasional break from parting in Singapore last week, these two issues were in the air. Both meant that the AIBD, whether members like it or not, is itself playing a more prominent role in shaping and overseeing the market. With three-quarters of trading going through London, the market will be deeply affected by UK investor protection law now being created. Rules will govern authorisation to deal, how to deal and what you disclose to whom after you have dealt. The alternative would be to move issuing and trading operations elsewhere, though the UK Government has made clear that it has no intention of inhibiting the international markets in London. The precise UK requirements remain unclear, not least because the AIBD is still awaiting details of the criteria for being recognised as a self-regulatory exchange. But the AIBD has already taken action following the principle expressed by outgoing chairman Mr Damien Wigby that "self-regulation is all the more important if we want to avoid the heavy hand of the authorities themselves." There was in any case a view in the markets that a measure of rule-making would aid liquidity and deter abuses. This was partly behind the formulation of rules for secondary market makers proposed just before the Singapore meeting. Though many traders welcomed them, there were bitter private comments from smaller firms and from Eurobond brokers - a sign of the discontent which regulation, whether imposed from without or within, is likely to provoke. Discussion of the market maker rules was brief and restrained in the open meeting, since they were not on the agenda and will be voted on at a July 11 meeting in London. Major points of controversy are stipulations that registered market makers must quote prices in at least 25 per cent of securities in a sector, and that counterparties to deals done through brokers will be identified to each other. Mr Tony Conway-Fell, of Bondpartners, a Lausanne trading firm, said the rules would prevent smaller firms from making markets, thus reducing liquidity, and would restrict brokers' activities, contravening a previous AIBD decision. Mr Tom Beacham, of Wood Gundy, chairman of the market makers committee, responded that the draft rules were intended to be a flexible basis from which to begin the definition of a market maker. They also reflected a feeling that disclosure would reduce the credit risks associated with brokers acting as principals at a time when the average size of deals is rising. New issue managers strongly favour disclosure of counterparties because it would prevent co-managers from unloading their holdings of new bonds anonymously through brokers while the lead manager is supporting the price. Brokers have an uneasy relationship with the rest of the market. They are not always well liked, but the fact is that they are used. There are arguments about whether brokers show prices to traders' end-customers. Mr Sandy Joyce, of Purcell Graham, one of the leading brokers, said after the meeting that he doubted whether market makers themselves would approve the rules. "I question the authority of some of these people (on the com- mittee) to commit their firms to rules that the firms cannot live with," he said. The role of brokers was also seen as being under threat from a proposal, approved at the Singapore meeting, to study the US Nasdaq share market to see whether similar technology could be applied to Eurobonds. In the long run, it could involve individual market makers being identified on screens with the prices they are making. There could also be automatic execution, at least of small orders. The study, as well as being part of the worldwide move towards automation, is part of the AIBD's drive to aid liquidity by having reliable prices disseminated on an equal and controlled basis to market participants. Such a system would cut out time-wasting telephone calls, for example, for valuation of portfolios. For the moment, however, the watchword is caution until the study is completed.

Nippon Credit plans extensive certificate of deposit programme

NIPPON Credit Bank has joined the ranks of Japanese banks arranging large-scale certificate of deposit programmes in the Eurozone. It has selected Shearson Lehman to arrange a \$1bn programme for which Merrill Lynch and Salomon Brothers are also dealers, writes Peter Montagnon in London. As with similar deals for other Japanese banks, the operation is designed to broaden the investor demand for the bank's certificates, thereby eventually reducing their cost. Nippon Credit is not on the so-called "Japanese run" in the certificate of deposit market, a group of the largest banks whose certificates are interchangeable and command the standard finest rate. But it hopes the programme will help narrow the 7 to 8 basis point yield differential which exists between it and certificates issued by banks in this run. There are some grounds for optimism in this respect. Other Japanese banks which have gone for large programmes with the same objective had often managed to shave 2 to 3 basis points off the yield premium by dint of appointing dealers dedicated to selling their paper. One reason for this is that the dealers have been able to sell the paper to investors in the US, thus creating a new source of investor demand. Meanwhile Chemical Bank, as already reported, has launched a fresh \$250m, seven-year credit for Hanson Trust, while among deals in the market, Spain's CS00 facility has been heavily oversubscribed. This has paved the way for Electricite de France to launch its long awaited jumbo facility, probably later this week. EDF had been watching the progress of the Spanish deal very carefully and, following its success in syndication, has revised downwards the terms which it regards as suitable for its own operation. The market is thus now expecting a credit on exceptionally fine terms. P & O, the UK shipping to construction company, has appointed Barclays and County Bank as deal-

CREDITS AND EURONOTES

Nippon Credit plans extensive certificate of deposit programme

ers in a \$50m commercial paper programme due to be activated this week. Merrill Lynch is arranging a \$100m loan facility for Puma, the US thirt which is owned by Heron International. This is the first revolving underwriting facility to be collateralised by mortgages and mortgage securities and bears an annual underwriting fee of 17 1/4 basis points. EUROPROGRAMME TURNOVER Turnover (\$bn)

Table with 4 columns: Category, Unit, Price, Yield. Rows include Primary Market (Straight, Conv, FRN, Other), Secondary Market, and Euro Eurozone. Source: AIBD.

INTERNATIONAL BONDS

Thin trading highlights the strength of floaters

THE RELATIVE strength of floating rate as opposed to fixed rate dollar Eurobonds, which dealers have been noting for some weeks, became increasingly evident in last week's thin trading, writes Clare Pearson in London. Royal Bank of Canada ventured into both sectors, with tellingly different results. On Tuesday Orion Royal Bank led a \$300m, 90-year issue for the borrower with its coupon set at 1/4 point over the mean of London interbank bid and offered rates. This looked generous, especially as the bond offered call protection for the first five years. The market responded with great enthusiasm and the bond traded immediately above par, finishing the week at a bid price of 100.20. In contrast, Royal Bank of Canada's \$150m 8 1/4 per cent seven-year fixed rate bond, launched on Thursday, also through its Orion Royal Bank subsidiary, was quoted at the end of the week at a bid price repre-

senting a discount to issue price of 2 1/4 per cent, putting it substantially outside its total fees of 1%. Dealers report that when, some weeks ago, investors began to show interest in the floating rate note (FRN) sector their interest focused on high-quality sovereign bonds. Now, however, with large volumes of paper outstanding in the market being redeemed, they are turning their attention to issues by banks. Since such issues have been unpopular for some time, they now look cheap. In the course of last week, sovereign issues gained about five basis points while bank issues added another 1/4 point to their prices. Supply of sovereign paper is likely to remain low in the FRN sector, although Norway is rumored to be planning an issue. Where short-dated borrowing is concerned, sovereign borrowers can still raise floating rate finance more cheaply by borrowing fixed-rate debt first and then swapping the proceeds. The fixed rate primary Eurobond market last week seemed rather unimpressed by the strength of the New York bond market last week. While US Treasury bonds strengthened during most of the week, underwriters, mindful of the weight of unplaced paper in the Eurobond market, continued to mark down prices of fixed rate bonds. This created "stop-go" new issuing activity. The strength of the US Treasury market on Tuesday night, in the wake of the announcement of a US first-quarter growth rate of 3.7 per cent, led a number of lead-managers to seize a short-lived issuing opportunity. As frequently happens in the Eurobond market, however, too many borrowers launched paper through too small a window. Buyers emerged for Tuesday's four issues later in the week, but in most cases only at prices to give yield spreads over US Treasury issues of about 20 basis points higher than their bonds' levels at issue. Belgium's \$300m 8 1/4 per cent seven-year bond was launched at a margin of some 50 basis points above comparable US Treasury issues. This was a DM 400m 30-year bond for Collateralised Securities, a Jersey company, backed by a loan from the state of North Rhine Westphalia. Investors, unclear on the outlook for interest rates, are resisting these issues. The Danish kroner market has been attracting the attention of European investors disillusioned with other continental markets as it offers significant yield pick-ups. Unusually, therefore, two borrowers, Postipankki and Nordic Investment Bank, launched bonds in this currency last week. The Swiss franc sector continued to suffer from high short-term interest rates and a diversion of investors' interest towards the more buoyant equity market. Westdeutsche Landesbank added another to a series of long-dated bonds backed by Schuldschein notes from West German states. This was a DM 400m 30-year bond for Collateralised Securities, a Jersey company, backed by a loan from the state of North Rhine Westphalia. Investors, unclear on the outlook for interest rates, are resisting these issues. The Danish kroner market has been attracting the attention of European investors disillusioned with other continental markets as it offers significant yield pick-ups. Unusually, therefore, two borrowers, Postipankki and Nordic Investment Bank, launched bonds in this currency last week. The Swiss franc sector continued to suffer from high short-term interest rates and a diversion of investors' interest towards the more buoyant equity market.

Barlow Rand lifts interim dividend

Barlow Rand, South Africa's largest diversified industrial group, benefited from a strong advance in export revenues in the six months to March 31, bringing record turnover and profits. The interim dividend is being stepped up to 24 cents from the 21 cents it has been held at since 1980. First-half turnover (excluding a fifth to R1.1bn (\$1.94bn) from R8.82bn in the corresponding period of 1985. Operating income before interest and tax rose to R590.5m from R502.7m and pre-tax profit was R502.2m against R389.5m. In the last financial year turnover totalled R12,242m, operating income was R1,052m and pre-tax profit R828.2m. Mr Warren Clewlow, chief executive, attributes the turnover improvement to domestic inflation, better export realisations due to the rand's decline and an improved performance by J. Bibby which was enhanced by translation into rands at the South African currency's lower exchange rate. Mining and minerals contributed 28 per cent of the interim profit against 25 per cent last year, Mr Clewlow says. His caution, however, that the trend is unlikely to be maintained in the second half because the rand price of gold has fallen significantly from its peak in December 1985. Middellburg Steel, which is now wholly owned by Barlow, generated higher export profits on its chrome and low carbon ferrochrome sales. Reumert, the electronics and engineering subsidiary, slipped into loss during the half year, but the motor and appliances divisions performed satisfactorily and the earthmoving division performed well, in part because of exports at advantageous rand prices. Cement sales suffered from lower demand, while the food divisions benefited from rationalisation. Mr Clewlow is cautious on prospects for the remainder of this financial year. They depend largely on the level of consumer demand, he says, as well as on maintenance of export profitability. First-half earnings increased to 92.5 cents a share from 67.7 cents. Last year's earnings were 198.9 cents a share.

Advertisement for The Nippon Credit Bank (Curacao) Finance N.V. featuring General Electric Company U.S. \$200,000,000 Extendible Notes Due May 22, 1998. Includes a list of banks and a large table of serial numbers for redemption.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US MONEY AND CREDIT

Rethink about GNP helps bonds recover

US BOND prices pulled out of their nosedive last week, just in time for the official start of the summer - Memorial Day, which kept the markets closed yesterday.

While some of the upturn was accounted for by technical factors - evidenced by the return of sharp market volatility - there was underlying rationale behind the rebound. The credit markets started the week on another sour note as crude oil prices pushed back through the \$17-a-barrel level, up from April lows of just under \$10. But the oil price advance, like the bond price retreat on Monday, was short-lived. By the end of the week crude prices were back around \$15-a-barrel.

Meanwhile, the US markets had digested another shock: the upward revision in first quarter gross national product to 3.7 per cent from an initial estimate of 3.1 per cent. The announcement on Tuesday morning sent bond prices sharply lower, but the decline was quickly reversed for two key reasons.

First, on closer inspection the GNP numbers revealed contained economic weakness rather than strength. As Dr Henry Kaufman of Salomon Brothers noted, the upward revision "reflected rapid inven-

tory accumulation rather than underlying strength in demand." This view was confirmed by the April durable good orders which showed widespread weakness in the manufacturing sector.

Second, Wall Street concluded that any strength apparent in the first quarter would simply detract from the second quarter numbers. This view was strengthened by Mr Emmett Rice, a Federal Reserve Board member, who expressed concern that growth in the second quarter would be significantly lower than in the first three months.

Accordingly most economists set about downgrading their second quarter GNP estimates to 2 per cent or less. After disposing of the oil price bogey man and the economic numbers there were three other factors on the markets' mind - the dollar, the money supply and the Fed.

From a bond market perspective the dollar performed admirably. In spite of a renewed decline in US short-term interest rates which fell by between five and 25 basis points, the dollar continued to advance against most other major currencies - perhaps reflecting even more disappointing economic news from overseas.

Elsewhere, in spite of the lingering doubts, economists and others sought to calm inflationary nerves and assure investors that the Fed is not overly worried by rapid M1 growth. Among these Mr Preston Martin, the former Fed vice chairman, in his first speech since leaving office, indicated that Fed policymakers are not concerned by monetary growth unless at least two of the three main money measures are above target.

With the Fed's policymaking Federal Open Market Committee (FOMC) meeting last week, that was welcome reassurance for the markets. Indeed, all the indications were that the FOMC voted to maintain a stable accommodative monetary policy stance - as had been expected.

The release late on Friday of the April FOMC meeting report held few surprises. At that meeting the FOMC members voted unanimously for no appreciable change in monetary policy. Just over two weeks later the Fed cut its discount rate by half a percentage point to 6.5 per cent, but the report makes it clear that this action was primarily a response to international and market develop-

ments. Underlining this, the FOMC report reveals that the members held a telephone conference on April 21, three days after the discount rate cut, at which they agreed that open market operations should be conducted under the framework of the April 1 directive which was to "maintain the existing degree of pressure on reserve positions."

More pointedly the FOMC noted that, in the wake of a strengthening of all the monetary measures, its policy was meant to demonstrate "a degree of reserve caution. To avoid an impression that a further change in the discount rate was sought over the immediate period ahead."

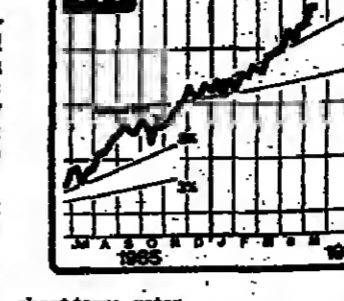
Significantly, US short and long-term rates bottomed just before or after the April discount rate cut and since then Wall Street has been trying to figure out what happens next.

According to Dr Kaufman the Fed will be appraising both the durability of the US dollar's recent rally and second quarter economic developments "before responding to disappointing economic numbers both in the US and abroad. He adds: "It remains likely

that further monetary accommodation will be initiated abroad, where economic growth lags that in the US. In the meantime, US monetary policy will remain supportive of a Fed funds rate in the 6.75 to 7 per cent range."

Mr Albert Wijnolow, First Boston's chief economist, also believes another discount rate cut is still on the cards. Speaking in Singapore to the international bond dealers' annual meeting he said: "Market interest rates both in the US and elsewhere would fall substantially this year and would be accompanied by one more discount rate cut."

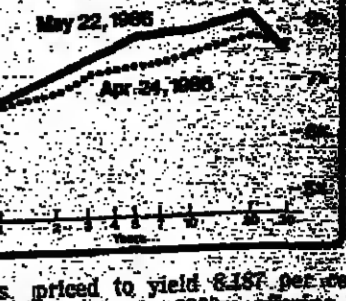
However, he predicted an acceleration of economic growth and inflation generally later this year as in early 1987, and that yields should once again climb substantially above



short-term rates. For the moment the Treasury yield curve remains moderately positively sloped at 110 basis points between three-month and 30-year yields - despite the sharply negative 20 to 30 basis point slope between 30 and 90 days - reflecting the shortage of new long bonds apparently due to limited selling by Japanese holders. Overall Government bond prices advanced by up to two



full points last week. This week the market resolve will be tested again by the auction of \$7.9bn in five-year notes on Thursday's tomorrow, and by the planned release of April's planning economic indicators. Corporate treasurers meanwhile launched a relatively modest \$1.8bn of new issues into the markets last week. These included a \$800m offering of five-year 8 1/2 per cent notes from General Motors



price to yield 8.15 per cent and a \$700m offering of five-year 8 1/2 per cent notes priced to yield 8.42 per cent from General Motors Acceptance Corporation. Most medium-term corporate bond prices posted gains of a point or more last week, while long-term issues gained half a point and new issues yielded 11 to 12 1/2 per cent.

Paul Taylor

UK GILTS

Muted market reaction to cut in base rate

THE GILTS market could sum up only a muted cheer when National Westminster Bank cut its base rate to 10 per cent late on Thursday. The best of the week had been seen the previous day, when some stocks rose by 1/2 in the wake of Wall Street's strong overnight advance.

NetWest's move caught the other clearing banks on the hop, but the message from the authorities was that they should have seen it coming after a week in which the Bank of England had been extremely accommodating in the money markets.

On Monday, the unwinding of a \$1.0bn gilt repurchase contributed to a shortfall of \$30m in the money markets and could have left rates tight at the short end, but the Bank provided early assistance. This helped to keep overnight rates down to 11 per cent and held three-month money below 10 1/2 per cent.

With a still larger shortage of around £1.4bn, the Bank was yet more accommodating on

Wednesday. In an early round of assistance it bought £10m of eligible bills outright and, more significantly, offered a \$969m agreement maturing on June 12 at the relatively modest rate of 10 1/2 to 10 3/4 per cent. It capped that with an even shorter repurchase agreement, this time of \$350m maturing on June 4 at 10 1/4 per cent.

The discount houses interpreted these moves very bullish, and although the fat position in the money markets on Thursday left the Bank with no room for further signals, it came as no surprise that it ratified the new structure of interest rates on Friday morning by lowering its dealing bands by half a point.

This was the base rate cut that should have come the previous week on the back of 3 per cent retail price inflation, but for simultaneous announcement of had output, unemployment and earnings figures which stole the thunder. The economic arguments for

and against a base rate cut are still delicately balanced. On one side of the case, the authorities have to look at the "liquidity glacier" about which Mr Robin Leigh-Pemberton, the Governor of the Bank of England, expressed anxiety in his evidence to the Treasury and Civil Service Committee of the House of Commons.

In addition to the existing glacier, broad money continues to grow rapidly while the pace of increase in wages and salaries per unit of output in the manufacturing industries leapt to a startling 8.9 per cent a year in March.

The Chancellor of the Exchequer and the Employment Secretary continue to wring their hands over the rise in labour costs. City economists, however, are less than sanguine over the prospects for reducing the level while the state sector seems to be taking the lead with pay settlements at a minimum of 6 per cent, even if these settlements are to be deferred. On the other side of the

balance is the case for stimulating an economy that has shown clear signs of slowing down in the first quarter. Yet the extra cash in consumers' pockets that results from earnings outstripping inflation and from the two cuts in the mortgage rate this year should already be providing a stimulus to the consumer spending that is the main plank of the Treasury's growth forecasts for this year. This should reinforce the evidence of the CBI Industrial Trends survey that a revival may be in progress.

In the end, however, the cut comes down to little more than an adjustment to 3 per cent inflation. The foreign exchange markets took it in their stride, marking sterling down only slightly. As base rate movements go, this was perhaps one of the least momentous. As one broker remarked last week: "NetWest must have felt it owed the market one to make up for its rights issue."

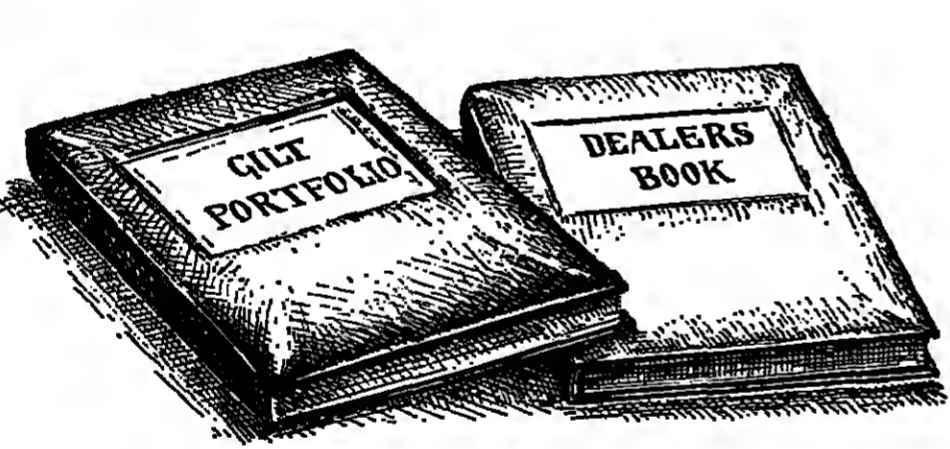
George Graham

FT/AIBD INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for Issued, Price, Yield, and other financial metrics. Includes sections for US Dollar, Sterling, and other currencies.

Table listing various international bonds with columns for Issued, Price, Yield, and other financial metrics. Includes sections for Australian Dollar, Swiss Franc, and other currencies.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

A. W. Galadari payout to creditors

BY ANGELA DIXON IN DUBAI

CREDITORS of Mr Abdul Wahab Galadari, the Dubai-based entrepreneur, were yesterday awarded a substantial distribution of assets by the committee of receivers appointed by the Dubai Government in April 1984.

Mr Al Rostamani said a major difficulty was the lack of documentation. A further problem in collecting overseas assets had been the reluctance of some foreign courts to recognise the Amiri decree.

Hughes Aircraft to axe over 4,000 jobs

Hughes Aircraft, the large US defence and space equipment manufacturer acquired by General Motors for \$5.1bn last year, is planning a 5 per cent cut in its workforce over the rest of this year, writes Terry Dodsworth in New York.

Burroughs and Sperry in talks

BY TERRY DODSWORTH IN NEW YORK

THE US Justice Department has given speedy anti-trust approval to Burroughs' attempt to acquire Sperry, the rival computer manufacturer, amid indications that the two sides have re-established contact after a stormy disagreement on takeover negotiations last week.

Degussa sales hit by weak dollar in first six months

BY DAVID BROWN IN FRANKFURT

DEGUSSA, the West German precious metals and chemicals concern, suffered a 10 per cent fall in turnover in the first half to DM 5.2bn (\$2.3bn) as a result of the weak dollar and falling gold and silver prices.

Currency and securities business lift Kredietbank

BY PAUL CHEESERIGHT IN BRUSSELS

SHARP RISES in the earnings from foreign exchange and securities business helped Kredietbank, the third-largest of the Belgian commercial banks, to a 17 per cent increase in net profits for its financial year to March.

Final dividend omitted at Malaysia Mining

MALAYSIA MINING Corporation, the world's biggest tin mining group, has omitted its final dividend following depressed results, writes Wong Sulong in Kuala Lumpur.

JAPANESE RESULTS

Table with columns for company names (ISHIKAWAJIMA-HARIMA HEAVY INDUSTRIES, MITSUBISHI, etc.) and financial metrics (Revenue, Profit, etc.) for May 86 and Mar 86.

Dainippon Ink edges ahead to Y11bn

BY YOKO SHIBATA IN TOKYO

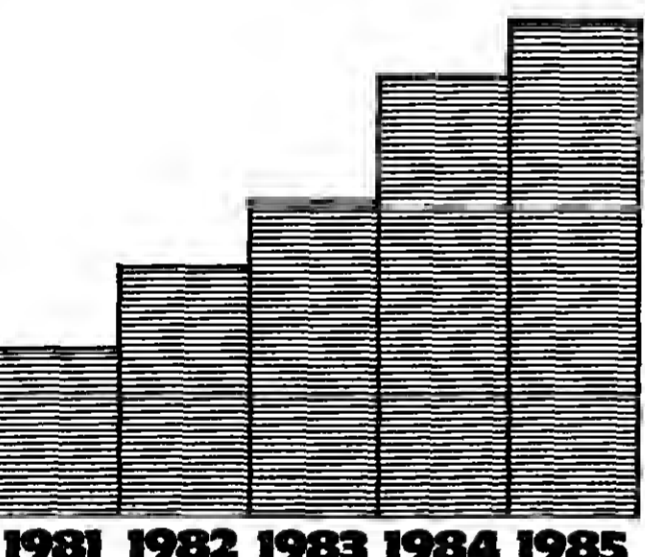
DAINIPPON INK and Chemicals, the Japanese company seeking to take over Sun Chemical of the US, edged up pre-tax profits 1 per cent to Y11.32bn (\$66.73m) in the year to March.

Allianz expects good operating results

ALLIANZ, West Germany's leading life insurer, expects good operating results this year after boosting new business in the first four months, Reuter reports from Stuttgart.

NEW INTERNATIONAL BOND ISSUES

Table listing bond issues with columns for currency, amount, maturity, coupon, price, and book name.



1985 Annual Report Banco di Sicilia is growing further.

Table with columns for financial metrics (Capital and Reserves, Total Loans, etc.) for 1985 and 1984.

Banco di Sicilia

Head Office: Via Mariano Stabile 182, Palermo. International Banking Group-Head Office: Via del Corso 271, Roma.

Advertisement for BACOB Finance N.V. featuring a large headline 'ECU 57,000,000', 'BACOB Finance N.V.', and a list of banks and financial institutions.

INTL. COMPANIES & FINANCE

Fujitsu dives 68% before tax because of strong yen

BY CARLA RAPOPORT IN TOKYO

FUJITSU, the Japanese computer group, yesterday joined the list of the growing list of Japanese exporters hit by the effects of the rising yen. The company showed that pre-tax profits had plunged by 68 per cent in the year ended March. In contrast, Sharp, a leading consumer electronics group, managed to post a slim pre-tax increase for the same year, thanks to production rationalisation and increased profits from the management of surplus Sharp's sales, on an unconsolidated basis, were up 5 per cent to ¥955bn (\$6.83bn) while pre-tax profits edged up 1.8 per cent to ¥64.37bn.

Fujitsu, which blamed its loss on slumping demand for semi-conductors in addition to the rising yen, reported profits down to ¥37.3bn from ¥70bn last year. Sales, on an unconsolidated basis, climbed 10.7 per cent to ¥1,429bn. The lower semiconductor chip prices and the Yen's rise reduced Fujitsu's cost-to-sales ratio by 5.5 points, resulting in a 84.5 per cent decline at the operating profit level, the company said. Fujitsu's foreign exchange losses were ¥10.8bn. The company's profit drop is the largest of the leading Japanese electronics company so far. Fujitsu said the reason for its higher ratio of memory chips as a proportion of sales. Fujitsu is currently about 50 per cent.

Sharp reported that sales of information equipment and electronic components was flat in the year, but household electronic appliances went up by 5 per cent. Fujitsu's sales of computers and office automation equipment advanced by 17.5 per cent in the year, on the back of strong domestic sales. Telecommunications equipment turnover was up 25 per cent, because of increased orders from Nippon Telegraph and Telephone. The group is counting on a recovery in the semiconductor market and a dollar rate of ¥170 to allow it to post a 32 per cent increase in profits in the current year to ¥60bn on a 15 per cent increase in sales. Fujitsu said it plans to retain its annual dividend of ¥8. Its capital spending programme in the current year will drop by 20 per cent to ¥110bn.

AA Mutual Insurance ceases trading

By Jim Jones in Johannesburg

AA MUTUAL Insurance (AAMI), a short-term South African insurer, has become the first major victim of the country's protracted insurance rates war. The company ceased trading yesterday afternoon in the wake of a failed plan to merge with Federated Insurance and the sudden departure from South Africa of Mr Warren Pionner, the chief executive.

First indications that AAMI was in trouble came just last week when Federated tried to walk away from a planned merger with AAMI's underwriting losses were too large. A merger had been arranged based on an estimated underwriting loss of R30m (\$12.5m) and the merger terms, which included a R16m capital injection by Federated, were to have been adjusted to take account of minor differences from this loss figure.

In the event the underwriting loss turned out to be R50m, which exceeded AAMI's R44.5m reserves and rendered the company technically insolvent.

Last week Kirsh Industries, which jointly owns AAMI with the Automobile Association of South Africa, went to court in an effort to compel Federated to continue with the merger, but Federated refused on the grounds that AAMI's true position had been misrepresented.

AAMI had an annual premium income of about R50m and was one of the country's principal short-term insurers. However, like many of its competitors, it had resorted to rate cutting simply to hold its share of a heavily overtraded market.

Attempts to agree on industry-wide rate increases have failed and last year further pressure was placed on insurers when foreign reinsurers cut their business with South Africa until rates rose to profitable levels. The new concern will become a significant force in the international cement trade. With annual production of around 1m tonnes of cement and trading activities in cement and clinker totalling around 2m tonnes a year, Annual coal trading volumes are expected to reach around 1.5m tonnes. The company will include Euroc's Continental Cement operation in the US with a production plant at Hannibal, Missouri, and cement terminals in the Mid-west.

Fanuc 'must hold prices down'

BY OUR TOKYO STAFF

DR SEIUEMON INABA, president of Fanuc, the Japanese robot maker 42 per cent owned by Fujitsu said yesterday that Fanuc must make its products more cheaply to cope with the rising yen, rather than raise its export prices.

"I think profits should be determined in the development stage," Dr Inaba said in Tokyo yesterday. To hold down prices he has told Fanuc's product development laboratory to keep

three principles in mind: high reliability, low cost and fewer components, he said.

Despite the rapid appreciation of the yen against the dollar, it is understood that Fanuc is not increasing the dollar prices of its exported products.

"Japan is an export (oriented) country. It's important to find ways to export without causing (trade) friction," he said. To this end, he said that 50-50 joint ventures with

foreign companies are a desirable way for Japanese companies to expand abroad.

The future growth of Fanuc will be pegged to the development of the software side of factory automation Dr Inaba said. In years to come, he forecast, new machine tool products and production methods will be entirely developed by computer.

Dr Inaba forecast that Fanuc's sales would reach ¥270bn by 1990, from around ¥170bn a year currently.

Sunshine Mining loss soars to \$19m

By Mary Frings in Dallas

SUNSHINE MINING, the Dallas-based silver, oil and gas producer, has suffered sharply higher first-quarter net loss of \$19m compared with \$2.9m.

Preferred dividends pushed the deficit to \$22.5m, or 49 cents a share. The 1985 per-share loss was nine cents.

The company attributes its worsening performance partly to falls in the price of silver. Sunshine said the average price it received for oil in the first quarter was \$19.23 a barrel, compared with \$24.80 a year ago, while natural gas prices declined to \$2.17 per million cubic feet from \$2.78.

Euroc and Norcem cement and coal sides to merge

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

EUROC, the Swedish building materials, engineering and trading group and Norcem, the Norwegian industrial concern, are to merge their international cement and coal activities.

The new company, which will have its headquarters in Oslo, will have an annual turnover of around SKr 1.5bn (\$206.8m) and profits of some SKr 75m.

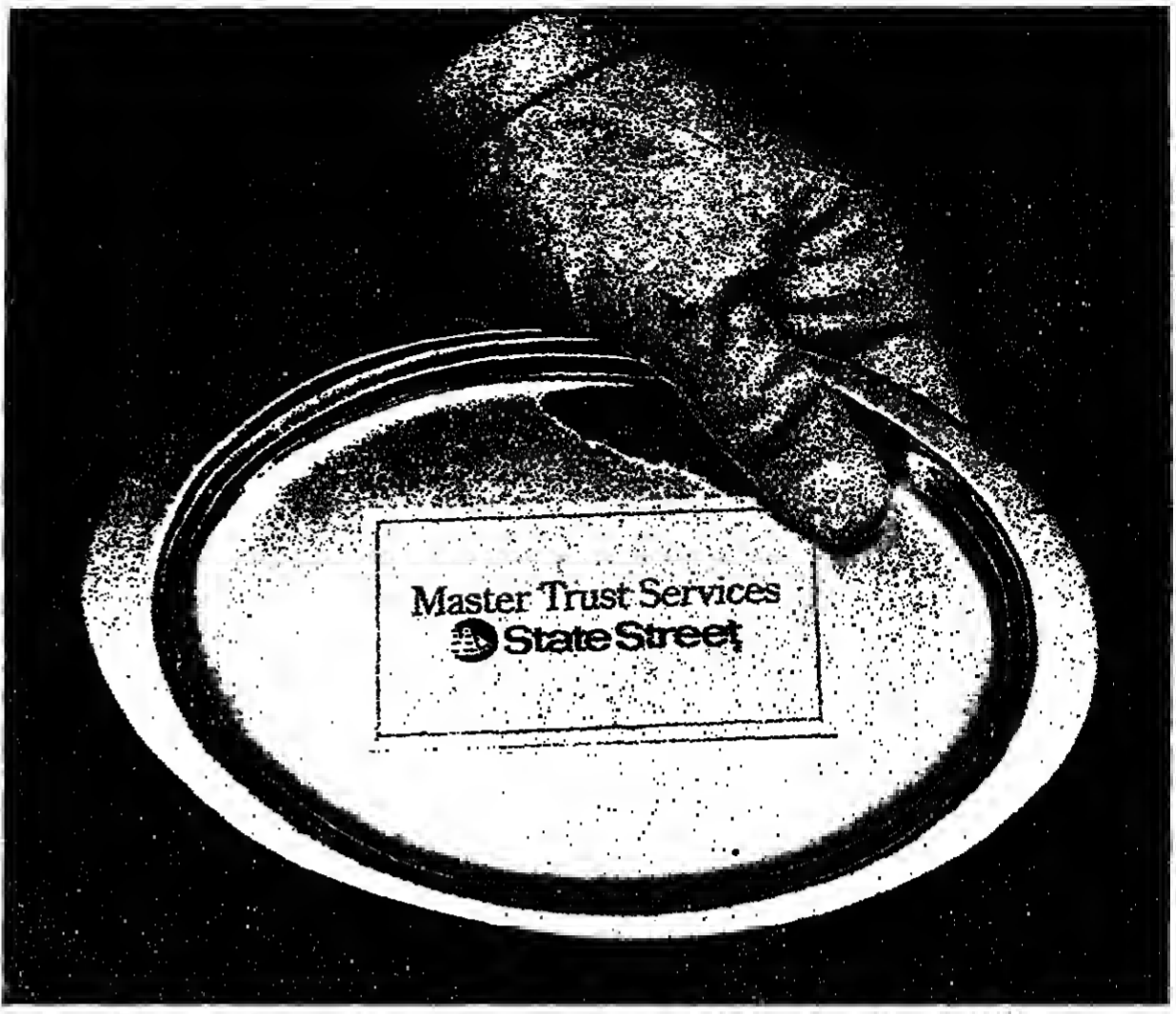
The merger is the result of a co-operation agreement made in 1984 between the two companies, aimed at strengthening their presence in international markets. Euroc is the largest shareholder in Norcem with a

stake of some 20 per cent, while Norcem holds a 13 per cent stake in Euroc.

The new concern will become a significant force in the international cement trade. With annual production of around 1m tonnes of cement and trading activities in cement and clinker totalling around 2m tonnes a year, Annual coal trading volumes are expected to reach around 1.5m tonnes.

The company will include Euroc's Continental Cement operation in the US with a production plant at Hannibal, Missouri, and cement terminals in the Mid-west.

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April, 1986

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April 1986

UK COMPANY NEWS

David Lascelles on the £1.2bn hostile bid for Standard Chartered US regulatory problem for Lloyds

IN FIGHTING off Lloyds Bank's £1.2bn hostile bid, Standard Chartered Bank has made much of the fact that Lloyds may not be able to get approval from the US regulatory authorities in time to meet the deadline laid down by the City Code on Takeovers and Mergers.

Although Lloyds has been in touch with the Fed about the bid for some time, it only lodged its formal application last Friday. But because Lloyds sent out its formal offer documents to Standard shareholders on May 12, the clock had already started ticking at the UK end, and ten of its precious 81 days were gone. So unless Lloyds can get US approval in a record 71 days, the bid could be in jeopardy.

Standard Chartered has already made weighty submissions to the Panel, arguing against any extension. Mr Michael McWilliam, the chief executive, says that Lloyds has got itself into this fix through its own incompetence, and is not merely the victim of a slow-

that point, though, Standard could argue that Lloyds effectively controlled Union Bank without official Fed approval, which is a criminal offence for which Lloyds could be fined and its directors jailed.

Unless Lloyds can get US approval in a record 71 days the bid could be in jeopardy

days which the Code allows a bidder to obtain a majority of the target company's shares in order to make the bid unconditional in all respects. Finally, it has 21 days to pay for the shares it has bought.

Standard want the Panel to produce a ruling now on this matter in order to remove the uncertainty and avoid a last-minute rubicund decision. The Panel says it will deliberate on the facts when they are clear, not on hypothesis.

This is because Standard Chartered own Union Bank, one of the largest banks in California. The transfer of ownership must be approved by the Federal Reserve Board—a process which can take between three and six months compared to the maximum 81 days allowed by the Code. Could this scupper the deal? And is there anything Lloyds can do about it? At the very least it is an intriguing issue for the UK's booming takeover industry at a time of increasingly international activity.

On the face of it, Lloyds has certainly created a problem for itself by leaving the US arrangements so late. With the help of Goldman Sachs, one of Wall Street's most aggressive investment banks, Standard has ascertained that no US bank purchase in the last year or so has gone through in less than 85 days from the day of application was formally lodged with the Fed. Most took more than 120 days.

moving foreign regulatory system.

Mr Brian Pitman, Lloyds chief executive, believes that he can put a persuasive case to the Panel if it needs be. Supposing Lloyds had obtained the necessary majority of acceptances by day 60, he would argue to the Panel that to deny an extension would be to deny Standard shareholders their wish to accept Lloyds's offer. If Lloyds could back this argument with a letter from the Fed giving a date when approval might be expected, so much the better.

McKechnie under fire

Mr Raschid Abdullah, chairman of Evered, has written to McKechnie shareholders attacking their company's defence and urging them to accept Evered's £140m bid.

Attributable profits 16 per cent lower per share and cutting the dividend cover by a quarter. Forecast earnings per share will still be lower than 1985's, with the result that the share price has "massively underperformed the alternatives and, in particular, Evered," says Mr Abdullah.

Talbox £0.14m in red

Talbox Group, the industrial holding company which acquired Yorkgreen Investments in the middle of last year yesterday reported a pre-tax loss of £149,000 for the first half of 1985-86.

He argues that Dr Jim Butler, McKechnie's chairman, fails to address key issues of earnings and dividend growth and share price performance.

BT Tokyo listing

In addition, the board says the results for the year will be disappointing and action is being taken to return the group to profitability in the next financial year. The result for the six months to end-January compares with a profit of £2,000 in the corresponding period.

All divisions have experienced erratic trading margins in recent years according to Evered while McKechnie's profits forecast implies an 8 per cent slip in second half earnings per share leaving

Trading has been and continues to remain difficult, and interest charges, which surged from £99,000 to £226,000, continue to have a detrimental effect. Turnover was £6.63m

£16,000 of extraordinary items for redundancy and re-organisation costs and goodwill amortisation. Loss per share was 0.47p (earnings 0.3p) after extraordinary.

Milletts Leisure receives approach

Milletts Leisure Shops has disclosed that it just broke even before tax in 1985/86 after £17.2m of profits from fixed asset sales, and revealed that an approach to discuss the group's future had recently been made by a third party.

Mr Alan Millett, chairman of this leisure wear retailer, declined to comment any further on the approach but said that shareholders would be informed if any satisfactory proposals were made.

At Friday's close of 180p, unchanged, Millets is valued at £9.4m. Mr Millett holds a 59.4 per cent beneficial interest.

The dividend is being reduced from 3.95p to 2p through an unchanged final payment of 1p. Earnings per share were 0.8p (losses 6.3p).

Tin crisis hits Kelsey

Kelsey Industries, solder manufacturer, says it has been hit by the tin crisis and is considering legal action to recover a shortfall of about £800,000 on results for the six months to end-March 1986.

factory level. Kelsey Building Products has ceased trading and closure costs have been accounted for in the half year.

During March the company settled outstanding contracts on the London Metal Exchange's final fixed settlement figure of £6,250 per ton, but the price immediately fell to below \$4,000 per ton.

Despite the tin crisis Kelsey expects the full year result to be close to 1984-85's £1.72m pre-tax.

Kelsey's taxable profits for the half year dropped from £286,000 to £205,000 on turnover down at £15.7m against £17.6m. Earnings per share fell from 12.5p to 6.5p and the interim dividend has been held at 2.5p.

Turnover moved up from £3m to £3.57m. The available loss is shown at £378,000 (profit £15,000).

Waverley Cameron

A second half setback has pushed Waverley Cameron, stationery and distributor of stationery and associated products, into a loss of £91,000 for the year 1985. Last time there was a profit of £840.

Next-Director G. W. Davies disposed of a beneficial interest in 60,000 ordinary shares (0.215 per cent).

Turnover moved up from £3m to £3.57m. The available loss is shown at £378,000 (profit £15,000).

SHARE STAKES

Changes in company share stakes announced over the past week include:

Turner and Newall—Sir Francis Tombs disposed of 70,000 ordinary at 215p and now holds 292,500 shares (0.215 per cent).

This announcement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

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Listing Particulars are available in the Exel Statistical Service. Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and Public Holidays excepted) for 2 days from the date of this notice from the Company Announcements Office of The Stock Exchange and for 14 days from the date of this notice from:

Rotaprint plc
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London NW9 9RE

Clifford-Tanner
Blackhairs House
19 New Bridge Street
London EC4V 6BY

Ravensbourne Registration Services Limited
Bourne House
34 Beckenham Road
Beckenham
Kent BR3 4TU

FT Share Information

The following securities have been added to the Share Information Service: Guinness 5 1/2p Conv Cum Red Pt (Section: Beers, Wines and Spirits)

Notice is hereby given that for the interest period from 27th May, 1986 to 27th August, 1986 the Notes will carry an interest rate of 7 1/2 per cent per annum and that the interest payable on the relevant interest payment date, 27th August, 1986 will amount to US\$183.68 per US\$100,000 Note and US\$4,592.01 per US\$250,000 Note.

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For the six months 27th May, 1986 to 28th November, 1986
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 3/4 per cent. and that the interest payable on the relevant interest payment date, 28th November, 1986 against Coupon No. 10 will be U.S.\$199-13.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Lmt, Vol, Lmt, Vol, Lmt, Stock. Rows include GOLD, SILV, SFLC, SFLP, ADM, ASM, AME, AMV, AMO, AMZ, AMH, AMJ, AMK, AMI, AMN, AMO, AMZ, AMH, AMJ, AMK, AMI, AMN.

TOTAL VOLUME IN CONTRACTS: 44,853 A=ASK B=BUY C=CALL P=PUT

Chemical New York Corporation

U.S. \$150,000,000 Floating Rate Subordinated Notes Due 1996
Interest Accrual 24th February 1986
Period 26th May 1986
Interest Amount per U.S. \$10,000 Note due 26th May 1986 U.S. \$184.08
Credit Suisse First Boston Limited Agent Bank

FINANCIAL TIMES STOCK INDICES
Table with columns: May 03, May 04, May 05, May 06, May 07, May 08, 1986 High, 1986 Low, Since Completion High, Since Completion Low. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, FT-Act All Share, FT-Act 100.

EQUITIES

Table with columns: Name, Price, Change, High, Low. Rows include Anglo, BHP, British Airways, British Petroleum, British Telecom, British Water, British Airways, British Petroleum, British Telecom, British Water, British Airways.

FIXED INTEREST STOCKS

Table with columns: Name, Price, Change, High, Low. Rows include Anglo, BHP, British Airways, British Petroleum, British Telecom, British Water, British Airways, British Petroleum, British Telecom, British Water.

"RIGHTS" OFFERS

Table with columns: Name, Price, Change, High, Low. Rows include Anglo, BHP, British Airways, British Petroleum, British Telecom, British Water, British Airways, British Petroleum, British Telecom, British Water.

PENDING DIVIDENDS

Table with columns: Name, Date, Amount, Dividend. Rows include Anglo, BHP, British Airways, British Petroleum, British Telecom, British Water, British Airways, British Petroleum, British Telecom, British Water.

BOARD MEETINGS

Table with columns: Name, Date, Agenda. Rows include Anglo, BHP, British Airways, British Petroleum, British Telecom, British Water, British Airways, British Petroleum, British Telecom, British Water.

Granville & Co. Limited

Table with columns: Company, Price, Change, Yield, Dividend. Rows include Anglo, BHP, British Airways, British Petroleum, British Telecom, British Water, British Airways, British Petroleum, British Telecom, British Water.

FINANCIAL TIMES SURVEY

Tuesday May 27 1986

World Shipping and Shipbuilding

FEW INDUSTRIES can have suffered so many false dawns as shipping. Intermittently, throughout the last decade or so of recession, signs of a possible recovery have emerged. But the improvements have been all too brief and any upturns in freight rates have soon been reversed into a sickening slide. Thus many of yesterday's optimists have become today's victims.

The past 12 months have seen some of the highest financial collapses the industry has ever experienced, a situation which will be in the forefront of discussions at next month's Posidonia exhibition in Greece. The names of the companies which banks and creditors are now having to restructure are possibly nurse back to health roll of the tongue all too easily: Sanko, Tung, Wah Kwong, Nakamura.

The picture is not one of total gloom, however. In the long-suffering tanker sector, lower oil prices and a gradual return to the chronic tonnage surplus as a result of scrapping are beginning to bring about a revival.

Rates from the Gulf to the big energy-consuming markets of Japan, Europe, and North America are edging up after a long period in the doldrums, and supertankers are finding more work. For smaller tankers in other oil-producing areas, prospects are even brighter.

But it has been a long haul, with many casualties along the way. The big oil companies have lost small fortunes running tanker fleets to service their production and distribution arms. Now they operate much smaller fleets and are content to give a large proportion of the business to independent shipowners.

Perhaps the sorriest sector in world shipping is the bulk carrier market for such cargoes as iron ore, coal, and grain. Rates have fallen so many times that owners have virtually given up expecting them to bottom out.

Yet even here, a vague feeling is growing in the market that the worst may have been reached. It is not the first time such sentiments have surfaced and there are no flags being waved enthusiastically. The hope is, though, that as the gap between the supply of vessels and demand is narrowed—scrapping has continued and the delivery of new ships is taking off—the sector could feel some relief.

In all of this, of course, there is a certain amount of clenching at straws. Taking a longer-term view, a number of experts

Improvements in freight rates have proved brief and prospects for the industry remain difficult. Tankers are finding more work and there is some hope of relief in the bulk carrier market, but over-capacity has cut prices for new vessels even further.

Tough times for optimists

By Andrew Fisher

Shipping correspondent

believe that the lower price of oil, along with reductions in interest rates, will stimulate economies sufficiently to boost demand for cargo ships.

One of the most respected of international shipbroking firms, R. S. Platou of Norway, tentatively expressed the hope in its annual review that times may be changing for the better.

"There are clear signs that we are now approaching the end of a long and painful period of restructuring in the shipping industry," it said, though noting that over-capacity in tankers and dry bulk tonnage was still considerable.

With the fluctuating state of world economies, Platou reckoned that shipping could be subject to some quite rapid changes, though it did not say these would all be for the better. "None the less, we believe in more stable growth of the world economy in the next few years than has been the case in the past 15."

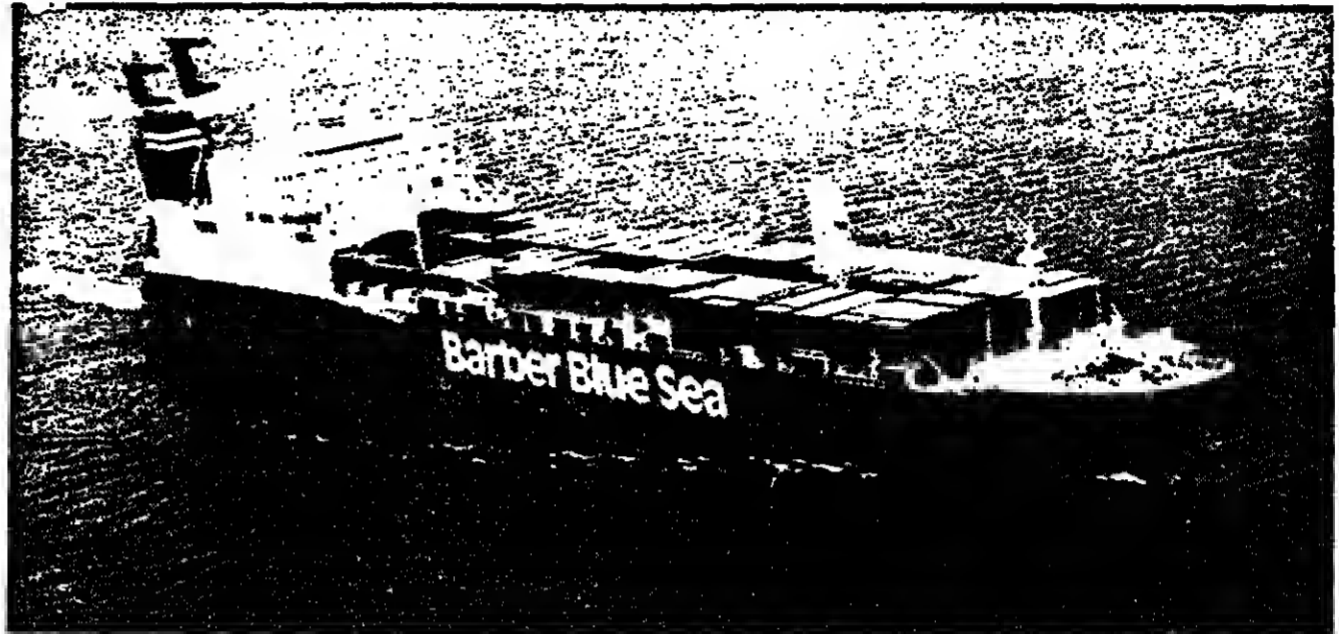
Its conclusion was, carefully worded, but contained an unmistakable dose of optimism.

"Combined with a continuing reduction in tonnage and, not least, hope of a scaling-down of the world's shipbuilding capacity, in time this should create a better balance between supply and demand in shipping markets."

For world shipbuilding, the past few years have been disastrous. Orders and output have plummeted and jobs have been slashed in the tens of thousands. As with shipping, market recoveries have quickly been succeeded by sharp downturns in work.

In Japan, the biggest shipbuilding country with nearly half of the market, the emphasis is now on further cuts in capacity and limits to production. While the dominant shipbuilding groups do not intend to leave the industry altogether, they view the future with concern.

What is true of companies applies equally to governments. The Tokyo administration is far less keen on shipbuilding as an instrument of industrial growth than it used to be. It



Container shipping, a mainstay of world trade, is going through a period of considerable turbulence

has been leaning on the industry to contract.

The huge debts of companies such as Sanko in Japan, whose massive ordering of bulk carriers in 1983 was a major reason for the market's subsequent decline, and C. H. Tung of Hong Kong have rebounded on shipyards, which are stuck with a number of completed

ships on which payments still have to be made.

Disenchantment with shipbuilding even extends to South Korea, which has expanded aggressively in the industry since the early 1970s. Ironically, much of the initial help in setting up the industry there came from the UK, where yards are now desperate for orders

and announcing large-scale redundancies.

However, the Koreans, number two in the industry behind the Japanese, are looking on the shipbuilding market rather more coolly than much of the rest of the world. With the yen strengthening steadily against the dollar, Japan's competitiveness is being chipped away.

Thus the Koreans, who have long resented the strength and past military dominance of Japan, are determined to take as much of the industry as possible from Japanese yards. The top executives of Daewoo and Hyundai, which run some of the largest and most modern yards in the world, have been wooing customers extensively, pulling in orders from Norway, India, and elsewhere, as well as from domestic owners.

Like most other yards, however, those in Korea are not making any money. The Okpo yard of Daewoo, near Pusan, has work stretching beyond 1987, an enviable position for any international yard. Last year, it

Posidonia facilities improved

FOR the first time the US is to have its own pavilion at the biennial Posidonia International Shipping Exhibition to be held in Piraeus, near Athens, early next month (June 2-7).

Other leading maritime nations which regularly exhibit at Posidonia are Brazil, Denmark, Finland, France, West Germany, Italy, Japan, the Netherlands, Poland, Singapore, South Korea, the UK, the Soviet Union and Yugoslavia.

The Piraeus waterfront, built to serve cruise ship passengers but better known since 1976 as the Posidonia Exhibition venue, has been extensively refurbished and renamed the Exhibition Centre of Piraeus.

The exhibition area has been extended, restaurant facilities improved and air-conditioning installed in the central section. Landscaping has been carried on the frontage facing the famous Akis Miaouli, where the leading Greek shipping companies' offices are located.

St Nicholas Terminal, on

around freely. Governments are criticised for propping up shipyards to preserve jobs and votes; banks come under fire for their past willingness to lend to shipowners and failure to scrutinise their earning power more closely; yards are blamed for trying to attract orders at any price; and shipping companies are attacked for ordering too many vessels on the flimsiest signs of brighter markets.

Generally, the blame is accepted. No one sector of the industry wants to shoulder all of it, however. And proving that there is still money to be made in shipping, Peninsular and Oriental Steam Navigation, Britain's biggest shipping group, has just paid £150m for half of Overseas Containers (OCL).

Since it already owned 43 per cent of OCL, which has been making record profits but foresees a sharp drop in 1988, the move by P & O was viewed in the UK and overseas as a bold gesture of confidence in shipping, especially in the container trade.

To illustrate just how things have changed in the industry, the P & O move was by a group which is now heavily involved in other activities such as property, construction, and catering. Its chairman, Sir Jeffrey Sterling, does not come from a shipping background. And while P & O also has major interests in the cruise industry, a sector also threatened with over-tonnage, he is determined to squeeze more profits from passenger vessels.

The traditional shipowning practices and values now have little relevance for an industry which has experienced unprecedented turbulence in the 1970s and 1980s. Increasingly, and especially so in containers, shipping is viewed as just another link in the business of carrying goods between seller and buyer.

While there is still plenty of room for flair and opportunism, today's industry also requires the more prosaic instincts of caution, patience, and corporate thrift.

CONTENTS

Container Ships	2
Profile: Evergreen Tankers	2
Passenger vessels	3
Bulk carriers	4
Specialist cargoes	4
Shipbuilding	5
Korean yards	5

The Delco Freedom Battery: And made in Europe.

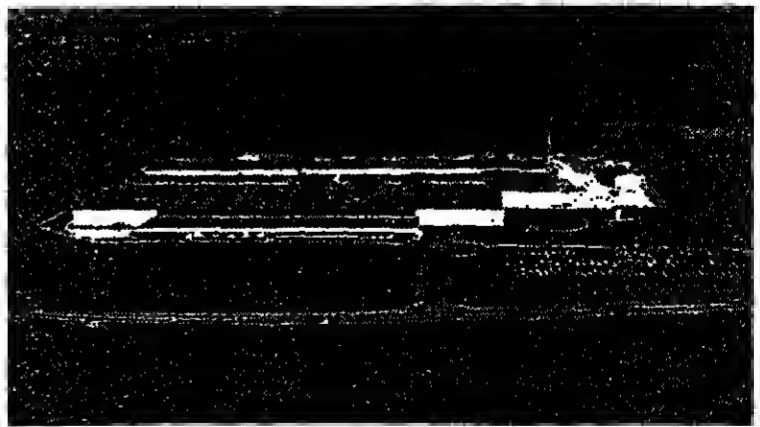


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A wait for oil boost

AFTER YEARS of being written off as a sector virtually devoid of any real prospects, tankers are now coming back into their own. Oil prices have fallen sharply, thus leading to hopes of stimulated demand, the huge tonnage surplus dating from the 1970s is being eliminated, and freight rates have begun to move up again.

Is it too much to hope for a revival in the oil-carrying markets? As yet, it is certainly too early to speak of a return to the palmy days of the early to mid-1970s, when big tankers were all the rage and the cost of a new VLCC (very large crude carrier) of some 200,000 deadweight tons or more could be recouped rapidly.

But times seem to be changing for the better, if slowly. Last year, a record number of tankers was scrapped, with 229 vessels of just over 50m dwt going to the demolition yards, mainly in Taiwan, South Korea and China. This produced a net reduction in the world tanker fleet of 28m dwt to 277m dwt at the end of 1985, including combined carriers which can take liquid or dry bulk cargoes.

Of the ships sent on their last journey to the scrapyards, 72 with VLCCs, totalling 20.5m dwt. Thus the numbers of these ocean-going giants have been sharply reduced since their brief heyday 10 or more years ago.

At the end of last year, there were about 410 of them still in existence compared with over

720 in 1977, 1978, and 1979 and fewer than 100 in 1969. By the close of 1985, the number of VLCCs could well be down to about 350 vessels.

Ironically, the reduction in the VLCC fleet to about half its peak level is coming as prospects for this size of vessel—also including ULCCs (ultra large of more than 400,000 dwt)—are starting to look rosier.

Although world oil demand is still fairly static, tending to ease rather than rise, the effect of continued low crude prices could give the market a useful boost. And if Saudi Arabia's production is increased, VLCCs will benefit.

R. S. Platou, the Norwegian shipbroking firm, estimated that if the cut in prices added in barrels a day to oil consumption and the extra demand was met from the Middle East, then an extra 10m dwt of tonnage to transport it would be needed. This would mean a 6 per cent improvement in demand for tonnage.

Further, if Opec, and especially Saudi Arabia as the largest producer, won a larger share of the market at the expense of such areas as the North Sea and Mexico, this would add 5m dwt to tonnage demand. Together, the need for tanker tonnage could thus rise by about 9 per cent.

Recent weeks have seen an upturn in trading from the Gulf and a lift in rates after several months of waiting for the impact of lower oil prices to show through. But nothing

like a real breakthrough has been experienced yet.

For the big tankers, whose main function is to carry crude oil on long-haul routes from the Middle East to the industrialised countries of the West and East, any extra demand would come as a long-awaited boon.

But the fall in oil prices has another side. Lower fuel costs for shipowners means an eventual end to slow steaming, the practice by which owners

transport capacity is increased by about a quarter as a result of the action of fuel costs on economic speeds.

Slow steaming to help absorb excess capacity and save fuel has been a feature of the VLCC sector for some years. UK shipbroker John J. Jacobs reckons that slow steaming of VLCC and ULCC tonnage accounted for nearly 23m dwt of the near 110m dwt surplus of the oil-carrying fleet at the end of last year.

Slow steaming by other tonnage took up another 21m dwt. Laid-up tankers, however, accounted for the biggest element in the surplus, some 35m dwt, though this was well down on the peak lay-up level of more than 60m dwt in mid-1983.

Tankers

ANDREW FISHER

keep vessels for longer periods at sea to save on fuel burning at higher speeds, and to allow for the fact that there is too much tonnage to be balanced by demand.

According to Platou, the optimum speed for a typical tanker of 250,000 dwt in the trade from the Gulf to Western destinations is 9.5 knots at a bunker price of \$180 a ton and a rate of Worldscale 25 (around the current level), but rises to 12 knots at a price of \$120 a ton.

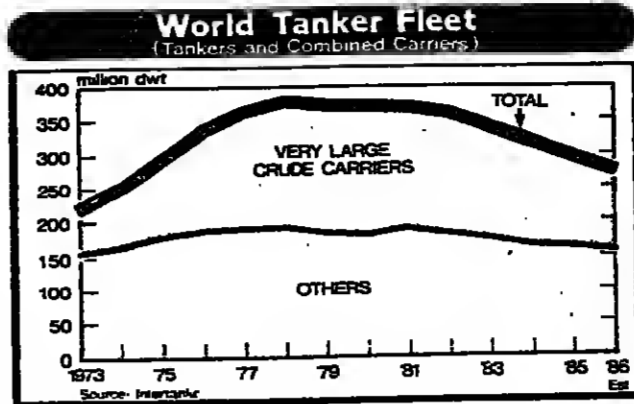
The Worldscale rates for various routes take account of fuel and port costs. Thus a fall in owners' oil costs will bring a reduction in the matched by a reduction in the rate, until demand picks up. In the above example, a ship's

distances 35 per cent longer. The massive overbuilding of the 1970s, and the decline in seaborne oil trade which took effect after 1979 still has a disastrous impact today.

Any incipient optimism, therefore, must be tempered with a strong dose of reality. Said Jacobs: "Continued scrapping of ships, preferably at the rapid rate seen during 1985, remains the only sure recipe for the return to a sustained and acceptable level of profitability for the tanker industry as a whole."

Many tanker operators have given up waiting. The big oil companies, which used to run large fleets of VLCCs and other vessels, have been cutting their loss-making shipping operations drastically. No longer do they feel obliged to maintain a big fleet as the natural accompaniment to the business of finding and selling oil.

Some new ships are being ordered, however. The order book for tankers at the end



of 1985 was nearly 12m dwt, about 9m dwt of it for delivery this year. But shipyards keen to maintain activity during the general crisis in shipbuilding could well spin out some of this work for longer.

Last year, about 90 new tankers of various sizes were ordered. The Japanese ordered two VLCCs in the first half and five in the second. Leading the field in the construction of the 47 ships of 2.8m dwt ordered in the second half of the year were Japan (building mostly for domestic owners), South Korea (building for Greek and Norwegian owners), and Yugoslavia (predominantly building refined products carriers for the Soviet Union).

Overall, the picture for tanker operators is becoming less gloomy, if not exactly rosy. A further reduction in the overall oil fleet of up to 10 per cent is foreseen this year. Having been so long in the doldrums, it is the sector which the industry has come to regard as overdue for an upturn.

Greater fears of surplus tonnage

CRUISING LAZILY around the warm blue waters of the Caribbean or Mediterranean is a holiday that most people only dream about. Although luxury cruises are by no means the preserve of the super-rich or the upper social echelons, only a tiny proportion of holidaymakers has even sampled one.

There is certainly something seductive about sailing in a gleaming modern vessel, pampered, cocooned from the workaday world, and lavishly fed and entertained. Cruise companies make the most of the glamour in their costly marketing.

But there is a harsh economic side to the industry which is likely to become more apparent in coming years. Even though many cruise company executives go misty-eyed at the thought of all the, supposedly, potential passengers waiting to be enticed on board, cruising is the latest shipping sector to be faced with over-capacity.

Several leading cruise companies, such as Carnival Cruise Lines of the US and Royal Caribbean Cruise Lines (owned by US and Norwegian shareholders) have large new ships on order at European yards.

Thus incipient fears of surplus tonnage are now being voiced more loudly. Kitcat and

Aitken, a London stockbroking firm, warned in a recent study: "Over-capacity is likely to increase, reducing load factors and forcing cruise operators to reduce rates to maintain their market share."

It noted that heavy fare discounting was already taking place in the Caribbean, the world's dominant cruising area, and quoted one executive as saying that cruises there were now cheaper than ever in real terms.

Cruising stands apart from mainstream shipping, which is concerned with moving goods and commodities. It is more closely related to the hotel business. Companies tend to

P & O Cruises, a leading operator in the US, has said it wants to squeeze far more profit out of cruising.

Total cruise ships on order amount to some \$2bn and the current over-capacity of about 15 per cent is likely to rise sharply, with the market not expected by many experts to keep pace.

Attracting people on to cruise ships, if they have not been before — the repeat factor is high, especially among the affluent elderly — is costly. Cruise operators spend millions of dollars each year on sales and marketing.

Growth in the market would range between 5 and 10 per cent a year, estimated Kitcat. Expensive and inspired marketing could boost this rate, but "the cost of such exercises may counter the efforts of those lines seeking to improve unsatisfactory returns on their assets."

Apart from sales and marketing expenses, the costs of building and running ships are enormous. Cunard, part of Trafalgar House of the UK, is about to spend as much as \$80m on re-engining and re-equipping the 20-year-old QE2, perhaps the best-known passenger vessel in the world.

Although lower oil prices have changed the equation, Cunard is keen to replace the fast but inefficient steam turbines with modern diesel-electric power to save on fuel costs and add another 20 years to the ship's life.

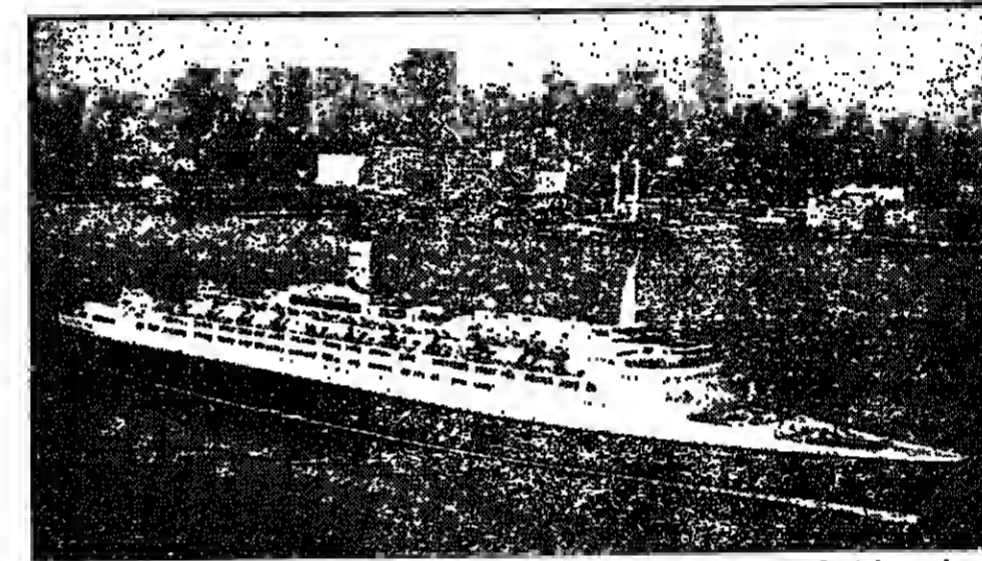
The work will be carried out at Lloyd Werft in West Germany, though UK companies have obtained contracts for some of the work on the ship. Last October, before the slide in oil prices, Cunard said the annual fuel costs of the Scottish-built QE2 were little short of £30m. The re-engining was aimed at saving over 40 per cent of this.

P & O Cruises, which also owns Princess Cruises on the US West Coast, paid \$150m for the elegant Royal Princess, delivered in late 1984 by the Wärtsilä yard in Helsinki. She has been a success at the top end of the market, charging premium rates.

But Sir Jeffrey Sterling, chairman of the Peninsular and Oriental parent group, has made clear that he thinks the cruise operation should be earning a pre-tax profit of £20-£30m a year, several times the current level.

"The return on our cruising investment overall continues to be unacceptable," he said when announcing the 1985 results. Even withdrawing the 26-year-old Oriana from service will cost P & O some £8.5m in redundancy and other costs.

In April the group persuaded crews on four vessels to accept plans which would cut manning costs sharply and put them in line with competing companies in the US market. Staff are taking redundancy and being re-hired at lower pay likely to be augmented by tips. They will have longer terms of



The QE2, whose £80m refit will provide her with modern diesel-electric engines

Passenger vessels

ANDREW FISHER

stress their uniqueness of marketing and service, arguing that such qualities mark them out from their rivals and will ensure their survival.

But the fierce competition in the sector will be exacerbated by the new ships to be delivered in the next few years and the increasing financial pressures on companies to contain costs.

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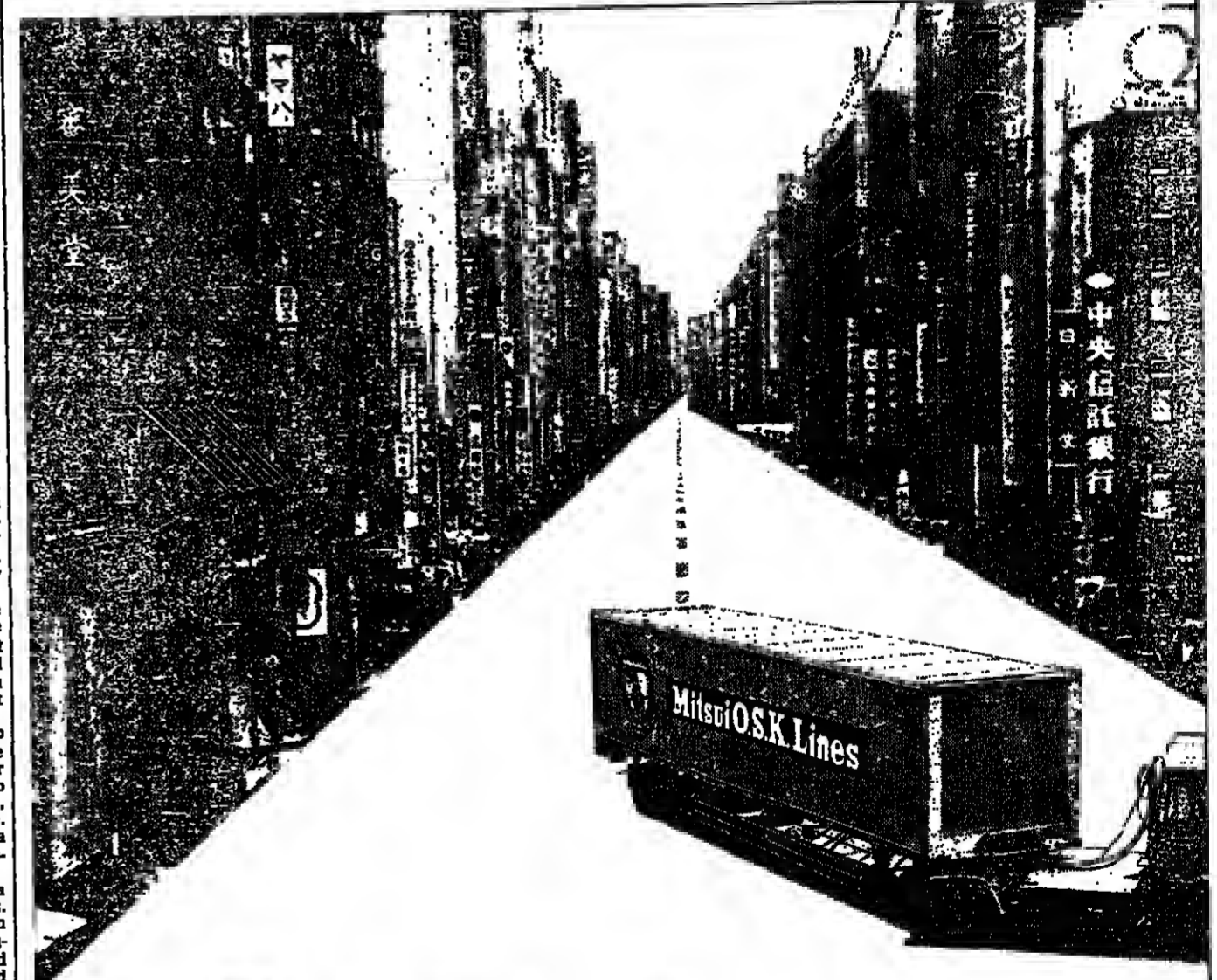
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Top ten cruise companies

Company	Nationality	Berths	No. of ships
P & O Cruises*	UK	6,840	7
Norwegian Caribbean Lines	Norwegian	4,800	5
Cunard Line	UK	4,670	5
Sitmar Cruises	Italy	4,510	4
Black Sea Shipping	USSR	4,293	12
Carnival Cruise Lines	US	4,150	4
Costa Line	Italy	3,970	5
Celestial America Cruises	Netherlands	3,870	3
Royal Caribbean Cruise Line	US/Norway	3,840	4
Epirotiki Lines	Greece	3,140	6

* Includes US-based Princess Cruises.
Source: Kitcat and Aitken, ABC Passenger Shipping Guide.



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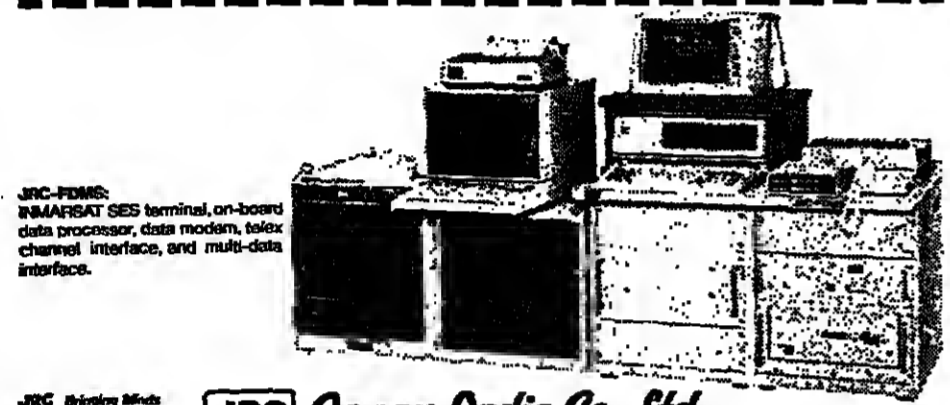
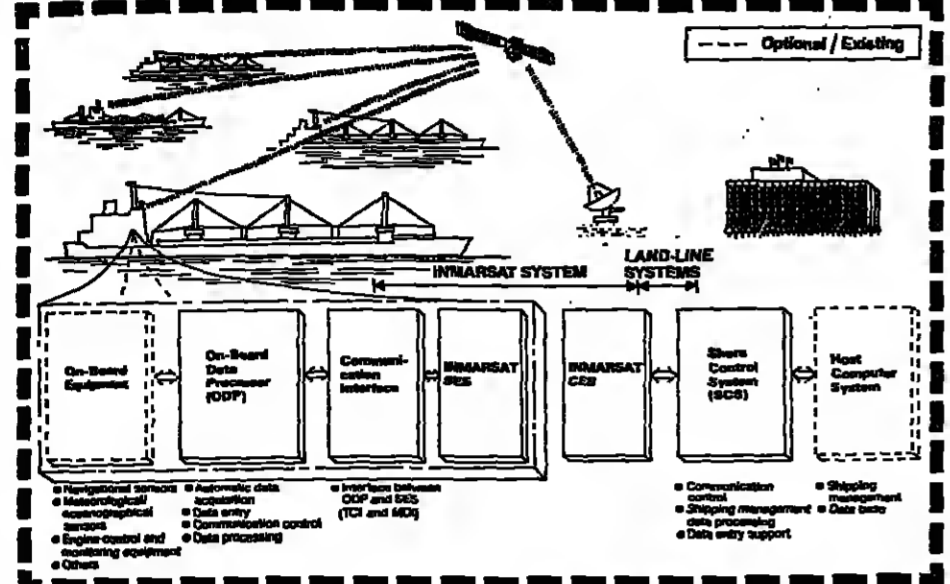
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WORLD SHIPPING 4

Rise in demand fails to cheer owners

THE BULK carrier market, over the past few years, has been one of the most discouraging sectors in an industry which has become well used to disappointments and crumbling illusions.

At the turn of the 1980s, shipowners saw bright prospects in the bulk carrier market. They ordered numerous new vessels in the hope that cargoes such as coal would provide rising earnings for years to come.

They were wrong. Even so, there was another wave of new ordering around 1983, headed by the ill-fated Sanko of Japan and copied by many European and other companies. The result? A market where rates have recently fluctuated, as the UK shipbroking company H. Clarkson lamented, "at levels between low and abysmal."

The story is in the statistics, stark and unimpressive. Between 1980 and 1985, available dry bulk carrier tonnage rose from 138m deadweight tons to 198m dwt, a yearly growth rate of 6 per cent. But as world oil trade fell, more combined carriers (able to carry wet and dry cargoes) were shifted into the bulk market.

one of the most dismal for owners of dry bulk tonnage. In 1984, total demand for bulk tonnage had soared by 10 per cent, though over-capacity ensured that this did not show through in rate improvements. The rise in 1985, though, was just 3 per cent.

Bulk carriers

ANDREW FISHER

During summer, said Clarkson, the Russians were right out of the US market, though they continued to buy from elsewhere. Also dampening the market was the weakness of demand from the Great Lakes caused by the weather damage to Canada's harvest.

But while markets were slack, new ships were still pouring on to the market, as the orders placed a few years earlier were completed. A record number of bulk carriers, totalling some 16m dwt, was delivered last year. However, scrapping increased from 3m dwt to 6m dwt, offsetting some of the surplus.

Looking for rays of cheer among the gloom, Platou takes some comfort from the fact that few new orders were placed for dry bulk ships, with the order book thus falling by 11m dwt to 16m dwt. Some 12m

dwt is expected to be delivered in 1986.

Maybe in a few years, therefore, the bulk market will return to a reasonable balance between supply and demand. Until that happens, the pressures on shipowners will continue to be immense. As in other sectors of shipping, it is the banks which control the future of many companies, having lent heavily to promote their expansion in the first place.

One of the companies to have succumbed spectacularly to the vicissitudes of the industry is Wah Kwong, the third largest shipping group in Hong Kong. Mr Frank Chao, its president, was long one of the most vocal and optimistic personalities in shipping. Now, like many other prominent figures in the industry, he is keeping his head down.

debts became too much for them and their bankers to bear, as freight rates drifted and earnings were submerged.

Restructuring proposals are being worked out by different sets of bankers, for both companies. But while the Tung operation covers bulk tanker, and containerised liner shipping, that of Wah Kwong is chiefly in the bulk market.

Wah Kwong's overall debt is some \$350m, less than half that of the Tung group. It has nine ships on order, but three are likely to be cancelled at yards in Japan and Taiwan and delays will probably be sought on the others. A sizeable amount of the 60-ship fleet is also expected to be sold off under plans being worked out by Amer Asia, which is advising the company.

Kangaroo Line of Australia, among others, when these fell into difficulties.

No doubt, more companies will have to call on their banks for a financial lifeline. For despite a few blips in the market, daily rates available to owners with ships on charter have barely changed since the start of 1984.

A Panamax vessel of about 60,000 dwt, with the latest fuel-efficient propulsion, could obtain just under \$5,000 a day at the start of 1984 and just about the same two years later. Around March and April, 1985, however, the rate moved up to \$6,000. For a big ship of 120,000 dwt, rates have fallen from \$10,000 in the spring of 1984 to just this level at the end of last year.

Bulk cargo rates

Ship size (dwt)	Mar 1986 (\$ per ton)		
	Mar 1985	Mar 1984	Mar 1983
Grain:			
US Gulf-Japan ...	10.25	16.00	15.75
US Gulf-Holland ...	6.00	8.25	11.00
Coal:			
US-Japan ...	7.70	11.00	13.40
Oil:			
Gulf-N. Europe ... VLCC*	25.5	20.0	24.0
Gulf-Far East ... VLCC	23.0	23.0	27.5

* Very large crude carrier (over 200,000 dwt).
† Tanker rate, taking account of port and fuel costs.
Source: Hutchison (Charterers).

Hybrid vessels improve the risks

IF THE number of seemingly unnecessary abbreviations and acronyms are anything to go by, observers could be forgiven for wondering whether any good ideas ever come out of the shipping industry.

Why, for example, call a supertanker a Very Large Crude Carrier - VLCC for short - or a barge carrier a Lash vessel - Lighter Aboard Ship?

It's not simply jargon invented by the industry to prevent ordinary people understanding their business, however. Nor is it a lingo thought up by businessmen with nothing better to do, although some may think so. It is actually a useful vernacular to describe various types of hybrid ships developed to carry particular cargoes on particular trades.

Specialist cargoes

PAUL BARTLETT

Specialised shipping is the "thinking" end of the business and what is specialised today becomes tomorrow's norm. When ocean-going roll-on, roll-off (ro-ro) ships were developed to trade with countries whose port facilities were somewhat primitive it became necessary to re-classify conventional cargo vessels and their successors - containerships - a lift-on, lift-off or lo/lo.

Eventually, everything gets a label and the shipping business becomes yet more inscrutable to the outsider.

Shipping is an industry fuelled by ideas and, as lengthy recession grinds on, new and good ideas become all the more vital. There are still plenty

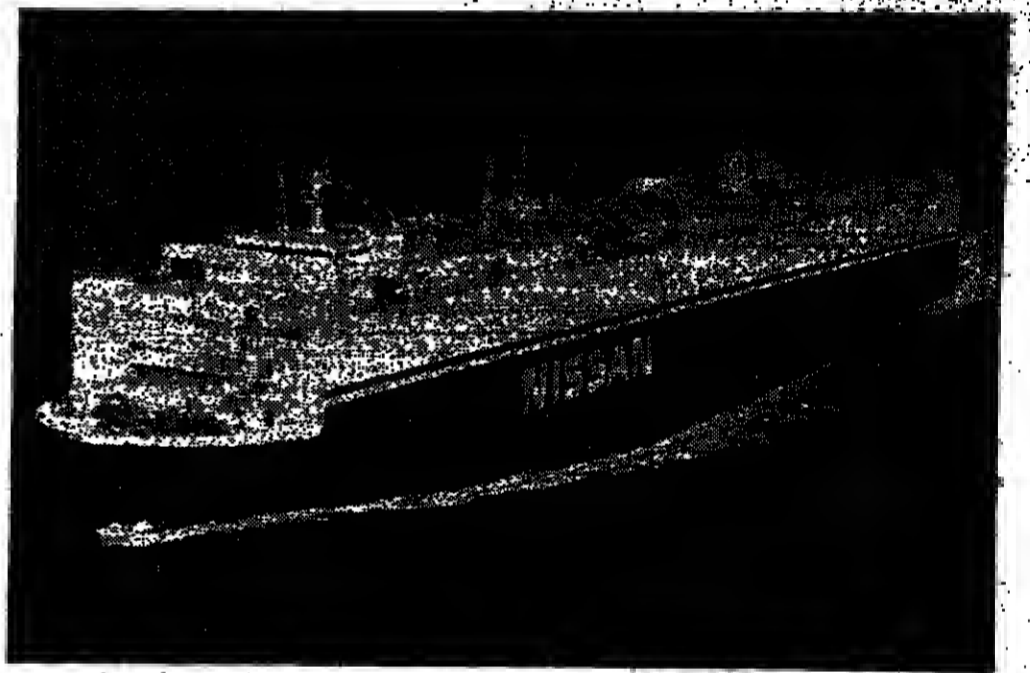
of them and plenty of people capitalising on them too, even if the risks are somewhat greater and hacking more difficult to find them in more mainstream areas of shipping.

One recent and exciting development involves yet another acronym: soon the 27,000 dwt CHEL Innovator will start trading as a pioneer of the BIBO concept - bulk in, bagged out. She will be more than merely a means of transport, for value will be added to the sugar cargoes she will carry during her voyage. Part of the sugar processing will take place at sea, saving time in port and revolutionising cargo handling techniques.

The BIBO concept has been developed by two international companies - The National Transport and E. D. & F. Man who have established a joint owning company, Commodity handling, and demonstrated their excitement at the concept by investing about \$7m to buy an ex-Lyle Shipping bulker for a little over \$5m. They have fitted it out with air conditioning, stainless steel-lined holds, bagging plant and computer-controlled conveyors.

The companies reckon they could be pioneering a new approach to bulk shipping applicable throughout the soft bulk trades - grain, flour, fertilisers and others. It could, they say, change shipping techniques as radically as the containership and ro-ro ones did.

Such new ideas often make the headlines. But there are plenty of areas of specialised shipping we take for granted. Who is even faintly concerned at how his Japanese car gets into his nearby showroom. Like as not, it came on a PCC, or possibly a PC/TC - pure car carrier or pure car, truck carrier. There are 21 such vessels on order with a total



Car carrier at sea. More of these ships are to be built in Japan and Korea

capacity of about 95,000 cars and/or trucks.

Most are to be built in Japan with a small balance in South Korea, where order-hungry shipyards are only too pleased to contract for expensive and advanced vessels (which, incidentally, must be the ugliest ships afloat), with European vehicle carrier operators.

These have usually committed to charter the ships from companies set up by the Japanese yards or trading houses concerned but will probably buy the ships eventually to continue to service their long-term deals with companies such as Ford, General Motors, Sumitomo, Mitsubishi, and others.

Take another sector: the products tanker market. This has long been thought the only source of hope in an otherwise disastrous tanker market but the latest goings-on at Opec may have left owners with a distinctly uneasy feeling.

thinks could be just the ticket for troubled tanker owners.

As the existing fleet gets older, owners and operators will have to keep their options open as they seek to negotiate long-term charters. This vessel, says Mr Parker, will be able to get through the Suez Canal (hence its name) and owners can choose the arrangement of tanks to retain as much flexibility as possible.

A few months ago Harland and Wolff finished building the last of four "reefers" for Blue Star Line of the UK. The ships are engaged in the worldwide transport of refrigerated food, another specialised trade.

Australia and South America are major sources of meat, but some Australian producers are concerned about changed eating habits. Shipowners are also

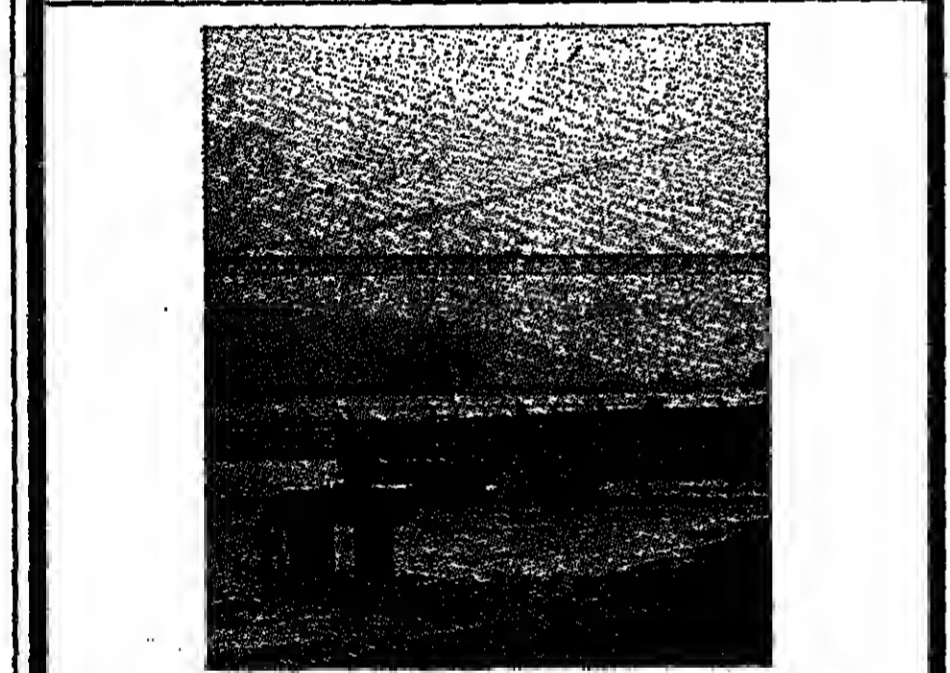
worried about volumes as well as freight rates.

The aptly named Cool Carriers, born out of the demise of the huge Swedish shipping group Salen, has been competing fiercely for new business and, say some other reefer owners, rates have declined sharply.

These are just a few of the specialised types which the shipping industry now takes for granted. There are a number of others - VLCCs (very large bulk carriers), LIGCCs (liquefied natural gas carriers), OBCs (ore/bulk/oil carriers), pilgrim carriers (for the Middle East), sheep-ships, and heavy-lift ships.

If there is ever a time when the industry ceases to come up with new names it will signify that it has run out of ideas. Paul Bartlett is editor of Seatrade Business Review.

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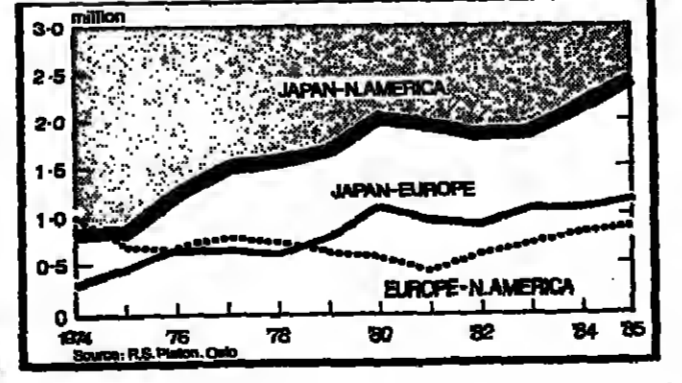
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سكنا من الاجل

Prices falling even lower

JAPAN FIRST. South Korea second, and the rest of the world follows very much. That, basically, is the state of play in the world's shipbuilding industry, though the once dominant European countries are struggling hard not to fall even further behind.

Despite their prominence, however, the two Far Eastern leaders can draw little comfort from the current state of the industry. The new order backlog for world yards is at its lowest since 1979.

New building prices fell even lower last year—they have long been at levels where yards are hard-pushed to earn money—and over-capacity has been estimated at about 40 per cent.

In the 1970s, the tanker boom fuelled the shipbuilding industry's expansion, before the oil crisis put an end to it. The building price of a medium-sized tanker in 1974 was some \$40m, rising to nearly \$45m in 1980. Today, it is below \$25m and falling. At these prices shipyards can barely cover their costs, hence the need for widespread subsidies.

Increasingly, it has become an industry in which governments have to decide just how much further they intend to provide financial support. In Sweden, once the world's number two shipbuilding country, the Government is closing the famous Kockums

yard for merchant work. All round the world, yards have been shedding workers and trimming capacity. Japan, the world leader, intends to reduce the size and output of its yards again, while the aggressively expansion-minded Koreans are these days operating with more circumspection and less abandon.

In both countries, the governments have edged away from the industry, once seen as an essential basis for industrial development. Tokyo officials are keen to promote a further orderly rundown of the industry, while in Seoul, the Government's attention has switched to more high technology sectors, such as electronics, computers, and automotive components.

Not that shipbuilding is a particularly backward industry. But the labour content remains high and the future of shipyards is often as much a political as a commercial issue.

Attempts to close yards tend, however, not to arouse the same outrage they would have done a few years ago. Although yards, especially in Europe, are often in areas of high unemployment, the industry has been in crisis so long that the bad news usually comes as no surprise.

Shipyards in the EEC shed nearly 28,000 workers in 1983 and 1984, 23 per cent of the total workforce. Since 1975,

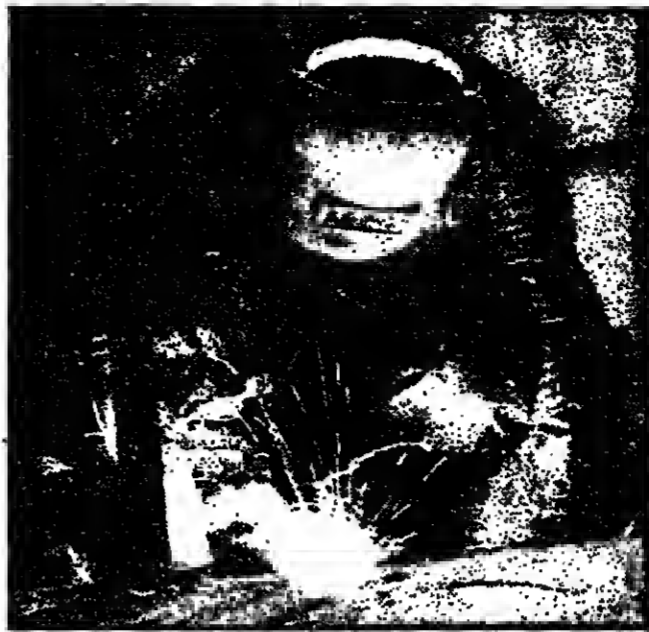
Shipbuilding

ANDREW FISHER

the industry has lost as much as 56 per cent of its labour, a reduction from 206,500 to just over 91,000 people.

The commission said despairingly in its latest report on the beleaguered industry: "It is becoming increasingly difficult to adjust to the new employment levels, since every opportunity to redeploy the workforce or for early retirement was exhausted long ago."

The idea of gradually reducing subsidies until the industry becomes slim and competitive



Welder at work at the Gorvan yard, Glasgow.

Banks learning hard lessons

IF LAST YEAR was a bad one for shipping it was equally so for the banks which have lent billions of dollars to the industry in the past few years.

The year 1985, said Mr Boris Nachamkin, a senior vice-president of Bankers Trust, "went into the books as the year of disaster."

Bank of Japan collapsed with liabilities of ¥1,000bn (\$5bn at last August's exchange rate), the C. H. Tung Group of Hong Kong had to turn to its banks for help in restructuring over \$2bn of debt, and many other companies fell into deep financial difficulties.

Mr Nachamkin, who handles shipping finance from the US bank's London office, made the point in his speech to a shipping conference last month: "Too much shipbuilding capacity, too much government intervention, too many shipowners ordering too many vessels, and too many banks lending too much money."

There are no precise figures for the amount of money on loan to shipowners. Estimates have been made of as much as \$70bn, of which \$20bn may have to be written off in the next few years.

Some bankers feel that this is too alarmist, however. Among them is Mr Nachamkin, who reckoned that there could be some \$50bn of debt attached to all the ships afloat. "But I would venture to say that at least half can be attributed to the shipyards and/or governmental credit agencies," he added.

Whatever the real figures there is no doubt that several banks have been badly bruised by their past enthusiasm for the shipping industry. This year, Wah Kwong, the third largest Hong Kong shipping company, has been forced to talk to its banks about re-scheduling its \$350m worth of debt.

Quite simply, many bankers are now very scared of lending to the shipping industry. Thus shipowners, even with projects in which the speculative element is at a minimum, find it much harder to raise funds out of the banks.

Embroidered in the complex debt problems of the two growth-minded Hong Kong owners — by contrast the shipping operations of Sir Y. K. Pao have been much scaled

down — the Hongkong and Shanghai Bank had to make special provisions in its 1985 accounts to deal with shipping and other loss-making sectors.

One US bank which came unscathed over its shipping loans was Continental Illinois, which rescued last year with a \$4.5bn Federal bail-out. Nearly \$400m of its shipping loans were taken over by the Federal Deposit Insurance Corporation.

Marine Midland, the US bank of which Hongkong and Shanghai is a majority owner, is also making an exit from international shipping, running down its remaining loans.

Bank of America has pinpointed shipping, construction, farming, and Third World countries as areas where it has experienced the most difficulty.

Banks are certainly being much tougher on those to whom they do now lend. "Our responsibility," said Mr Nachamkin in his speech at a Lloyds of London Press seminar, "is like walking a tightrope, a thin dividing line between our responsibility to our bank and to our clients."

Ways in which banks now expected shipping clients to co-operate included:

- They must be prepared to put more of their own equity into a project. "The days of 100 per cent financing are over."
- Owners will have to see that proper liquidity is provided from the start so that we avoid the guessing game of whether the transfer of funds will be effected from Switzerland in time to meet obligations."

- More disclosure of financial information was needed. "We will no longer accept pencilled figures on foolscap or 'company figures'."
- Owners must ensure that their ships have a proper spread of work and are not bobbing about on the spot market.

- Owners would have to diversify, property being an "obvious" example.
- Mr Nachamkin admitted, however, that a few changes in the overall shipping environment would certainly help. Shipyards should only accept business if an equivalent volume of tonnage is scrapped, while Governments should no longer subsidise shipbuilding and users should agree to higher freight rates.

A. F.

Korean yards boost tempo

A SHORT helicopter ride across the bay from Korea's sprawling southern port and industrial city of Pusan is the green and rolling island of Koje, home of one of the world's most modern shipyards.

It was off the island's east coast at Okpo Bay that the Koreans indicated a severe naval defeat on Japan in the 16th century, using "turtle ships," claimed by Koreans to be the world's first ironclad warships.

Today, the \$500m Okpo yard is one of Korea's bases for a peaceful economic onslaught on the Japanese, whose exports are now suffering from the recent strength of their long undervalued currency.

Run by Daewoo Shipbuilding and Heavy Machinery, the yard is currently full, something that can be said of few other big yards in the world. Even so, Daewoo is anxious to reduce Okpo's dependence on the volatile marine market and switch over more to general engineering.

Earlier this month, Daewoo picked up another order from a Norwegian shipowner, Hoegh-Ugland Auto Lines, to build a third roll-on/roll-off car carrier worth some \$48m. This brought Daewoo's new orders for the year so far to \$250m, already

above the 1985 total of \$218m. The Okpo yard began operations only about six years ago. Since then, it has built some of the biggest ships in the world. The yard is not as big as that of Hyundai in Ulsan, but its existence has sent chills through shipbuilders around the world, having added capacity at a time when total orders have been slack.

Apart from Daewoo and Hyundai, the other main players in the aggressive Korean shipbuilding industry are Korea Shipbuilding and Engineering and Samsung Shipbuilding and Heavy Industries. All are keen to reduce imports of Japanese marine equipment and develop closer links with European manufacturers.

Last year Daewoo decided that its Okpo yard needed streamlining. It had been producing more steel than it needed and tending to neglect production controls. Mr Y. S. Yoon, brought in to head Daewoo's shipbuilding operations, claims productivity has been boosted by 35 per cent.

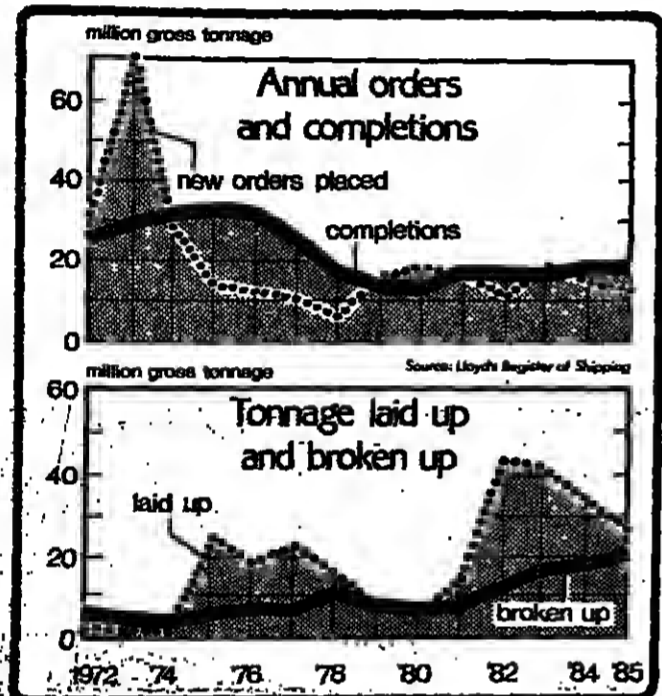
He has slashed the number of outside contract workers in the yard by 4,000 to about 10,000. The yard now employs some 17,000 people, 12,900 of them permanent Daewoo workers.

Japan, with about half the world's shipbuilding industry, is increasingly under threat from Korea as a result of the strong yen. Though both countries are agreed that output must be reined back, the intense search for orders goes on.

The huge Korean yards of Hyundai at Ulsan and Daewoo at Okpo, both designed and constructed with expert help from the British industry, have plenty of work at the moment and have won some additional orders this year.

But last year showed just how vulnerable even the Koreans are to the vagaries of the maritime industry. Export orders collapsed from \$2.3bn to \$522m, putting heavy pressure on the yards' executives to come up with more work.

When orders start to recover, the Koreans intend to be in the forefront of the yards that win them. But with output in the world industry now only half the level of 1975, all yards face a tough few years.



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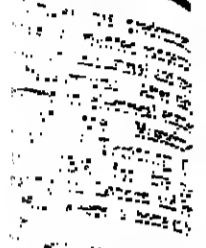
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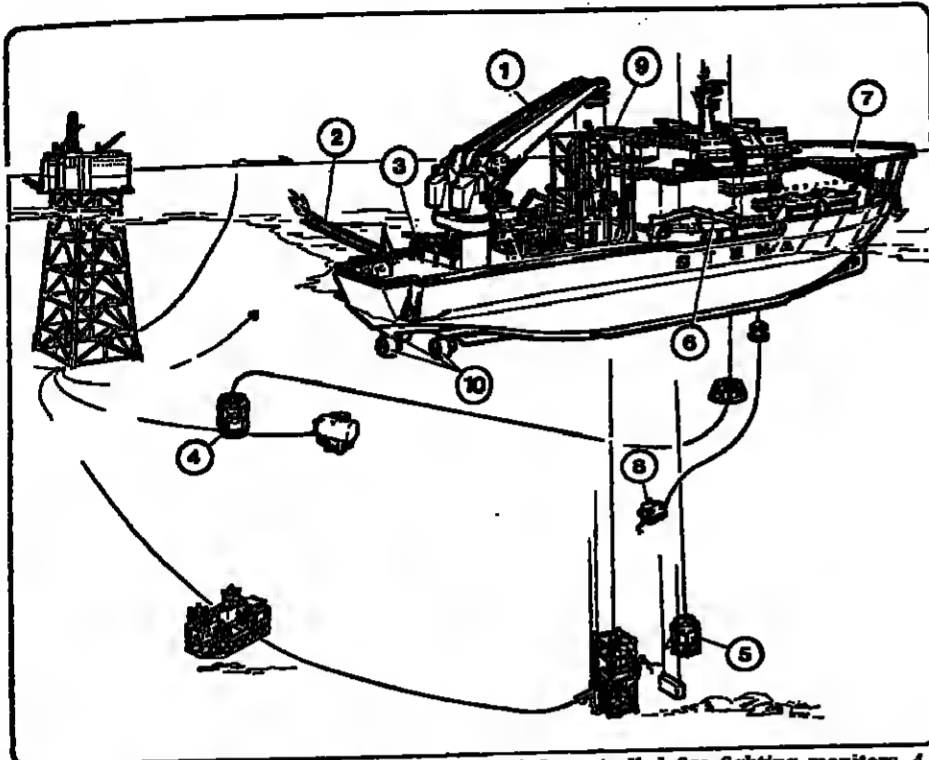


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TECHNOLOGY

Andrew Fisher on the ship with which Stena of Sweden aims to change oil company thinking on a whole range of off-shore service tasks

A sophisticated lady sets course for the oil fields



KEY: 1, twin cranes, 2, well testing unit, 3, remotely-controlled fire fighting monitors, 4, self-propelled flying bell, 5, conventional diving bell, 6, hyperbaric (compressed air) lifeboat for propelled flying bell, 7, helicopter deck, 8, remotely operated vehicle, 9, well servicing derrick, 10, thrusters

THE SEAWELL is impressive rather than elegant, decked out in red and cream and packed with an awesome array of equipment.

Without her banks of computers, she would be virtually unable to function. They keep her stable at sea, handle her heavy cranes, and help control her navigation.

For Stena, a leading Swedish line, the Seawell represents a major step up the technology scale from its existing offshore vessels.

The Seawell still has to prove herself to the oil companies, of course. Some of the tasks she performs, like diving operations, well testing and well stimulation—pumping in chemicals to speed up oil flow—are normally carried out by semi-submersibles.

Shipbuilders, now completing a sister ship for Stena, which will operate her under the UK flag through its Northern Constars subsidiary.

Like other yards of British Shipbuilders, which is shedding 3,500 jobs, Sunderland badly needs new work.

With the Seawell, believes Stena, oil companies will save time and money by using one fast, manoeuvrable single-hulled vessel, or monohull, instead of a bulkier semi, which has to be serviced and positioned by other vessels.

"The basic idea is to try to convince oil companies to use her as a field vessel," says Mr Antz Hell, project manager with Stena.

She will not be starting work in the ideal environment, as oil groups' exploration and production ambitions have been curbed by falling oil prices. But

the Seawell was designed to save time and money, and her owners hope she will score on cost.

The Seawell can lift heavy loads, operate two diving bells (one a unique mobile flying bell), fight fires, carry out work on seabed installations through a special derrick, and take on helicopters.

Her twin cranes can, when used together, lift 130 tonnes at wave heights of up to 1.5 m. They stand on a common platform, which can rotate through 360 degrees, while each crane itself can turn in arcs of 240 degrees, depending on the position of the other one.

Powered by six electric hydraulic units totalling 2,000 horsepower, the system is controlled by a computer which takes signals from sensors on the cranes and in the computer.

Normally, a monohull is much less stable than a semi. So the Seawell has been designed with a hull that is angled rather than rounded and flatter than usual underneath.

the covered Palflex yard on the West of Sumbria—said the placing of all ballast and fuel tanks as far from the centre as possible.

Stena claims the Seawell's roll has thus been reduced by 50 per cent of the usual level for a vessel of her size.

Two diving operations can be done at the same time. To stop the ship's heaving disrupting this part of her activities, the Seawell's moonpools (the holes through which the bells are lowered) have air pumped in to dampen the sea's effect.

The diving complex, deep within the ship, can support up to 18 divers under pressure. When not diving, they chamber these air three of them and the two diving bells can lock on to either of them.

The mobile bell, built by British West Gwynne, has six thrusters to control its movement, and its progress can be tracked electronically on display units and TV monitors on the ship.

Advertisement for Lovell Bicentenary 1786-1986, featuring the text 'Two centuries strong and building'.

Fax terminals find greater favour in UK

by GEOFFREY CHARLISH

FACSIMILE Transmission, which for many years found only limited favour in the UK, now appears to be taking hold according to the British Facsimile Industry Committee.

New installations for the first quarter of 1986 have trebled since the corresponding period last year according to the committee. At the end of March 1986, there were over 55,000 fax terminals in the UK, of which 82 per cent were the faster group three machines.

TWO weeks ago, in cramped offices above an estate agent's shop in Hognor Regis, I unexpectedly found myself assembling the laboratory glassware for a distillation experiment.

Equally improbable in such surroundings was a £50,000 chromatography outfit, which I also tried. In fact, none of this equipment was really there, but was displayed via an interactive video (IV) disc system.

The cramped premises, equipped with an impressive array of computers, video disc players, TV monitors and control gear, are the unlikely location of one of Britain's leading interactive video companies.

Futuremedia, the video disc company, is an educational programme made in partnership with publishers John Wiley and supported—as are many at present—by the Department of Trade and Industry.

The selections from the screen may be supplemented with the input, via a micro keyboard, of typed answers from the viewer. And, of course, all the results. If the user gets something wrong, the screen will say so and may revert to a moving picture sequence to go over that part of the exercise again.

Futuremedia's laboratory disc is just one of many examples in the educational field. Another of Britain's leading TV companies—New Media Productions—has made an imaginative English teaching disc for Euro-continental language schools.

Enough evidence is emerging from research to suggest that learning by interactive video can be more effective than with conventional methods. The most recent example of this comes in an American field trial of a school TV mathematics course—tested by its publishers, Systems Impact. Compared to

disc player, computer and monitor, for about £2,500. But for those unable to justify purchase, another one of the leading production companies is offering a rental deal. Interactive Information Systems, in analysing the industrial and commercial market for training material, has concluded that many small companies would use the medium if spared the capital commitment.

FILM AND VIDEO

by John Chittlock

pupils taught with text books, the interactive video classes achieved better results, enjoyed the lessons more and received greater individual attention from teachers, who were less busy.

There is, however, a drawback in the cost of the equipment. Futuremedia are offering a package to schools, including

by the passing customer even at night via a keypad mounted in the shop window. Convergence Communications, a Coventry-based disc sales to its credit, has produced this kind of programme for British Telecom shops and also the Co-op.

In the case of the Co-op, results from a 'healthy eating' programme have been evaluated by Convergence to demonstrate the effectiveness of the system. Shoppers interrogating the programme had the opportunity to take away print-outs of menu plans, delivered by the micro-computer. In 11 weeks of sales, 4,061 people used the system and these 2,590 took away printed menu plans.

Contracts & Tenders

by the passing customer even at night via a keypad mounted in the shop window.

Interactive video is nonetheless not without its problems. The programmes are difficult and expensive to produce and there is a danger that less experienced producers, let alone on TV projects, will, typically, fail to realise the full potential of both in their

explain the feasibility of the technology. One of the leading interactive companies has indeed found itself involved in a delicate consultancy work involving people from the results of a study and ill-considered decisions.

The major TV producers have named the British Interactive Video Association, which is providing a forum for establishing standards. But there are a host of other conventional video production companies offering interactive services, and which are the better ones, well able to cope (some exceptionally well) many could damage the reputation of the medium before it is completely established.

Company Notices

by the passing customer even at night via a keypad mounted in the shop window.

Interactive video is nonetheless not without its problems. The programmes are difficult and expensive to produce and there is a danger that less experienced producers, let alone on TV projects, will, typically, fail to realise the full potential of both in their

Businesses Wanted

COMPANIES REQUIRED. We are retained by a number of private clients with substantial funds seeking to acquire profitable companies in the South of England—ideally Hampshire, Surrey, Berkshire and Sussex.

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FOR SALE—U.S.A. MANUFACTURE OF CONTROL INSTRUMENTS. Sales — \$4 million. Not Book Value — \$2 million. Cash Flow — \$875,000/yr.

WANTED SHEET METAL COMPANY. Established precision sheet metal company, turnover £800,000, located in the Thames Valley with excellent customer base and modern plant.

WANTED LEISURE GROUP. With strong asset base and management team, proposing to float on the USM shortly, wishes to purchase leisure orientated businesses with a good profit track record.

WANTED WORKING DIRECTORSHIP MINORITY SHAREHOLDING IN EXCHANGE FOR CASH. To £50,000 and professional sales skills. Preferably Manufacturing.

WANTED H. P. LEASING. Expanding provincial broker requires business/general equipment values £500-£5,000. Own documentation preferred.

COMMERZBANK. PAYMENT OF DIVIDEND. NOTICE IS HEREBY GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 22nd May 1986, Dividend for the year ended 31st December 1985 will be paid as follows:

INTERCOM. SOCIETE INTERCOMMUNALE BELGE DE GAZ ET D'ELECTRICITE. Société Anonyme, place du Trône 1, Brussels, Belgium.

TRIO-KENWOOD CORPORATION. 34% CONVERTIBLE BONDS 1985. US\$55,000,000. 34% GUARANTEED BONDS WITH WARRANTS 1985.

NOTICE OF RATE OF INTEREST. BANQUE EXTERIEURE D'ALGERIE. Floating Rate Notes due 2880.

KADUNA STATE AGRICULTURAL DEVELOPMENT PROJECT. INVITATION FOR BIDS. The Federal Government of Nigeria has received a loan of US \$122 million from the International Bank for Reconstruction and Development towards the cost of Kaduna State Agricultural Development Project and it is intended that part of the proceeds of this loan will be applied to procure from the eligible bidders the following items:

KADUNA STATE AGRICULTURAL DEVELOPMENT PROJECT. INVITATION FOR BIDS. The Federal Government of Nigeria (FGN) has received loan of US \$122 million from the International Bank for Reconstruction and Development in various currencies towards the cost of Kaduna State Agricultural Development Project (KADAP) and it is intended that part of the proceeds in this loan will be applied to eligible payment under the contract for consultancy services.

MONOPOLIES AND MERGERS COMMISSION. NORTON OPAK PLC / MCCORQUODALE PLC MERGER INQUIRY. The Secretary of State for Trade and Industry has referred to the Monopolies and Mergers Commission the proposed arrangements that are the subject of a contemplated acquisition between Norton OPAK PLC and McCorquodale PLC which, if carried into effect, will create a merger.

Public Notices. NOTICE OF RATE OF INTEREST. BANQUE EXTERIEURE D'ALGERIE. Floating Rate Notes due 2880.

APPOINTMENTS

Group treasurer for Johnson Matthey

Mr John A. Houston joins Johnson Matthey on July 1 as group treasurer. He is group treasurer of Sodick Group...

Mr Neil Swain becomes operations director and Mr Geoffrey Cross becomes security and administration director...

Mr Tony Fozard has been appointed business development director of TARMAC CONSTRUCTION INTERNATIONAL...

FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available...

BOARD MEETINGS—Barrow Group, British & International Payments, British & International Payments, British & International Payments...

Molyne, Richards Hill, West Drayton, Hillingdon, London, Middlesex, 2.20, Pritchard, Great Eastern Hotel, Liverpool...

Handwritten note in Arabic script: كسرة من الالوان



CHANGE OF ADDRESS

As from TUESDAY 27th MAY 1986 the LONDON OFFICE of McLeod Young Weir International Limited will be situated at: 3 FINSBURY SQUARE, LONDON EC2A 1AD.

Tel: 01-256 5656 (Switchboard) Telex: 889283 Fax: 01-256 8476

U.S. \$250,000,000 New Zealand Floating Rate Notes Due 1996. Salomon Brothers International Limited, Merrill Lynch International Co., Bank of New Zealand, etc.

Vertical text on the left margin: rs

Vertical text on the left margin: ks

Vertical text on the left margin: LANE 11.1.1

HYPOBANK INTERNATIONAL S.A. GOOD RESULTS IN 1985. Highlights of the Balance Sheet for 1985: Assets 7,391 million DM, Liabilities 7,301 million DM.

The Risks. Reduced Lloyd's of London Press Ltd provide a wide range of publications to help you assess and reduce risks. Please complete the coupon below and receive FREE sample copies, catalogues and brochures.

FIAT FINANCE N.V. US\$75,000,000 Euro-Commercial Paper Programme arranged by Swiss Bank Corporation International Limited as dealer.

New Issue This announcement appears as a matter of record only June 1986



International Bank for Reconstruction and Development

Washington, D.C.

Multicurrency Financing provided by a consortium of members of the International Savings Banks Organisation

Co-ordinated by Bayerische Landesbank Girozentrale

DM 250,000,000

5 3/4% Deutsche Mark Notes of 1986/1993

Bayerische Landesbank Girozentrale

Caisse des Dépôts et Consignations	Caisse Générale d'Épargne et de Retraite Algemene Spaar- en Lijfrentekas	Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft
Spaarkassen SDS	SwedBank Sparbankernas Bank	Union Bank of Norway Sparebanken ABC
Bank der Bondspaarbanken N.V.	Caisse d'Épargne de l'État du Grand-Duché de Luxembourg, Banque de l'État	Caja de Ahorros de Zaragoza, Aragón y Rioja (CAZAR)
CARIPLO Cassa di Risparmio delle Province Lombarde		Commonwealth Savings Bank of Australia through Commonwealth Bank of Australia
Swiss Cantonalbanks		Zentralsparkasse und Kommerzbank, Wien
BACOB Savings Bank s.c.	Caixa Geral de Depósitos Paris Branch	Skopbank

ECU 60,000,000

6 3/4% European Currency Unit Bonds of 1986/2001

Caisse des Dépôts et Consignations	Spaarkassen SDS
Bayerische Landesbank Girozentrale	Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft
Caisse d'Épargne de l'État du Grand-Duché de Luxembourg, Banque de l'État	Union Bank of Norway Sparebanken ABC
BACOB Savings Bank s.c.	Bank der Bondspaarbanken N.V.
Commonwealth Savings Bank of Australia through Commonwealth Bank of Australia	Skopbank
Swiss Cantonalbanks	Caisse Générale d'Épargne et de Retraite Algemene Spaar- en Lijfrentekas
	SwedBank Sparbankernas Bank
	Zentralsparkasse und Kommerzbank, Wien

BANCO DI NAPOLI

The 1985 operating results of Banco di Napoli were approved at the General Meeting held on 11th April under the chairmanship of Professor Luigi Cocchioli. The Balance Sheet and Profit and Loss Account were certified by Price Waterhouse S.p.A.

Total deposits and borrowed funds, which exceeded Lit. 43,400 billion, were about 21% higher than twelve months earlier; they have more than doubled in the space of only three years. Loans and advances came to Lit. 33,600 billion, having risen by around 30% in relation to December 1984 and almost 140% over the last three years.

In November the network of foreign branches expanded with the opening of the London branch. The new branch has already generated a substantial volume of business, considering the very short period it has been in operation. The New York branch further increased its activities in the US domestic market and the Frankfurt branch also recorded a steady expansion in lending to local customers. Banco di Napoli International achieved a further increase in turnover.

The expansion in the financial services sector continued last year. The two companies operating in the leasing and factoring sectors recorded excellent results, thereby consolidating their position in the Italian market. Dataitalia Processing reaffirmed its leading position in the software market in Central and Southern Italy. Sofiban, a company set up to manage investment funds, began operations in mid-November. Within the space of a few days the company had placed a considerable volume of units via the Bank's branch network; it continued to operate with equal vigour in the first few months of this year.

Gross profits amounted to Lit. 489.9 billion in 1985, an increase of 29.2% over the previous year and one of 106.7% over the last three years. The increase in profitability is emphasized by the ratio of gross profits to the average volume of funds intermediated, which rose from 1.32 to 1.46%. After making substantial allocations to provisions, in particular to staff funds, the net profit for the year came to Lit. 17.2 billion, compared with Lit. 12.7 billion in 1984.

On the basis of the results achieved, the Bank intends to launch an issue of savings shares on the market. The increase in the capital and reserves will be the culmination of the work carried out over the last three years.

To that end, the Extraordinary General Meeting held immediately after approval of the annual accounts sanctioned the necessary amendments to the Statutes.

EXPANSION OF THE OPERATIONAL BASE, AN INCREASE IN PROFITABILITY, STRENGTHENING OF THE PROCESS OF SELF-FINANCING, RATIONALIZATION IN THE USE OF RESOURCES: THESE ARE THE ACHIEVEMENTS OF BANCO DI NAPOLI OVER THE THREE YEARS FROM 1983 TO 1985.

ABOVE ALL ELSE, THE REMOVAL OF TRADITIONAL GEOGRAPHIC AND OPERATIONAL CONSTRAINTS WILL OPEN THE WAY TO STRENGTHENING THE GROUP'S CAPITAL BASE THROUGH RECOURSE TO THE MARKET

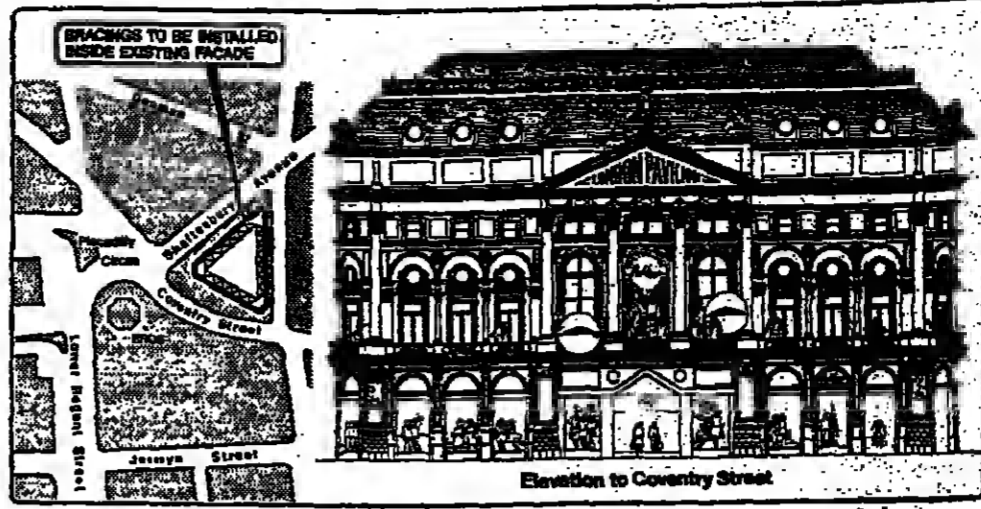
Highlights of the annual accounts at the 31st December 1985 (in billions of lire)

BALANCE SHEET	1982	1983	1984	1985
Deposits and borrowed funds	21,526	29,800	36,147	43,895
Capital and reserves	505	614	624	622
Provisions for bad and doubtful debts	331	484	636	718
Provisions for pensions and similar liabilities	480	614	1,371	1,532
Loans and advances	14,211	19,952	26,022	33,606
Securities	4,850	7,379	7,398	7,489
Short-term funds and liquid reserves	2,647	3,199	3,933	3,969
Fixed investments	680	787	915	969
Allocations to the staff pension fund to be amortized	—	—	485	245
PROFIT AND LOSS ACCOUNT				
Gross income	3,391	3,855	4,788	5,178
Gross profit	237	264	379	490
Provisions and valuation adjustments	230	258	366	473
Net profit	7	8	13	17

BANCO DI NAPOLI

Public law bank founded in 1539
Head Office: Naples
493 branches in Italy
Foreign branches in New York, Frankfurt, Buenos Aires and London
Subsidiary: B.N. International, Luxembourg
7 representative offices abroad

CONSTRUCTION



Saving Pavilion facade...

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

THE SECRET OF TROLLOPE AND COLLS' success in winning the contract to rebuild the London Pavilion was its solution to the problem of holding up three unstable listed facades while the interior was reconstructed behind them.

The project is part of Grosvenor Square Properties' £20m scheme to put new life into Piccadilly Circus.

The London Pavilion is a decayed and derelict Victorian music hall, converted into a cinema in the 1930s, a stone's throw from Eros in the heart of London.

Reconstructing the Pavilion involves scooping out the interior and building six floors of shops, restaurants and a Museum of Rock Music behind the swagged, stuccoed and pillared preserved facades, and up under a new curved roof.

Rebuilding behind a listed facade is not at all unusual, particularly in heavily-conserved areas of central London.

What makes the London Pavilion difficult is that the rebuilding has to take place behind not one retained facade, but three, leaving a structure with little more strength or stability than a triangular house of cards.

The problem is compounded by the Pavilion's location on an island site surrounded by three of the busiest roads in London and on top of the capital's second busiest underground station.

This congested site meant that using conventional external scaffolding to prop up the walls would block the roads and pavements, obstruct the traffic and make access impossible.

Trollope and Colls solved the problem by proposing a system of internal steel bracing which left access to the outside clear, and took up only 15 per cent of the space inside the building compared with the 35 per cent or more which would have been occupied by scaffolding.

"Most of our competitors want for traditional internal scaffolding because it's a system composed of small pieces and easier to use and to modify on site," explained Trollope and Colls construction director Mr Peter John Holmes. "But because it's a weaker system it would have been far bulkier and have taken up more of the construction space."

Trollope and Colls was chosen from six contractors Grosvenor Square invited to tender for the Pavilion contract, and from a short list of two who were given a final interview on their proposed approach to the project.

"We chose Trollope and Colls because we felt their approach of bracing the building was the most satisfactory, as it freed the space so we could work on the curvatures," explained Grosvenor Square's chairman Mr Paul Marber.

"It's not the cheapest solution, but it is the quickest and

most expedient and could make the job some months shorter."

The temporary load-bearing steel frame Trollope and Colls will use is sunk on its own piles—not the piles of the final new building—to make it stronger, and therefore smaller. It is held back from the internal face of the facade and braced to it to allow sufficient room for the new structure to be built between the temporary frame and the retained outside wall.

"As the columns and beams of the new interior are put together, the new floors are attached over the top of the temporary frame. This means that the temporary frame can then be removed progressively from the bottom up as the lower floors are completed, leaving the whole working space below free for fitting out."

"It took six weeks to design the frame before we could put in our tender, as unlike scaffolding you have to get it absolutely right before you start," said Mr Holmes.

"But we wanted the job because there's only one project like the London Pavilion in a lifetime, and we had to make the effort."

The contract to rebuild the Pavilion is worth £7m, and Trollope and Colls is also hoping to win a subsequent £2m contract for fitting out the building.

The first floors of the London Pavilion will open in summer 1988, and the top three floors early in 1989.

... and Billingsgate fish market

TAYLOR WOODROW MANAGEMENT CONTRACTING has been awarded a contract worth £12m by Citicorp Investment Bank to renovate old Billingsgate fish market building and create a

financial securities trading hall. The building will be on six levels with the open plan trading hall on the ground floor, and office areas rising above around the perimeter with views down into the hall. The basement will

house two floors of additional trading space and facilities. Due for completion in the autumn, the work entails renovation of the facades and roof to the style of the original 1870s design.

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New ferry berth at Dover

A development costing £7.5m has been started at Dover ferry port. Contracts have been awarded to three companies to transform the present No 5 berth into a new grade berth to accommodate a new generation of "super ferries" at Dover's Eastern Docks. The first of the 20,000-ton ferries to be operated by Tynes and Thamescraft will arrive later in the summer of 1987.

CARTER HOUSLEY ENGINEERS is to carry out the demolition contract for the old ferry berth on the site (£100,000). CRYSTAL CIVIL ENGINEERING has been awarded the civil works contract (£3.5m). BURY TRENKLE ENGINEERS has been awarded the contract for the bridge works (£2.5m). The new dock berth will be double deck, double lane width and will have a separate access for ferries in common with the more recent berths constructed in the port.

Work has started to demolish the old double deck single lane berth using a 450-ton mobile crane with a "superlift" attachment bringing its total capacity to the 800-ton mark. It will take about three weeks to demolish the existing berth. In addition an acre of land is to be reclaimed between No 5 and No 6 berths which will result in the new berth being located about 50 metres seaward of the old berth. At the same time the adjacent Pier "A" is to be extended by a further 50 metres. The development will be located about 50 metres to the west of the old berth. The area will be dredged to eight metres below chart datum. This work is part of Dover's £75m investment programme, which is being carried out in the port over the next five years.

FAIRLOUGH BUILDINGS has been awarded a £4m contract for garages and catering blocks at the North Middlesex Hospital in Edmonton, for the North East Thames Regional Health Authority. Both the 3,100-sq metres two-storey garage block and the 1,300-sq metres single-storey catering block will be constructed on piled foundations with reinforced concrete frames, concrete floors and pitched tiled roofs. Completion is in the spring of 1988.

Trinkaus & Burkhardt

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Conversion to a KGaA, stock exchange floatation and our bank's bicentenary were the outstanding events of a year in which record profits were achieved. Against the background of deliberately restrained balance sheet growth, the bank was able to increase fee earning business strongly. Favourable market conditions contributed to a rise of more than 50% in securities transactions and the volume of foreign exchange dealing with customers doubled. Net commission income grew by 54% and thereby reached 85% of net interest—an indication of Trinkaus & Burkhardt's pronounced merchant banking character. The General Partners have proposed that dividends of DM 14 million, or DM 8 per nominal DM 50 share should be paid out of the 1985 profit; our new shareholders are entitled to a half year's dividend.

1985: An exceptional year

Group Accounts 1985

Selected Data	in DM million	Change as against 1984
Total business volume	7,381	+ 2.2%
Balance sheet total	6,109	+ 3.2%
Credit volume	4,343	+ 7.7%
Securities Holdings	1,248	+ 58.5%
Capital resources	219	+ 17.1%
Net interest	91.3	+ 6.3%
Net commission	77.2	+ 54.4%
Basic operating result	52.6	+ 20.9%
Pre-tax profit	63.4	+ 23.4%
Post-tax profit	29.4	+ 14.8%

PUTTING CAPITAL TO WORK

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Düsseldorf - Essen - Frankfurt - Munich - Stuttgart - Luxembourg - Zurich

INTL: APPOINTMENTS

Gannett chief steps down

BY TERRY DODSWORTH IN NEW YORK

MR ALLEN NEUBARTH, the US's most flamboyant modern newspaperman, has announced his resignation as chief executive of Gannett Inc. at the point when he seemed to be carrying all before him.

Mr Neubarth, 62, told shareholders at the annual meeting that he was stepping down from a day-to-day management concentration on strategy and development plans.

Credit Agricole switch looms

BY PAUL BETTS IN PARIS

THE NEW Conservative French Government is expected to replace this week Mr Jean-Paul Huchon, the chief executive and managing director of Caisse Nationale de Credit Agricole, the farmers' cooperative bank which is one of the world's largest banks.

Mr Huchon, one of the closest aides of Mr Michel Rocard, the former Socialist agriculture minister, was appointed at the beginning of last year. Regarded by many on the right as a political appointment, he was widely expected to be among the first large state

country-wide publication existed in the US. Experts scoffed at the idea when the paper started up four years ago, but its mix of dramatic colour illustrations, soapy news, heavy sport coverage and essential Wall Street statistics have generated steadily advancing circulation and advertising revenues.

Mr Neubarth, a stylish dresser who wears only shades of black, grey or white, has taken Gannett into a series of aggressive acquisitions. The strategy has been to move into large urban areas, grafting established large-circulation news-

papers onto the original portfolio of highly-profitable monopoly small-town publications. He acquired the Des Moines Register in 1985 for \$185m, and has added the Detroit News for \$177m this year, followed by the Louisville papers for around \$300m. He is said to have easily outbid two of the group's strongest rivals, the Washington Post and Tribune Company, to capture the privately-held Louisville papers.

Heir apparent appears at Honeywell

BY PAUL TAYLOR IN NEW YORK

MR JAMES RENIER, vice chairman of Honeywell, the Minneapolis-based computer, control products and control systems group, has been named to the new positions of president and chief operating officer.

Mr Renier, aged 56, will report to Mr Edson Spencer, Honeywell's chairman and chief executive. Mr Renier's promotion appears to confirm him as heir-apparent to the chairman's job and reflects his success in helping turn the group's com-

AUTHORISED UNIT TRUSTS

Table listing various unit trusts and their details, including names like Abbey Unit Trust, Allied Overseas Unit Trusts, and various fund managers.

FT UNIT TRUST INFORMATION SERVICE

Can Europe catch up?

A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community"—previously published in the Financial Times during 1985—is now available price £4.95 including postage and packing.

Advertisement for the reprint of articles, including contact information for the Publications Department at Bracken House, 10 Cannon Street, London EC4A 3DF.

F.T. CROSSWORD PUZZLE No. 6,031

Crossword puzzle grid with clues for Across and Down words.

- ACROSS: 1 See nothing in being old and infirm (6), 4 Bound over for three months (6), 8 Coastal backwater (3-4), 9 Animals about a road are easily frightened (7), 11 Encouraging a number to take part in an audition (10), 12 Respected greeting in American state (4), 13 The Mohammedan world is hit (5), 14 Includes a show of affection (8), 15 The wages of sin—and anger (8), 16 Lives wildly, producing social problems (5), 20 Thought I'd half of each (4), 21 Office worker disliked by (10), 23 Shorten a river crossing? (7), 24 Red smoke after battle? (7), 25 See less than a hundred (6), 26 Cattle drives (6).

Company Notices

Legal notices and company announcements, including resolutions and director appointments for various companies.

AUTHORISED UNIT TRUSTS & INSURANCES

Table of financial data for various unit trusts and insurance companies, including Abbey Life-Continued, Acton Life Insurance Co Ltd, and others.

Table of financial data for various unit trusts and insurance companies, including Clerical Medical/Fidelity-Cont., Commercial Union Group, and others.

Table of financial data for various unit trusts and insurance companies, including Imperial Life Ass. Co of Canada, London Life-Continued, and others.

Table of financial data for various unit trusts and insurance companies, including National Mutual Life Assurance Society, Prudential Life Assurance Co Ltd, and others.

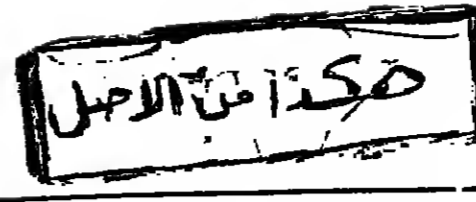
Table of financial data for various insurance companies, including AA Friendly Society, Abbey Life Assurance Co Ltd, and others.

Table of financial data for various insurance companies, including Clerical Medical/Fidelity International, Family Assurance Society, and others.

Table of financial data for various insurance companies, including London Life, National Mutual Life Assurance Society, and others.

Table of financial data for various insurance companies, including Prudential Life Assurance Ltd, Scottish Equitable Life Assurance Society, and others.

Handwritten text at the bottom of the page, possibly a signature or note.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, manager, and performance metrics.

Main table listing insurance, overseas, and money funds with columns for fund name, manager, and performance metrics.

Table listing money market bank accounts with columns for bank name, account type, and interest rates.

Table listing offshore and overseas funds with columns for fund name, manager, and performance metrics.

Table listing traditional options with columns for option name, strike price, and other details.

Table listing traditional options with columns for option name, strike price, and other details.

Notes and disclaimers regarding the data provided in the tables.

WORLD STOCK MARKETS

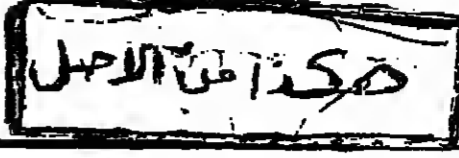


Table with columns for Country (Austria, Belgium/Luxembourg, Denmark, France, Germany, Italy, Netherlands), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (Norway, Spain, Sweden), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (Australia, Japan, Hong Kong, Singapore, South Africa), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (Canada), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (France, Germany, Italy, Netherlands), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (Switzerland, Japan, Singapore, South Africa), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (Australia, Japan, Singapore, South Africa), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

Table with columns for Country (Canada), Date (May 26), Price, and Change (+ or -). Lists various stock indices and individual stocks.

NOTES - Prices on this page are quoted on the individual exchange and are last traded prices. * Designates suspended.

Indices

Table showing stock indices for New York, Standard and Poors, and NYSE All Common. Columns include index name, date, and values.

Indices

Table showing stock indices for Australia, Belgium, Denmark, Germany, Hong Kong, Italy, Japan, Korea, Malaysia, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, and West Germany.

NEW YORK ACTIVE STOCKS

Table showing active stock prices in New York, including columns for stock name, price, and change.

TORONTO

Table showing Toronto stock market data, including columns for stock name, price, and change.

Advertisement for 'Get your News early in Stuttgart' with contact information for the Financial Times.

Advertisement for 'HOW TO ORDER THE FT FOR MORNING DELIVERY IN' listing various cities and contact details.

BRITISH FUNDS table with columns for Stock, Price, Dividend, and Yield. Includes sections for 'Shares' (Lives up to Five Years), 'Five to Fifteen Years', 'Over Fifteen Years', 'Dividend-Focused', 'Undated', 'Int. Bank and Govt Sterling Issues', 'CORPORATION LOANS', 'COMMONWEALTH & AFRICAN LOANS', 'BUILDING SOCIETIES', 'Public and Financial', 'FOREIGN BONDS & RAIS', and 'AMERICANS'.

AMERICANS-Cont. table listing various American stocks with columns for Dividend, Stock, Price, Dividend Yield, and YTD %.

LONDON SHARE SERVICE

Main table for LONDON SHARE SERVICE, divided into 'BUILDING, TIMBER, ROADS-Cont.', 'DRAPERY & STORES-Cont.', 'ELECTRICALS', 'CHEMICALS, PLASTICS', 'DRAPERY AND STORES', and 'ENGINEERING'. Each section lists company names, stock prices, dividends, and yields.

Continuation of the LONDON SHARE SERVICE table, including 'HOTELS AND CATERERS', 'INDUSTRIALS (Miscellaneous)', and 'INDUSTRIALS (Continued)'. Lists various industrial and service companies with their respective financial data.

سكينة للاصل

Financial Times Tuesday May 27 1968

INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

LEISURE—Continued

Table of leisure stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

PROPERTY—Continued

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

SHOES AND LEATHER

Table of shoe and leather stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

TEXTILES

Table of textile stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

TOBACCO

Table of tobacco stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for Stock, Price, and % Change.

Notes section containing various financial and market-related information.

Regional and Irish Stocks section listing specific regional and Irish market data.

Far West Rand section listing stocks from the Far West Rand region.

Recent Issues and Rights section listing recent stock issues and rights.

Exchange section listing various exchange rates and market information.

